

Message

From: Elizabeth Holmes [/O=THERANOS ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=EHOLMES]
Sent: 10/23/2012 7:43:13 PM
To: Daniel Young [dyoung@theranos.com]; Samarth Anekal [sanekal@theranos.com]
Subject: RE:

Great.

Separately, do we have in our project plan running hundreds (go up to 1,000) clinical samples purely for assessing system reliability? If not please add this and add a shipping cycle where we ship 20 times and run full finger-stick based assays. These two are not a pre-requisite to anything but a must do to know we have a reliable system.

From: Daniel Young
Sent: Tuesday, October 23, 2012 12:39 PM
To: Elizabeth Holmes; Samarth Anekal
Subject: RE:

I was planning on it right after we have the validated cytometer/z-bot installed. I have been working with software to get a simple protocol ready as well. The goal is to ship on Thursday.

-Daniel

From: Elizabeth Holmes
Sent: Tuesday, October 23, 2012 12:37 PM
To: Daniel Young; Samarth Anekal
Subject:

When is our next device shipment planned?

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