FEDERAL TRADE COMMISSION

-----X

In the Matter of:

MICROSOFT/ACTIVISION

-----X

File No. 221-0077

*** HIGHLY CONFIDENTIAL ***

INVESTIGATIONAL HEARING

HELD REMOTELY

DATE: OCT	OBER 5,	2022
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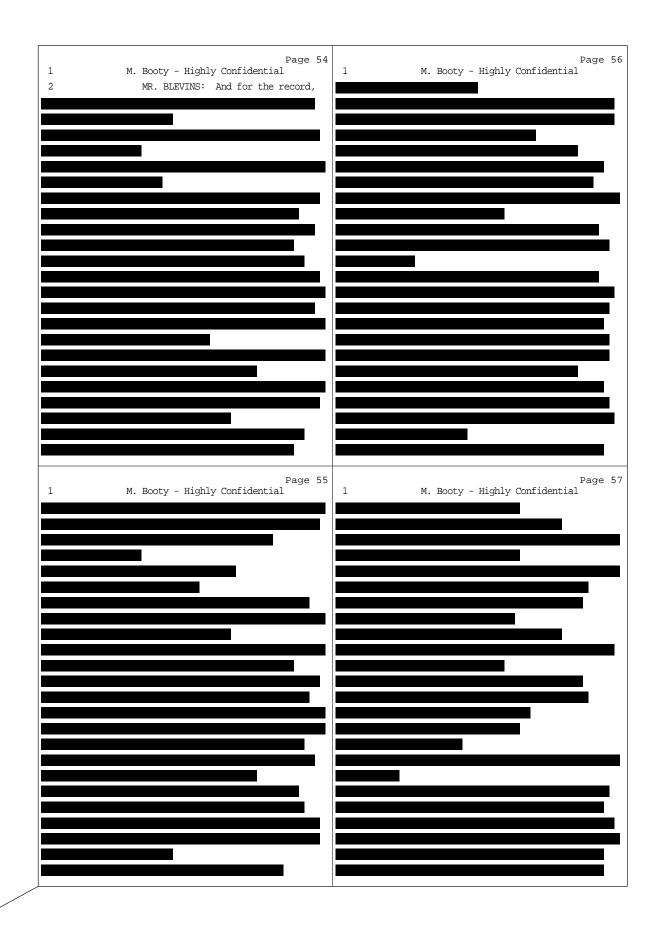
TIME: 11:31 a.m. Eastern Time

