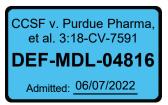


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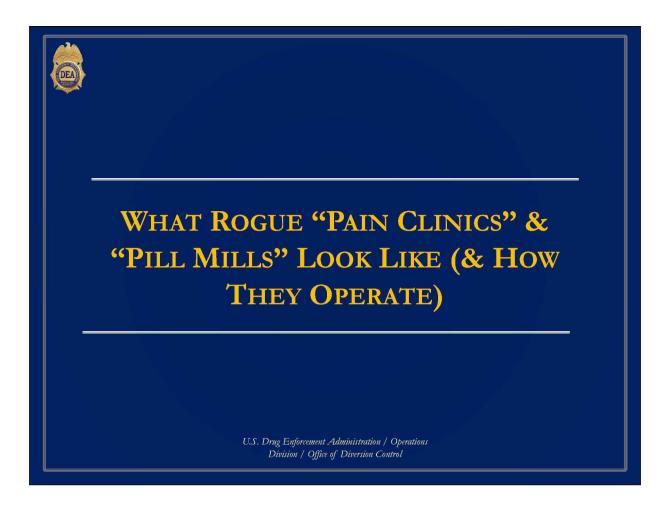


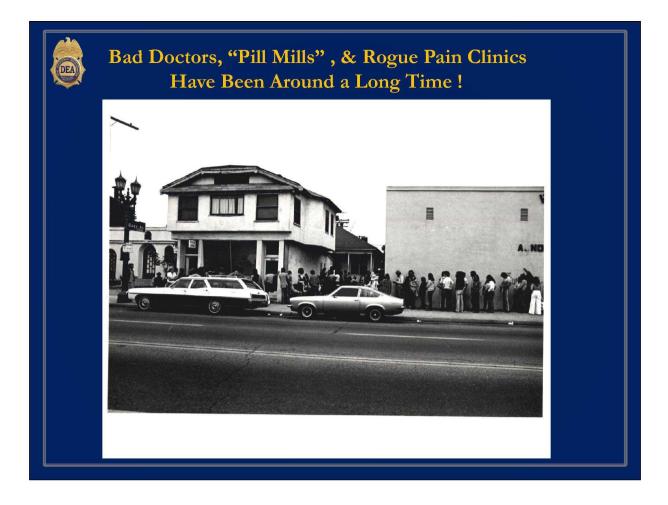


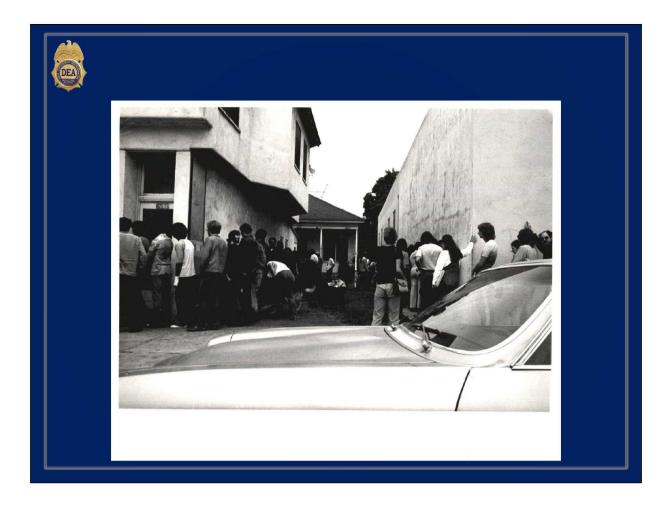
## Outline

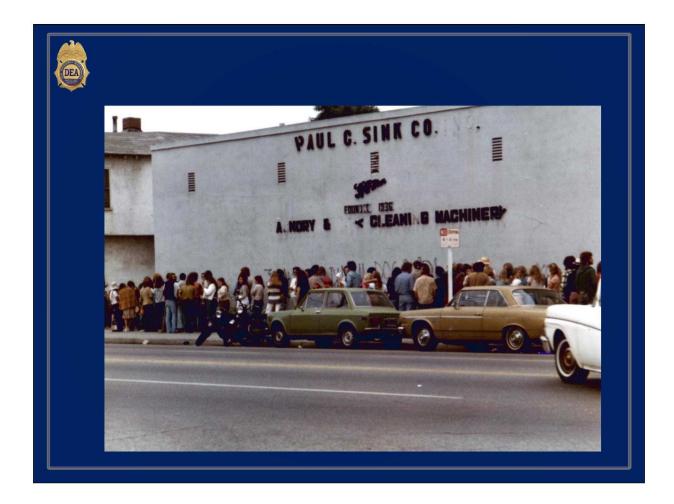
- What "Rogue Pain Clinics" & "Pill Mills" Look Like (& How They Operate)
- Pill Mills on the Move ... EVERYWHERE !
- What Authorities are Doing to Target the Problem

