From:	Bratton, Edward [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=WALGREENS.ONMICROSOFT.COM-54052-BRATTON, EDWARD J. ( EJB4E7BB377]
Sent:	9/18/2013 11:46:11 AM
To:	Polster, Tasha [tasha.polster@walgreens.com]
Subject:	RE: Prescriber Indexing Criteria
Attachments:	Prescribers for Review by CMO - Leider Criteria v2.xlsx

The initial group of prescribers were selected based on the following criteria within our Oxycodone, Hydromorphone and Methadone indexes.

Overall percentile greater than 99<sup>th</sup>. Overall percentile is derived based on a weighting of rate, percent cash, control percent, and quantity.

Target quantity percentile of 100th.

Target rate greater than 90<sup>th</sup> percentile.

Control Rx rate greater than 90<sup>th</sup> percentile.

Cash percentile greater than 70<sup>th</sup> percentile.

Immediate release oxycodone greater than 80<sup>th</sup> percentile (for oxycodone ranking, this metric is omitted for other target drugs).

This was done in an effort to narrow the list of prescribers and provide a manageable list for review.

I reran the selection process using the criteria Dr. Leider described below and have attached the results. The resulting list contains 412 prescribers which meet the described criteria.

Those being

Greater or equal to 98<sup>th</sup> percentile for quantity of Opioids. Greater or equal to 500 opioid scripts in a 3 month period. Greater than or equal to 50<sup>th</sup> percentile for cash Greater than or equal to 95<sup>th</sup> percentile for rate of opioid scripts.

Edward Bratton Manager - Pharmaceutical Integrity Walgreen Co. 200 Wilmot Road Deerfield, IL 60015 P: 224-226-9494



Every day I help people get, stay and live well.

This message, including attachments, is the property of Waigreen Co. or its affiliates. It is intended solely for the individuals or entities to which it is addressed. This message may contain information that is proprietary, confidential and subject to attorney-citient privilegs. If you are not the intended recipient, pieuse immediately notify the sender and delete this message from your system. Any viewing, copying, publishing, disclosure, distribution of this information, or the taking of any action in reliance on the contents of this message by unintended recipients is attrictly prohibited.



WAGMDL00749744

HIGHLY CONFIDENTIAL

P-27367 \_ 00001

From: Leider, Harry Sent: Wednesday, September 18, 2013 7:41 AM To: Polster, Tasha; Swords, Rex Cc: Bratton, Edward Subject: Re: Prescriber Indexing Criteria Importance: High

Tasha and Rex,

I reviewed this criteria list as well as the list of "outlier" prescribers you sent me on the spreadsheet. In terms of next steps, here are my questions and recommendations for next steps>

## Question:

Since there are multiple "criteria" how were the criteria used to create the provider list? It looks like the list is based on identifying prescribers in the 100 percentile for quantity of the target drug... and then we are looking at the other criteria as additional information. Is this correct?

My recommendation is that we set discrete "cutoffs" of a just one or a few of the criteria to create the target list... The ones that make the most sense to me are (in order of importance):

## Primary Screening Criteria for automated Medical Review:

1. Total quantity of opioid pills prescribed per month (or 90 day): 99/100 percentile – I believe we should start our process by looking at the 99th and 100th percentile of prescriber of opioids. CVS looked at the 98th percentile by volume

## Key Secondary Screening Criteria (used for the secondary Review)

- 1. Total number of opioid scripts per month (> 500/month)
- 2. % cash pay (>50%)
- 3. Ratio of opioid to total scripts (95 percentile similar to CVS)

Prescribers that meet the Primary and Secondary Criteria would receive a letter from me as CMO informing them of their "outlier status" and asking for explanation of circumstances that could explain their utilization. I will create a form to facilitate this over the next week.

What do you guys think about this suggested plan?

Be Well,

Harry

Harry L. Leider, MD, MBA Chief Medical Officer Walgreens Company

WAGMDL00749745

HIGHLY CONFIDENTIAL

P-27367 \_ 00002

1415 Lake Cook Road, MS#L444 Deerfield, IL 60015-5145 PH: 847-964-6223 FX: 847-374-2669 harry.leider@walgreens.com



This message, including attachments, is the property of Waigreen Co. or its affiliates. It is intended soliely for the incluiduals or antifies to which it is addressed. This message may contain information that is proprietary, confidential and subject to attorney-client privilege. If you are not the intended recipient, pisase immediately notify the sender and delete this message from your system. Any viewing, copying, publishing, disclosure, distribution of this information, or the taking of any action is reliance on the contents of this message by unintended recipients is strictly prohibited.

From: <Polster>, Tasha <<u>tasha.polster@walgreens.com</u>>
Date: Thursday, August 29, 2013 2:09 PM
To: Harry Leider <<u>harry.leider@walgreens.com</u>>
Cc: "Swords, Rex" <<u>rex.swords@walgreens.com</u>>, "Bratton, Edward" <<u>edward.bratton@walgreens.com</u>>
Subject: Prescriber Indexing Criteria

Harry-

We are just finishing up the list of prescribers for you to look at, and we will have them for you tomorrow.

Here's the criteria we used to filter the outliers based on Target Drugs (Oxycodone, Methadone, Hydromorphone)

- Number of prescriptions written for the drug.
- Total number of tablets/doses written for the target drug.
- Number of prescriptions written for the target drug as a percent of all prescriptions written by the prescriber.
- Number of prescriptions written for a controlled substance as a percent of all prescriptions.
- Number of prescriptions paid for in cash for the target drug as a percent of all scripts written for the target drug.

• Number of scripts written for immediate release oxycodone (15mg & 30mg) of all scripts written for oxycodone (only used in oxycodone index).

The information you will get will have the top 25 prescribers that ranked in the top 100<sup>th</sup> percentile as compared to other prescribers in their same specialty.

Let me know if you have questions or wish to discuss further.

Be well,

Tasha Polster, RPh Director, Pharmaceutical Integrity 847 315 3379

WAGMDL00749746

HIGHLY CONFIDENTIAL

P-27367 \_ 00003

This message, including attachments, is the property of Waigreen Co. or its affiliates. It is intended solely for the individuals or entities to which it is addressed. This message may contain information that is proprietary, contridential and subject to attorney-client privilege. If you are not the intended recipient, please immediately notify the sender and delete this message from your system. Any viewing, copying, publishing, disclosure, distribution of this information, or the taking of any action in reliance on the contents of this message by unintended recipients is strictly prohibited.

P-27367\_00004

**Produced In Native Format** 

WAGMDL00749748

P-27367\_00005