

Message

From: Wade Miquelon [REDACTED]
Sent: 12/1/2015 11:35:49 PM
To: Elizabeth Holmes [/O=Theranos Organization/OU=First Administrative Group/cn=Recipients/cn=eholmes]
Subject: Thoughts

Elizabeth,

Awesome talking to you today. I will come back to you with more detailed thoughts on how we could do something really game changing as talked.

On the other topic, you will need to decide... and in general I don't give advice on these things, but my instinct is that being more aggressive (versus not) is likely a better long-term option (although it will at times be like a roller coaster ride). We live in a world where anyone can say anything about anyone whether true or not and if left undefended, then the world will simply assume that it must be true. I've experience that on a personal level and the stakes are even higher for you/Theranos.

Anyway... I really hope we can do something great together. I am

Your friend,

Wade