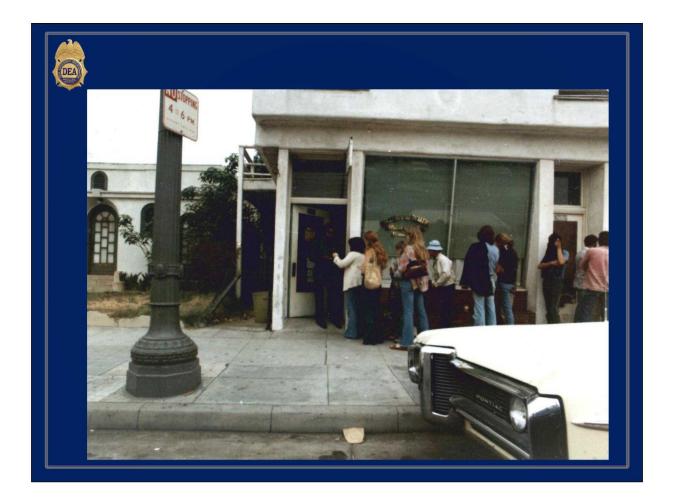
U.S. Drug Enforcement Administration / Operations Division / Office of Diversion Control

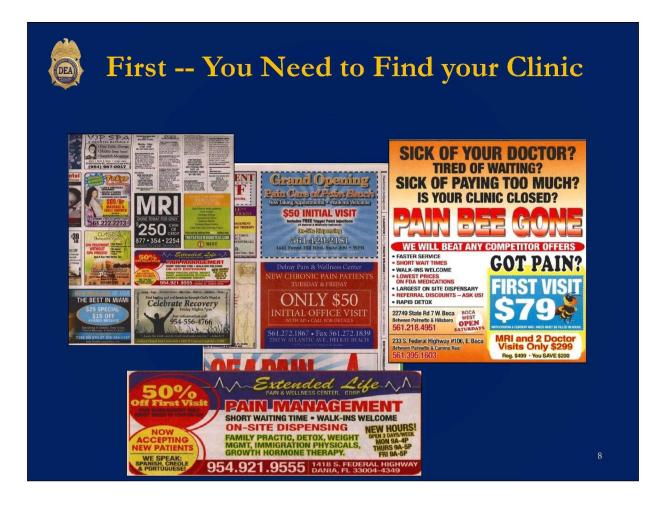












PAIN BEE GONE; Only \$50; 50 % off first visit; It was easy to find the clinics; It was easy to buy controlled substances with out a legitimate medical purpose; Walk in cold; No need to use an informant to introduce the undercover agent; In 340 buys not a single one used an informant, this is not common in DEA. The hard part was dealing with the volume of these clinics.

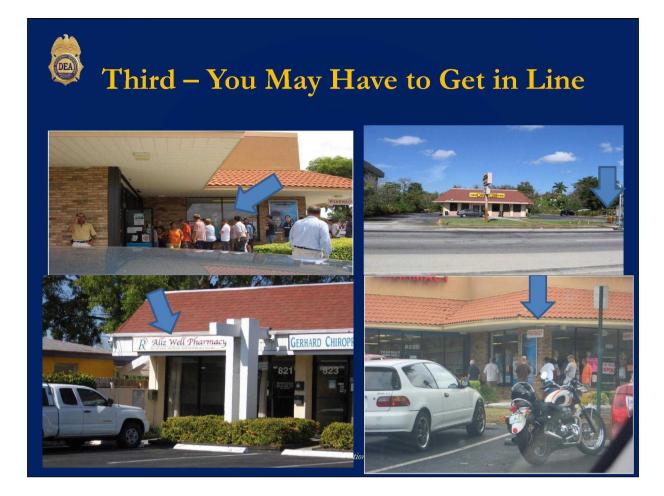


Mobile advertising strategy by Stirling Pain Clinic; N





These individuals are part of criminal organization. Their role is to drive the "patients" from their home state to the pain clinics. Drivers take the prescription drugs from them, give them nominal amount of cash, food, some pills and keep the rest to sell. Addicts are recruited by these criminal organizations and driven to several pain clinics to fill their unwarranted prescriptions.



