

To: Jim[Jimmattis] [REDACTED]
From: Elizabeth Holmes
Sent: Sun 9/8/2013 3:37:02 AM
Importance: Normal
Subject: RE: Theranos
Received: Sun 9/8/2013 3:37:00 AM

General Mattis:

Thank you for this. It is another beginning for us.

Wonderful news re: the 8th. I am so glad I'll have you there. We can plan to follow on with meetings on the 9th; my office can coordinate travel etc. for you.

I appreciate your comment below – it has been so humbling to get the hundreds of emails that have come in to our site in the last 24 hours from mothers and fathers and patients thanking us for what we're working to do. Looking forward to connecting with you on all of it, and our path through the challenges ahead.

Elizabeth

From: Jim [mailto:Jimmattis] [REDACTED]
Sent: Saturday, September 07, 2013 6:46 AM
To: Elizabeth Holmes
Subject: RE: Theranos

Thank you, Elizabeth. This is excellent and I understand about directing inquiries to your PR folks. You're orchestrating all this beautifully as you bring your vision to fruition. You know, someday you will write a book about this journey you led.

I received word this morning that Dartmouth has been able to shift my schedule and if I can get out New Hampshire @ 9:30 PM on the 7th, I will be able to attend your board meeting on the 8th. If we can make that work I could stay another day to begin any Theranos orientation you think worthwhile on the 9th. Please let me know if all this seems doable. Thank you.

This will be an exciting time and bring you its own challenges. Please don't hesitate to let me know how I can assist.

Best always, Jim

From: Elizabeth Holmes [mailto:eholmes@theranos.com]
Sent: Saturday, September 07, 2013 3:56 AM
To: Jim
Subject: FW: Theranos

General Mattis:

FYI. The below will go out to our shareholders tonight. We have begun the launch.

Looking forward to our next conversation,

Elizabeth

From: Elizabeth Holmes
Sent: Friday, September 06, 2013 10:50 PM
To: Theranos
Subject: Theranos

To our shareholders,

I am delighted to share that we have now begun the commercial launch of the new products and services we've been working on for the past years.

Our new website will be up at www.theranos.com later tonight, and the Wall Street Journal has released a piece introducing our story in Saturday's paper at http://online.wsj.com/article/SB10001424127887324123004579055003869574012.html?mod=WSJ_hpp_sections_opinion (link from the Wall Street Journal homepage).

As per our previous note, should you be contacted by any media persons please continue to relay them to our PR team and let us know you've been contacted at pr@theranos.com or so we can follow up accordingly.

There are so many people here at Theranos who have worked seven days a week for so many years, pouring their heart and soul into building this business and realizing our vision with literal blood, sweat, and tears. It is such a great pleasure to be able to share this with you now, and to introduce our mission to the world to make actionable health information accessible to people everywhere at the time it matters most.

With my best regards,
Elizabeth

Elizabeth Holmes
CEO
Theranos, Inc.

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