WITNESS: MATTHEW BOOTY

Reported by: CANDIDA BORRIELLO JOB NO. 6207019-001

	Page	2	Page 4
2	A P P E A R A N C E S:	2	ALSO PRESENT:
3		3	DAVE WARFORD
4	ON BEHALF OF THE FEDERAL TRADE COMMISSION:	4	dave.warford@cb-bc.gc.ca
5	Federal Trade Commission	5	Canadian Competition Bureau
6	2001 M Street, NW	6	
7	Washington, D.C. 20036	7	SAMUEL FRANKOVSKY, Paralegal
8	(212) 847-4044	8	sfrankovsky@ftc.gov
9	BY: MICHAEL BLEVINS, ESQ.	9	Federal Trade Commission
10	MERRICK PASTORE, ESQ.	10	
11	E-MAIL: mblevins@ftc.gov	11	JUDSON WHITE
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14		14	SAM PAILCA
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16		16	Microsoft
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18		18	RANDY LONG
19		19	ralong@microsoft.com
20		20	Microsoft
21		21	
22		22	
23		23	
24		24	
25		25	
	Page	3	Page 5
1		1	M. Booty - Highly Confidential
2	On Behalf of Microsoft and the Witness	2	
		2	THE COURT REPORTER: We're now on
3	WILKINSON STEKLOFF LLP	3	THE COURT REPORTER: We're now on the record.
4	2001 M Street, NW		the record. The parties and counsel
4	2001 M Street, NW 10th Floor	3	the record.
4 5 6	2001 M Street, NW 10th Floor Washington, D.C. 20036	3 4	the record. The parties and counsel
4 5 6 7	2001 M Street, NW 10th Floor Washington, D.C. 20036 (202) 847-4000	3 4 5	the record. The parties and counsel participating in this matter
4 5 6 7 8	2001 M Street, NW 10th Floor Washington, D.C. 20036 (202) 847-4000 BY: RAKESH KILARU, ESQ.	3 4 5 6 7 8	the record. The parties and counsel participating in this matter acknowledge that I am not physically present and will be reporting this hearing remotely.
4 5 6 7 8 9	2001 M Street, NW 10th Floor Washington, D.C. 20036 (202) 847-4000 BY: RAKESH KILARU, ESQ. SARAH NEUMAN, ESQ.	3 4 5 6 7 8 9	the record. The parties and counsel participating in this matter acknowledge that I am not physically present and will be reporting this hearing remotely. They further acknowledge that, in
4 5 6 7 8 9 10	2001 M Street, NW 10th Floor Washington, D.C. 20036 (202) 847-4000 BY: RAKESH KILARU, ESQ. SARAH NEUMAN, ESQ. JULIAN JIGGETTS, ESQ.	3 4 5 6 7 8 9 10	the record. The parties and counsel participating in this matter acknowledge that I am not physically present and will be reporting this hearing remotely. They further acknowledge that, in lieu of an oath administered in
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4 5 6 7 8 9 10 11 12	2001 M Street, NW 10th Floor Washington, D.C. 20036 (202) 847-4000 BY: RAKESH KILARU, ESQ. SARAH NEUMAN, ESQ. JULIAN JIGGETTS, ESQ. GRACE L. HILL, ESQ. E-MAIL: rkilaru@wilkinsonstekloff.com	3 4 5 6 7 8 9 10 11 12	the record. The parties and counsel participating in this matter acknowledge that I am not physically present and will be reporting this hearing remotely. They further acknowledge that, in lieu of an oath administered in person, the witness will verbally declare his or her testimony in this
4 5 6 7 8 9 10 11 12 13	2001 M Street, NW 10th Floor Washington, D.C. 20036 (202) 847-4000 BY: RAKESH KILARU, ESQ. SARAH NEUMAN, ESQ. JULIAN JIGGETTS, ESQ. GRACE L. HILL, ESQ. E-MAIL: rkilaru@wilkinsonstekloff.com sneuman@wilkinsonstekloff.com	3 4 5 6 7 8 9 10 11 12 13	the record. The parties and counsel participating in this matter acknowledge that I am not physically present and will be reporting this hearing remotely. They further acknowledge that, in lieu of an oath administered in person, the witness will verbally declare his or her testimony in this matter is under penalty of perjury.
4 5 6 7 8 9 10 11 12 13 14	2001 M Street, NW 10th Floor Washington, D.C. 20036 (202) 847-4000 BY: RAKESH KILARU, ESQ. SARAH NEUMAN, ESQ. JULIAN JIGGETTS, ESQ. GRACE L. HILL, ESQ. E-MAIL: rkilaru@wilkinsonstekloff.com sneuman@wilkinsonstekloff.com	3 4 5 6 7 8 9 10 11 12 13 14	the record. The parties and counsel participating in this matter acknowledge that I am not physically present and will be reporting this hearing remotely. They further acknowledge that, in lieu of an oath administered in person, the witness will verbally declare his or her testimony in this matter is under penalty of perjury. The parties and their counsel