LINES AT PHARMACY OR SELLER OF POWERBALL TICKETS? A drive thru fast food restaurant converted to a pain clinc. ALLZ Well Pharmacy, can tell that it didn't end well for them though.

"ALLZ WELL PHARMACY"

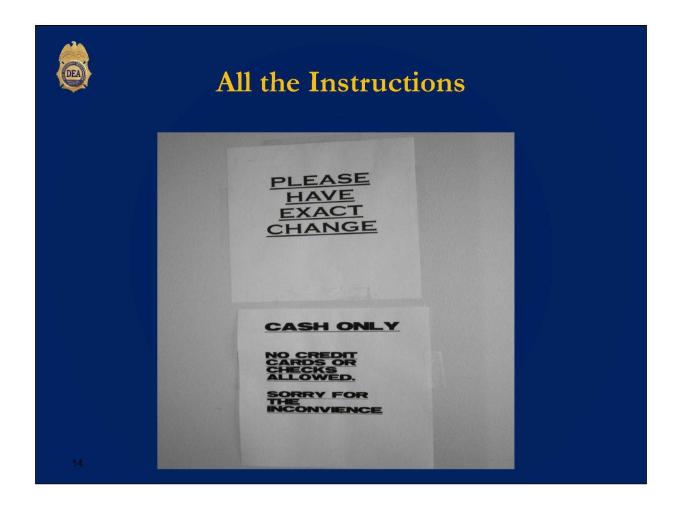
DRIVE THRU PAIN CLINIC, CHECK OUT THE DRIVE THRU SIGN NEAR THE ENTRANCE



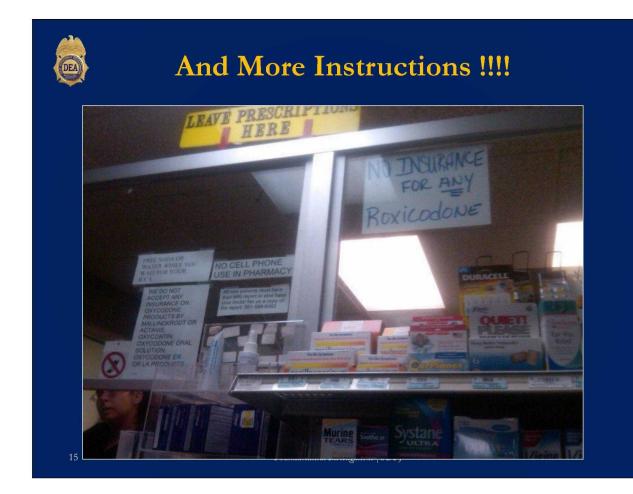
Mobile advertising strategy by Stirling Pain Clinic; N



No weapons please; Just like my Doctor's office



CASH ONLY; OH and EXACT CHANGE TOO!



Don't accept Insurance, Cash only.



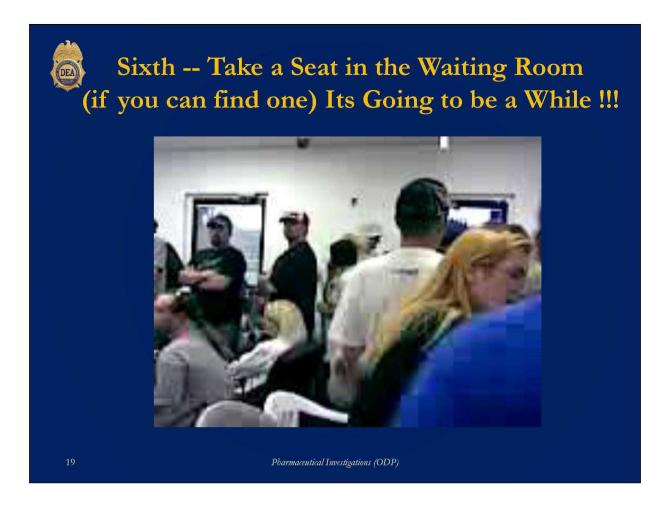
These guards were used for crowd control and to prevent weapons being brought into the clinics.



