

**To:** 'groughead [REDACTED];  
'wjperry [REDACTED]; 'snunoffice [REDACTED]  
'jimmattis [REDACTED];  
'kovacedm [REDACTED];  
'kmatthews@ [REDACTED]; Bill Frist [REDACTED]  
'Bill.Foege@ [REDACTED];  
'rileyb@ [REDACTED];  
'Susan.Schendel@ [REDACTED]  
**Cc:** Elizabeth Holmes[eholmes@theranos.com]; Sunny Balwani[sbalwani@theranos.com]  
**From:** Heather King  
**Sent:** Sat 8/1/2015 12:58:53 AM  
**Importance:** Normal  
**Subject:** Press Inquiries

Dear board members,

We're aware that a reporter from the Wall Street Journal named John Carreyrou has been contacting members of the board and others. As you know, we've been working with him since May on a story that is defamatory and misappropriates trade secrets.

If you receive a message from the Journal, please comply with our ongoing policy which is do not take the phone call or otherwise engage with the reporter, and notify me as soon as possible.

In the event that you inadvertently accept the call, the most simple and effective response is to say that you refer press calls to the company and nothing more.

Sincerely,

Heather