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4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	2001 M Street, NW 10th Floor Washington, D.C. 20036 (20) 847-4000 MC RAKESH KILARU, ESQ. SARAH NEUMAN, ESQ. JULAN JIGGETTS, ESQ. GRACE L. HILL, ESQ. HMAIL: rkilaru@wilkinsonstekloff.com jjggetts@wilkinsonstekloff.com ghill@wilkinsonstekloff.com	3 4 5 6 7 8 9 10 11 12 13 14 15 16	the record. The parties and counsel participating in this matter acknowledge that I am not physically present and will be reporting this hearing remotely. They further acknowledge that, in lieu of an oath administered in person, the witness will verbally declare his or her testimony in this matter is under penalty of perjury. The parties and their counsel consent to this arrangement and waive any objection to this manner of reporting. MATTHEW BOOTY,
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	2001 M Street, NW 10th Floor Washington, D.C. 20036 (202) 847-4000 MSY RAKESH KILARU, ESQ. SARAH NEUMAN, ESQ. JULIAN JIGGETTS, ESQ. GRACE L. HILL, ESQ. CHAAII: rkilaru@wilkinsonstekloff.com jjiggetts@wilkinsonstekloff.com ghill@wilkinsonstekloff.com	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	<pre>the record. The parties and counsel participating in this matter acknowledge that I am not physically present and will be reporting this hearing remotely. They further acknowledge that, in lieu of an oath administered in person, the witness will verbally declare his or her testimony in this matter is under penalty of perjury. The parties and their counsel consent to this arrangement and waive any objection to this manner of reporting. MATTHEW BOOTY, called as a witness, having been</pre>
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	2001 M Street, NW 10th Floor Washington, D.C. 20036 (202) 847-4000 BY: RAKESH KILARU, ESQ. SARAH NEUMAN, ESQ. JULIAN JIGGETTS, ESQ. GRACE L. HILL, ESQ. E-MAIL: rkilaru@wilkinsonstekloff.com sneuman@wilkinsonstekloff.com ghill@wilkinsonstekloff.com c and -	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	the record. The parties and counsel participating in this matter acknowledge that I am not physically present and will be reporting this hearing remotely. They further acknowledge that, in lieu of an oath administered in person, the witness will verbally declare his or her testimony in this matter is under penalty of perjury. The parties and their counsel consent to this arrangement and waive any objection to this manner of reporting. MATTHEW BOOTY,
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4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	<pre>2001 M Street, NW 10th Floor Washington, D.C. 20036 (202) 847-4000 EY: RAKESH KILARU, ESQ. SARAH NEUMAN, ESQ. JULIAN JIGGETTS, ESQ. GRACE L. HILL, ESQ. E-MAIL: rkilaru@wilkinsonstekloff.com sneuman@wilkinsonstekloff.com jjiggetts@wilkinsonstekloff.com ghill@wilkinsonstekloff.com - and - WEIL, GOTSHAL & MANGES LLP 2001 M Street, NW Washington, D.C. 20036 (202) 682-7091 EY: NICOLE BOOTH, ESQ.</pre>	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	<pre>the record. The parties and counsel participating in this matter acknowledge that I am not physically present and will be reporting this hearing remotely. They further acknowledge that, in lieu of an oath administered in person, the witness will verbally declare his or her testimony in this matter is under penalty of perjury. The parties and their counsel consent to this arrangement and waive any objection to this manner of reporting. MATTHEW BOOTY, called as a witness, having been duly sworn by a Notary Public, was examined and testified as</pre>
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	<pre>2001 M Street, NW 10th Floor Washington, D.C. 20036 (202) 847-4000 EY: RAKESH KILARU, ESQ. SARAH NEUMAN, ESQ. JULIAN JIGGETTS, ESQ. GRACE L. HILL, ESQ. E-MAIL: rkilaru@wilkinsonstekloff.com sneuman@wilkinsonstekloff.com jjiggetts@wilkinsonstekloff.com ghill@wilkinsonstekloff.com</pre>	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	<pre>the record. The parties and counsel participating in this matter acknowledge that I am not physically present and will be reporting this hearing remotely. They further acknowledge that, in lieu of an oath administered in person, the witness will verbally declare his or her testimony in this matter is under penalty of perjury. The parties and their counsel consent to this arrangement and waive any objection to this manner of reporting. MATTHEW BOOTY, called as a witness, having been duly sworn by a Notary Public, was examined and testified as follows:</pre>