These were weapons (his and hers semi-automatic pistols) in this one clinic discovered during a raid.



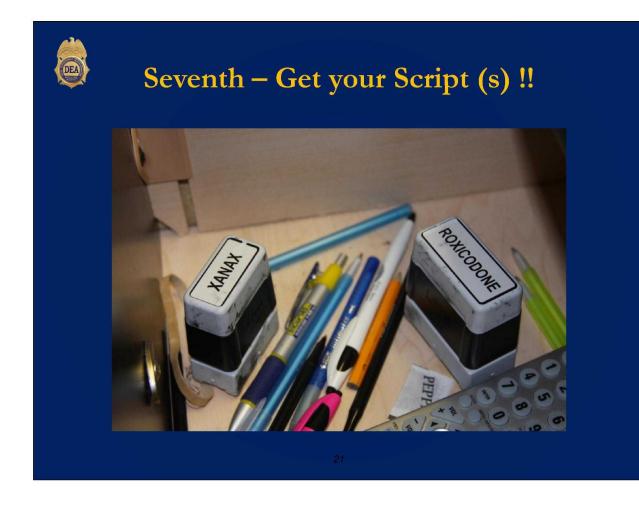
They would have a paper bag that you were to put your knives or screwdriver weapon into until after your visit.



Three lines: ONE for NEW patients; ONE for EXISTING patients and ONE for the pharmacy

## ... I mean a long wait !!





You have these stamps in your pharmacy drawers right?



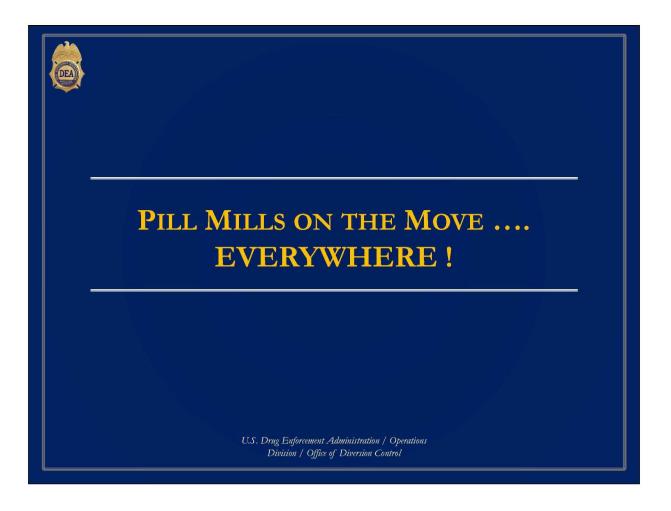
You have these stamps in your pharmacy drawers right?

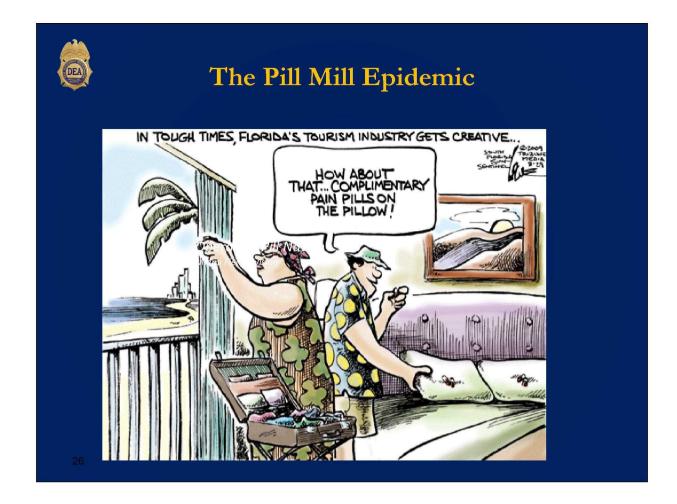


Taken from the Driver. Bagging up the pills for resale.



an example of the abuse of oxycodone. Same as heroin "chasing the dragon." In fact we are seeing the cycle of abuse where oxycodone users are switching to heroin due to lower costs, and the resulting issues such as hepititis due to the use of dirty needles. Washington, Maryland, and Maine are a few states reporting this problem.





