To: Mattis, James N Gen MIL USMC USCENTCOM CCCC-CCC[james.mattis@centcom.mil]

From: Elizabeth Holmes

**Sent:** Wed 3/27/2013 12:01:38 AM

Importance: Normal

Subject: RE:

Wed 3/27/2013 12:01:37 AM

I hope you'll let me know if you come to California. It will be wonderful to brief you when you do.

Elizabeth

Received:

From: Mattis, James N Gen MIL USMC USCENTCOM CCCC-CCCC [mailto:james.mattis@centcom.mil]

**Sent:** Tuesday, March 26, 2013 4:50 PM

**To:** Elizabeth Holmes

Subject: RE:

Keep charging and stay strong, young Elizabeth. You're going to light the world on fire. On that score I have no doubt whatsoever. Best always, Jim

From: Elizabeth Holmes [mailto:eholmes@theranos.com]

Sent: Tuesday, March 26, 2013 7:39 PM

To: Mattis, James N Gen MIL USMC USCENTCOM CCCC-CCCC

Subject: RE:

## General Mattis:

Thank you for these words and for your belief in all we're doing. This initiative is our small way of being able to serve and we will do whatever it takes to make it successful. There is much I look forward to sharing with you once it's done. Your continued faith and support for this initiative has humbled and only further inspired us. With how difficult it is to change a system that refuses to change, having the trust and faith and confidence of the people you respect the most matters more than anything.

Elizabeth

From: Mattis, James N Gen MIL USMC USCENTCOM CCCC-CCCC [mailto:james.mattis@centcom.mil]

**Sent:** Monday, March 25, 2013 5:32 AM

To: Elizabeth Holmes

Subject: RE:

Thanks, young Elizabeth. I'm a strong believer in what you have designed/built and hope that we can get it in theater soon to test it. If it proves itself, I'm confident that it can revolutionize much of what we do in combat zone health care. I wish you all the best and thank you for your contact info. Best wishes, Jim

From: Elizabeth Holmes [mailto:eholmes@theranos.com]

Sent: Friday, March 22, 2013 6:03 PM

To: Mattis, James N Gen MIL USMC USCENTCOM CCCC-CCCC

Subject:

Dear General Mattis:

I wanted to send you a note before you transition. We have been making sure our deployment is done right and are very close to activating our program. I wish you could have been here when we go live. I very much look forward to having the opportunity to brief you on it when we do. My contact information is below for your reference.

Thank you for all you have done.

Elizabeth

Elizabeth Holmes

CEO

Theranos, Inc.

Tel: 650.470.6111 Fax: 650.838.9804

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