	Dama 26		D 00
1	Page 26 M. Booty - Highly Confidential	1	Page 28 M. Booty - Highly Confidential
2	give you an example if you need.	2	between the term developer and publisher.
3	A. Well, sure, go ahead, please.	3	Can you explain the difference
4	Q. So, I'm clear on what I meant by	4	between those two for me?
5	brand, 'cause I don't know if it's the same	5	A. Yeah. There are not hard set
6	term you use. But I'll think of Halo for	6	industry definitions and some people might
7	instance. Halo Infinite, that launched,	7	use these terms differently than I do. For
8	what, in maybe was it 2020.	8	us, a developer is a team or a studio
9	Does the name Halo carry with it	9	directly creating assets for a game. So, it
10	is that like an ingredient that will help	10	would be the actual game team that are the
11	sell more Halo games in the future?	11	developer so that would mean writing the
12	A. So, Halo Infinite launched this	12	software, creating the art. A publisher is
13	past December, so would've been December of	13	someone who provides the services for either
14	2021 is when we launched that. But the name	14	funding or taking to market that game or
15	recognition of a game could be both a pro and	15	both.
16	a con. So, on the one hand it helps with	16	So, like, publisher in our industry
17	consumer awareness, but also it raises the	17	would be, for example, there's a group called
18	expectations of what the game needs to be.	18	embracer group who provides funding to game
19	And so, the consumer expectation can be	19	teams and then helps them take those games to
20	higher which then could raise the bar for	20	market. They would be a publisher.
21	what you need to achieve to be successful.	21	We also use the phrase publisher to
22	So, I would say that it is it's	22	mean a group of game developers that don't
23	not a straight advantage, it could be a pro	23	have a game console or a platform. So, we
24	or a con.	24	would consider, for example, Electronic Arts
25	Q. When you say "raise the bar," can	25	a very large publisher, because they fund and
	Page 27		Page 29
1	M. Booty - Highly Confidential	1	M. Booty - Highly Confidential
2	you explain what you mean by that?	2	develop and bring to market a number of
3	A. The consumers expect more	3	games.
4	complicated production values, more	4	Q. That makes sense.
5	complicated technology, longer gameplay, more	5	When you say "we" in this context,
6	sophisticated story lines, those sorts of	6	are you referring to Microsoft?
7	things.	7	A. Yeah, I refer to Xbox. Yes, thank
8	Q. Does that make a game more	8	you.
9	expensive to develop?	9	Q. Do you have any role with console
10	A. It can, yes, it's not one to one,	10	development?
11			
11	but it can.	11	A. One of my roles and one of the
12	but it can. Q. How is it more expensive?	11 12	
			A. One of my roles and one of the
12	Q. How is it more expensive?	12	A. One of my roles and one of the roles of our internal game studios is to give
12 13	Q. How is it more expensive?A. Well, as technology of a game	12 13	A. One of my roles and one of the roles of our internal game studios is to give input to the early planning and design of a
12 13 14	Q. How is it more expensive?A. Well, as technology of a game increases, for example, more software	12 13 14	A. One of my roles and one of the roles of our internal game studios is to give input to the early planning and design of a game console to represent the voice of the
12 13 14 15	Q. How is it more expensive?A. Well, as technology of a game increases, for example, more software developers are needed to write the software.	12 13 14 15	A. One of my roles and one of the roles of our internal game studios is to give input to the early planning and design of a game console to represent the voice of the game developer and the features and
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12 13 14 15 16 17 18 19 20	Q. How is it more expensive? A. Well, as technology of a game increases, for example, more software developers are needed to write the software. As the art becomes more complicated and photo realistic, more artists are needed as the game. For example, if the length of the game increases, there's just you need more content, which takes more time to develop.	12 13 14 15 16 17 18 19 20	 A. One of my roles and one of the roles of our internal game studios is to give input to the early planning and design of a game console to represent the voice of the game developer and the features and technology that we think will be needed for the next generation of games. Q. Can you explain what the voice of the game developer means? A. We give input and opinions on what
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12 13 14 15 16 17 18 19 20 21 22	Q. How is it more expensive? A. Well, as technology of a game increases, for example, more software developers are needed to write the software. As the art becomes more complicated and photo realistic, more artists are needed as the game. For example, if the length of the game increases, there's just you need more content, which takes more time to develop. Q. Okay. I wanted to move into a couple different, like, just definitions so I	12 13 14 15 16 17 18 19 20 21 22	 A. One of my roles and one of the roles of our internal game studios is to give input to the early planning and design of a game console to represent the voice of the game developer and the features and technology that we think will be needed for the next generation of games. Q. Can you explain what the voice of the game developer means? A. We give input and opinions on what we think future technology and what future technology needs will be.