Here this satirical cartoon shows a couple in their hotel room finding an oxycodone pill on their pillow instead of chocolate

















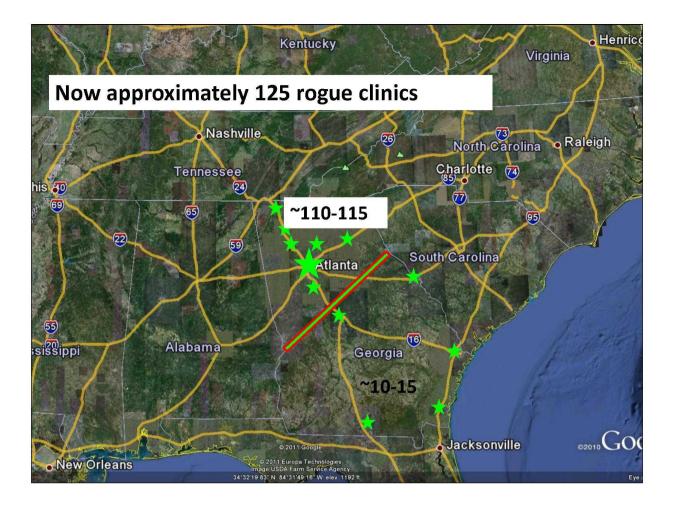




## Georgia Example: Traditional Pain Management Clinics

## Years prior to 2009-2010: 15-20 legitimate clinics

- Almost all owned by Physicians
- Accept insurance, Medicaid, Medicare, etc.
- Patients need appointments
- Follow pain management guidelines
- Patients get a complete physical workup & exam
- Use physical therapy, other treatment methods
- Prescribed drugs usually include non-narcotics

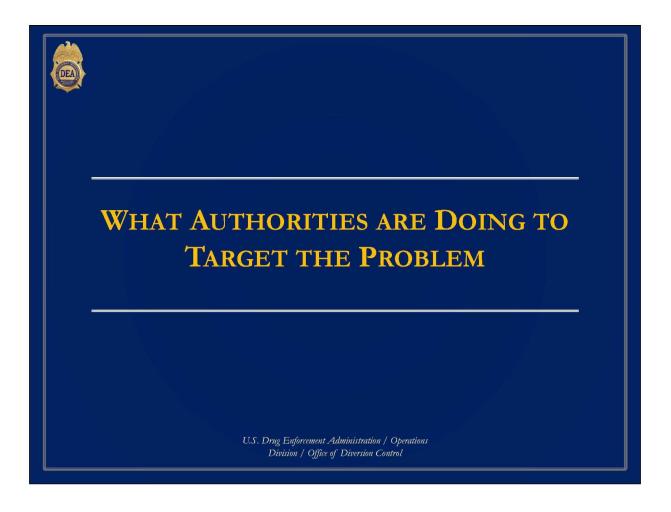




# Georgia Pain Pill Clinics

Now in 2012 – approximately 125 rogue clinics owned by non-physicians, and the owners:

- Are from another state
- Many are convicted felons
- Usually owned or operated a pain clinic in another state.
- Have ties to some type of organized crime
- If from Florida, left not because of the Florida PMP, but due to new Pain Clinic restrictions and no dispensing

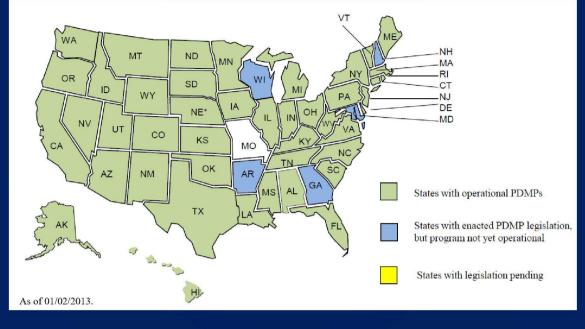


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#### Status of State Prescription Drug Monitoring Programs (PDMPs)



\* The operation of Nebraska's PDMP is currently being facilitated through the state's Health Information Initiative. Participation by patients, physicians, and other health care providers is voluntary.



