Message

From: Channing Robertson [/O=THERANOS ORGANIZATION/OU=FIRST ADMINISTRATIVE

GROUP/CN=RECIPIENTS/CN=CHANBO]

Sent: 9/9/2016 11:36:44 PM

To: Samartha Anekal [sanekal@theranos.com]; Daniel Young [dyoung@theranos.com]; Chinmay Pangarkar

[cpangarkar@theranos.com]; Daniel Edlin [dedlin@theranos.com]

CC: chanbo@ Channing Robertson [chanbo@theranos.com]; 'howie@

; Elizabeth Holmes [eholmes@theranos.com]; 'Tali.Mackay@

Scott Marmer [smarmer@theranos.com]

Subject: TAB

Folks

Here is the list of folks Howie and I are considering for the new Technology Advisory Board. We will be extending invitations to them to join. Our intention is to develop enough interest on the first contact to at least have them agree to visit for a day and learn about the company and the role they could play on the Board.

Here are some of the elements we believe should be included in their visit:

As much face time with Elizabeth as she can afford

An in depth technical overview of where we have been, where we are and where we might go - this would comprise:

A 30,000 foot view of Theranos from EAH

Detailed technical presentations from Sam, Daniel and Chinmay [and anyone else you would suggest]

A tour of the Palo Alto facility with a demonstration of the mini-lab

A tour of the Newark facility with whatever technical presentation those folks might wish to give

This is just the first shot over the bow – let me know what other suggestions you might have – do you have people to add or do you think anyone listed be low is not appropriate?

The goal will be to have a day mapped out and scripted such that we can pull up the day long program as needed as these folks come to visit. I expect we could anticipate having as many as a dozen separate visits – we will not attempt to bring them here as a group except to the extent their availability happens to overlap.

Howie and I expect to extend the first wave of invitations next week. Once we have around four or so signed up [after their visit] we will make a press announcement about the formation of the board and then continue to add to it until we believe we have the proper representation to go forth in a sensible way. This will take a few months.

First Wave:

Howie to contact-

Bob Langer ScD http://web.mit.edu/langerlab/langer.html

Fran Ligler DPhil

DSc https://www.bme.unc.edu/index.php/component/comprofiler/userprofile/fsligler

Milton Northrup MS http://www.calstate.edu/alumni/madeinthecsu/science-

technology/northrup.shtml

Channing to contact-

Persis Drell PhD https://engineering.stanford.edu/about/persis-s-drell-dean

Mark Prausnitz PhDhttp://www.chbe.gatech.edu/faculty/prausnitzManu Prakash PhDhttps://profiles.stanford.edu/manu-prakash

Harvey Blanch PhD http://chemistry.berkeley.edu/faculty/cbe/emeriti/blanch

John Adler MD https://med.stanford.edu/profiles/john-adler

Howie/Channing to contact together-

Paul Yock MD https://med.stanford.edu/profiles/paul-yock

Russ Altman MD PhD https://people.stanford.edu/rbaltman/
Norbert Pelc ScD https://profiles.stanford.edu/norbert-pelc

Chaitan Khosla PhD https://cheme.stanford.edu/people/chaitan-khosla
Stephen Quake DPhil https://www.hhmi.org/scientists/stephen-r-quake

Michael Hunkapiller http://www.pacb.com/company/leadership/board-of-directors/

Second Wave

Mike Ramsey PhD http://www.chem.unc.edu/people/faculty/ramsey/
Frances Arnold PhD http://www.che.caltech.edu/faculty/arnold_f/

David Walt PhD http://chem.tufts.edu/faculty/walt/

Maryellen Giger PhD http://ime.uchicago.edu/people/fellows/maryellen_l.giger/

Rebecca Richards-Kortum PhD http://bioengineering.rice.edu/faculty/rebecca_richards-kortum.aspx

Harold Craighead PhD http://www.aep.cornell.edu/people/profile.cfm?netid=hgc1

Paula Hammond PhD https://hammondlab.mit.edu/paula-t-hammond

Thanks for your help

Channing