1	Page 58 M. Booty - Highly Confidential	1	Page 6 M. Booty - Highly Confidential
1	M. BOOLY - HIGHLY CONLIDENCIAL	2	think that is, but it would be a long
		3	conversation.
		4	Q. Why do you think that is,
		5	Mr. Booty?
		6	A. Well, just that as game costs have
		7	gone up, people are more interested in having
		8	more control over those costs. If you're
		9	putting a small amount of money at risk for
		10	the developer, then you're willing to do a
		11	second-party agreement. But I would hesitat
		12	to put the kind of budgets that we see with
13	Q. I understand.	13	games today, you know, in play without havir
14	I've heard the term "second-party"	14	more direct control.
15	used before.	15	Q. Is it a matter of risk; is that
16	Are you familiar with that term?	16	fair to say?
17	A. Yes.	17	A. It's a matter of risk and it's als
18	Q. Can you explain whether it's the	18	just a matter that marketing has also become
19	same as co-development?	19	less of a
20	A. They are two different terms. So,	20	THE COURT REPORTER: You broke up
21	first-party refers to studios that we own.	21	there. Less of a what?
22	Third-party refers to studios that produce		
23	content and then bring them to our console.		
24	Second- party is a fuzzy term that usually	_	
25	refers to us entering into a marketing		
	Page 59		Page 6
		-	
1	M. Booty - Highly Confidential	1	M. Booty - Highly Confidential
2	agreement or perhaps funding some of the	2	M. Booty - Highly Confidential Q. Why is that?
2 3	agreement or perhaps funding some of the game with an independent developer for them	2 3	M. Booty - Highly ConfidentialQ. Why is that?A. Well, the promotion of a game has
2 3 4	agreement or perhaps funding some of the game with an independent developer for them to bring it to our console. So, it sits just	2 3 4	M. Booty - Highly ConfidentialQ. Why is that?A. Well, the promotion of a game has become dependent on digital, digital
2 3 4 5	agreement or perhaps funding some of the game with an independent developer for them to bring it to our console. So, it sits just on the other side of third-party, where they	2 3 4 5	 M. Booty - Highly Confidential Q. Why is that? A. Well, the promotion of a game has become dependent on digital, digital advertising, digital communities, digital
2 3 4 5 6	agreement or perhaps funding some of the game with an independent developer for them to bring it to our console. So, it sits just on the other side of third-party, where they are not entirely independent. We may take on	2 3 4 5 6	 M. Booty - Highly Confidential Q. Why is that? A. Well, the promotion of a game has become dependent on digital, digital advertising, digital communities, digital word of mouth. A traditional advertising
2 3 4 5 6 7	agreement or perhaps funding some of the game with an independent developer for them to bring it to our console. So, it sits just on the other side of third-party, where they are not entirely independent. We may take on some aspect of promoting the game or helping	2 3 4 5	 M. Booty - Highly Confidential Q. Why is that? A. Well, the promotion of a game has become dependent on digital, digital advertising, digital communities, digital
2 3 4 5 6 7 8	agreement or perhaps funding some of the game with an independent developer for them to bring it to our console. So, it sits just on the other side of third-party, where they are not entirely independent. We may take on some aspect of promoting the game or helping to fund it, but we're not at all involved in	2 3 4 5 6	 M. Booty - Highly Confidential Q. Why is that? A. Well, the promotion of a game has become dependent on digital, digital advertising, digital communities, digital word of mouth. A traditional advertising
2 3 4 5 6 7	agreement or perhaps funding some of the game with an independent developer for them to bring it to our console. So, it sits just on the other side of third-party, where they are not entirely independent. We may take on some aspect of promoting the game or helping to fund it, but we're not at all involved in the direct development.	2 3 4 5 6	 M. Booty - Highly Confidential Q. Why is that? A. Well, the promotion of a game has become dependent on digital, digital advertising, digital communities, digital word of mouth. A traditional advertising team that takes out television ads and
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2				2	CERTIFICATE
3		JURAT		3	
4				4	STATE OF NEW YORK)
5					: SS.:
6	I, MA	TTHEW BOOTY, do hereby		_	
7	certify un	der penalty of perjury	that	5	COUNTY OF RICHMOND)
8	-	d the foregoing transcr		6	
9		sition taken on OCTOBER	-	7	I, CANDIDA BORRIELLO, a Notary
			5,	8	Public for and within the State of New York,
10		I have made such		9	do hereby certify:
11		s as appear noted herei	n in	10	That the witness, MATTHEW BOOTY,
12		aled by me; that my		-	
13	testimony a	as contained herein, as		11	whose examination is hereinbefore set forth
14	corrected,	is true and correct.		12	was duly sworn and that such examination is a
15				13	true record of the testimony given by that
16				14	witness.
				15	I further certify that I am not
17		MATTHEW BOOTY		16	related to any of the parties to this action
18				17	
19					by blood or by marriage and that I am in no
	Subscribed and	sworn to before me		18	way interested in the outcome of this matter.
20	Subscribed and	to perore me		19	IN WITNESS WHEREOF, I have hereunto
20	mbic	y of, 20		20	set my hand this 10th day of October, 2022.
	This day	y or, 20		21	A = 1 + a = A = A = A = A = A = A = A = A = A =
21				22	Candida Borriello
22					CANDIDA BORRIELLO
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