#### Realignment of DEA's Diversion Control Efforts

- In October 2008, the then Acting Administrator authorized a <u>two-pronged</u> reorganization of the DEA Diversion Control Program.
- The <u>first prong</u> involved a substantial expansion in the number of Tactical Diversion Squads (TDS) and their deployment throughout the United States.
- This approach provides a significant increase in the number of Special Agents and Task Force Officers who possess the requisite law enforcement authorities needed when conducting criminal investigations, i.e., the ability to conduct surveillance, make arrests and execute search warrants.

U.S. Drug Enforcement Administration Operations Division / Office of Diversion Control



#### Second Prong: Renewed Focus on Regulatory Oversight

- The <u>second prong</u> of the reorganization plan called for a renewed focus on DEA's regulatory oversight of more than 1.4 million DEA registrants.
- With more Diversion Investigators available to concentrate on the regulatory aspects of the Diversion Control Program, the **lifeblood** of the program, DEA increased the frequency of compliance inspections of specific registrant categories such as manufacturers (including bulk manufacturers); distributors; importers; exporters; narcotic treatment programs; DATA-waived practitioners; researchers; and chemical handlers.
- This renewed focus on oversight has enabled DEA to take a more proactive approach to educate registrants and ensure that DEA registrants understand and comply with the Controlled Substances Act and implementing regulations.

U.S. Drug Enforcement Administration Operations Division / Office of Diversion Control



#### First Prong: Increased Enforcement Efforts

- Currently 48 operational Tactical Diversion Squads (TDS) throughout the United States. Phase II implementation has begun with additional TDS groups being deployed across the U.S. (10 more recently approved)
- These TDS enforcement groups incorporate the skill sets of DEA Special Agents, Diversion Investigators, other federal law enforcement, and state and local Task Force Officers.





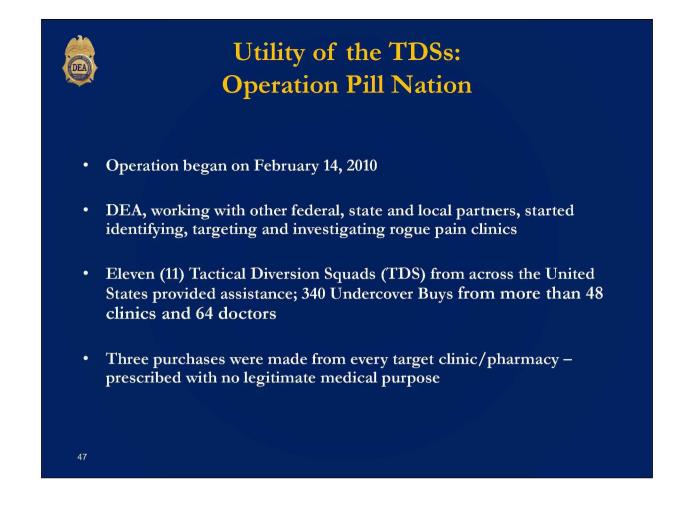
# Targeting the Pill Mills: What We Look For !

- Increase in activity and numbers of clinics opening
- Surrounding business and residential complaints
- Increase in amount of police contacts and arrests locally
- Automation of Reports and Consummated Orders System (ARCOS) Inquiries

Neigboring businesses would complain about the traffic, noise, lost sense of their personal security as they were inundated with drug addicts and thugs on their property.



But DEA didn't rely solely on Arcos. They used that information in combination with complaints from pharmacists like yourselves, parents of addicted youth and unfortunately of those who had overdosed on prescription drugs, and these other groups.

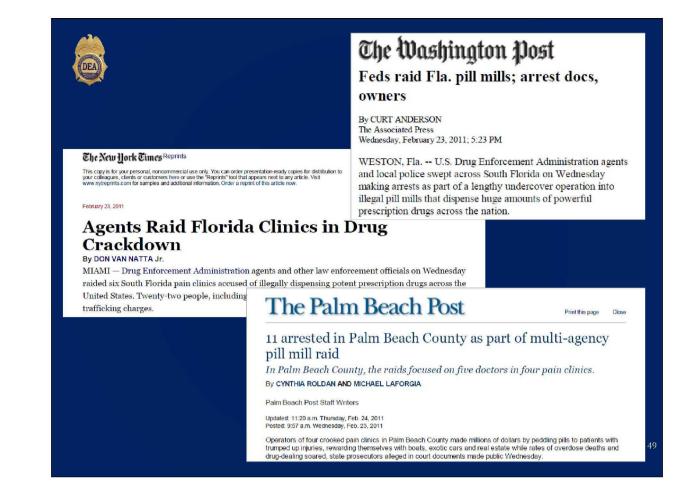


In late 2009, DEA Miami, with my section, planned Operation Pill Nation in response to this problem. Designed to target, using federal/state prosecutions, administrative authorities, specific pain clinics and physicians illegally prescribing oxycodone. Tactical Diversion Squads from 11 field divisions and ODP assisted in the 1 year operation in the tri-county area. As a result over 50 separate cases were initiated, and 100s u/c buys were conducted against physicians and pain clinics . From February to August 2010, there were always at least 3 TDS in Southern Florida for two weeks at a time. Teams rotated in and out over a six month period.



#### Utility of the TDSs: Operation Pill Nation

- On February 23, 2011, as part of *Operation Pill Nation* DEA conducted a coordinated effort with more than 500 state and local law enforcement officers in a massive takedown which included:
  - 21 search warrants executed at clinics, residences, and other locations in south Florida;
  - 25 arrested on various federal and state drug and money laundering charges, of which 5 were medical doctors and 5 were pain clinic owners;
  - Seizure of approximately \$9.5 million in assets. (\$3 million dollars in US currency, a variety of other real property, jewelry, and assets including 68 vehicles, some of which were exotic cars); and
  - Immediate Suspension Orders issued against 14 DEA registrations, 1 Order to Show Cause issued against 3 DEA registrations, and the surrender of 6 DEA registrations



This operation caught the attention of the national media, New York Times and Washington Post.



### Utility of the TDSs: Operation Pill Nation

To date, Operation Pill Nation (Parts I & II) have resulted in:

- The surrender of 92 DEA registrations (80 physicians, 8 pharmacies and 4 wholesale distributors); 1 wholesale distributor's civil fine was \$8 million
- Immediate Suspension Orders issued against 63 DEA registrations (62 physicians, 1 distributor);
- Orders to Show Cause issued against 6 DEA registrations; 40 clinics closed;
- 47 arrests (27 physicians, 5 clinic owners and 15 clinic employees)
- Seizure of more than \$18.9 million in assets (\$12.1 million in US currency and approximately \$6.8 million in vehicles, jewelry, real property, and other assets).





### American Pain: The Largest U.S. Pill Mill's Rise and Fall



Jeffrey George, now serving 15 ½ years

From 2008 to 2010, according to federal agents, the George twins were the largest "illegal dispensers of oxycodone in the U.S."



Christopher George, now serving 17 <sup>1</sup>/<sub>2</sub> years

Source: Bloomberg Businessweek, June 11-June 17, 2012





#### Second Prong: Renewed Focus on Regulatory Oversight

- Increased Regulatory Efforts throughout the U.S.
- Investigating/Inspecting all new and renewal pharmacy applications submitted in Florida
- Investigating/Inspecting existing pharmacies registrations
- Results
  - Withdrawal of applications
  - Orders To Show Cause (OTSC) issued against applications
  - Immediate Suspension Orders (ISO) issued as appropriate



# **DEA Distributor Initiative**

#### **Purpose and format:**

Educate and inform distributors/manufacturers of their due diligence responsibilities under the CSA by discussing their Suspicious Order Monitoring System, reviewing their ARCOS data for sales and purchases of Schedules II and III controlled substances, and discussing national trends involving the abuse of prescription controlled substances

August 2005 – Present:

- > Briefings to 81 firms with 233 locations
- > Examples of civil action against distributors:
  - Cardinal Health, \$34 million civil fine
  - ➢ McKesson, \$13.25 million civil fine
  - > Harvard, \$6 million civil fine
- **Examples of suspension, surrender or revocation of DEA registration** 
  - > Keysource, loss of DEA registration
  - > Sunrise, loss of DEA registration

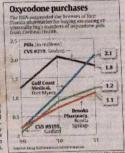


Extension Control of C

# DEA aims big to stem painkiller black market

Cardinal Health says it didn't look the other way

COVER



### DEA snips licenses of pharmaceutical giant's customers

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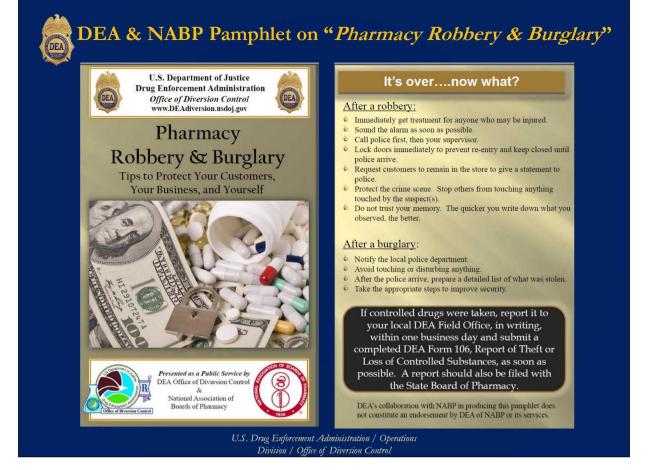
Brooks Pha

USA TODAY









#### DEA & NABP Pamphlet on "Pharmacy Robbery & Burglary"

#### **Prevention Tips**

- Install an alarm system and test it often.
- Install security cameras behind the cash register facing the front counter.
  - $\checkmark$  Inspect cameras regularly to ensure they are functioning.
- Properly store recorded data.
   Install hold-up/duress buttons.
- Invite local police to conduct a security assessment. Learn the names of the officers who patrol your neighborhood and encourage them to stop by.
- Ensure there is adequate outside lighting and leave some lights on after closing.
- Change locks, alarm codes, and safe combinations when an employee leaves.
- Have at least two employees open and close the store.
- <sup>(a)</sup> Try to greet customers as they enter your pharmacy. Your attention can discourage a robber.
- Watch for people hanging around and not buying anything.
  Beware of suspicious activity outside your business.

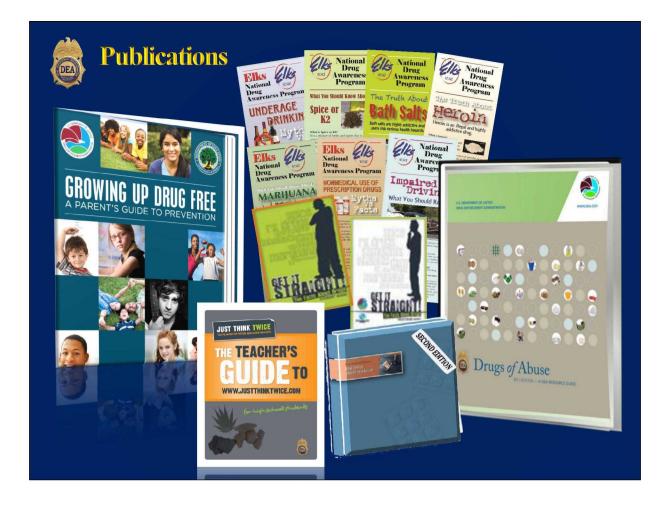
#### What to Do During a Robbery

Always be aware of your surroundings. Don't get caught off guard!

- Do not resist! Cooperate fully with the robber.
  Remain calm and avoid sudden movements.
- Do exactly what you are told to do, nothing more and nothing less.
- Make mental notes on aspects of the robber (e.g., clothing, hair length
- and color, size, build, tattoos, scars, and other body features).
- Do not attempt to apprehend the criminal yourself.

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CONFIDENTIAL - SUBJECT TO PROTECTIVE ORDER DEF-MDL-04816.00061 Your primary concern is the safety of coworkers and customers. Follow the instructions given by the robber(s).



DEA's Demand Reduction Program, also provides drug prevention and education information to the public through publications.

You can download any of these publications at www.getsmartaboutdrugs.com.)

MAY 2012



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