

From: Elizabeth Holmes
Sent: Tuesday, December 6, 2016 12:07 PM
To: Jim Mattis [REDACTED]
Subject: RE: Theranos Board Call Dec 2016
Attach: image001.jpg

Thank you for this. Let us know if/how we can support this in any way as relevant any time – Elizabeth

From: Jim Mattis [REDACTED]
Sent: Monday, December 05, 2016 10:41 AM
To: Diana Lee <dlee@theranos.com>
Cc: eahoffice <eahoffice@theranos.com>; Elizabeth Holmes <eholmes@theranos.com>; "Sally Donnelly" [REDACTED]
Subject: RE: Theranos Board Call Dec 2016

Thanks, Diana. Due to my status of pending nomination and possibly going into a confirmation process, I need to recuse myself from the board meeting. Sorry.

Best, Jim

From: Diana Lee [<mailto:dlee@theranos.com>]
Sent: Monday, December 05, 2016 10:34 AM
To: 'Jim Mattis' [REDACTED]
Cc: eahoffice <eahoffice@theranos.com>
Subject: RE: Theranos Board Call Dec 2016

Hi General Mattis,

I hope you had a nice weekend. We are looking to reschedule the 12/16 Board Call. Are you available on **Thursday, 12/15 from 10:00 AM – 12:00PM PT?**

Thanks,
Diana

From: Jim Mattis [REDACTED]
Sent: Thursday, November 10, 2016 11:23 AM
To: Diana Lee <dlee@theranos.com>
Cc: eahoffice <eahoffice@theranos.com>
Subject: RE: Theranos Board Calls for Nov/Dec 2016

Thank you, Diana. Good to go! Best, Jim

From: Diana Lee [<mailto:dlee@theranos.com>]
Sent: Thursday, November 10, 2016 11:36 AM
To: 'Jim Mattis' [REDACTED]
Cc: eahoffice <eahoffice@theranos.com>
Subject: RE: Theranos Board Calls for Nov/Dec 2016

Hi General Mattis,

Hope you're well. I would like to confirm our next two Theranos Board Calls on:

Monday, 11/21 from 3:30 – 5:30 PM PT
Friday, 12/16 from 3:30 – 5:30 PM PT

You can use the dial-in info below for the call on 11/21 and we look forward to seeing you in person on 12/16.

INTERNATIONAL TOLL FREE AND LOCAL PHONE NUMBERS

USA :

USA /Canada (toll free) :

Guest Passcode:

Regards,
Diana

From: Jim Mattis [REDACTED]
Sent: Tuesday, October 25, 2016 2:56 PM
To: Diana Lee <dlee@theranos.com>
Cc: eahoffice <eahoffice@theranos.com>
Subject: RE: Theranos Board Calls for Nov/Dec 2016

Thanks, Diana. I'll be calling in on Nov 21st at 3:30 PM.

For Dec Board Calls I'm in DC and unavailable 12, 13, 14 & 15. I'm available to attend in person on the 16th. I'm out of area 17th through 31st but available to call in anytime from 19 to 31 Dec (unavailable 17 & 18 Dec).

Best, Jim

From: Diana Lee [<mailto:dlee@theranos.com>]
Sent: Tuesday, October 25, 2016 2:36 PM
To: 'Jim Mattis' [REDACTED]
Cc: eahoffice <eahoffice@theranos.com>
Subject: RE: Theranos Board Calls for Nov/Dec 2016

Hi General Mattis,

I would like to confirm the November 21st call from 3:30 – 5:30PM.

It looks like we're back to the drawing board for the Dec dates. Do you have any conflicts or days that will not work for you between Dec 12 – 23?

Thanks,
Diana

From: Jim Mattis [REDACTED]
Sent: Friday, October 21, 2016 1:34 AM
To: Diana Lee <dlee@theranos.com>
Cc: eahoffice <eahoffice@theranos.com>
Subject: RE: Theranos Board Calls for Nov/Dec 2016

Sure, Diana. I can do Nov 21st. I can't attend in person so I'll need to call in, but no problem.

Let me know what date you decide on. Thanks, Jim

From: Diana Lee [<mailto:dlee@theranos.com>]
Sent: Thursday, October 20, 2016 7:53 PM
To: 'Jim Mattis' [REDACTED]
Cc: eahoffice <eahoffice@theranos.com>
Subject: RE: Theranos Board Calls for Nov/Dec 2016

Hi General Mattis,

There's seems to be a conflict for one of the board members for the November dates. Are you available on Nov 21st from 3:30 – 5:30 PM PST?

Thanks,

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Diana

From: Jim Mattis [REDACTED]
Sent: Wednesday, October 19, 2016 5:04 PM
To: Diana Lee <dlee@theranos.com>
Cc: eahoffice <eahoffice@theranos.com>; 'Jim Mattis' [REDACTED]
Subject: RE: Theranos Board Calls for Nov/Dec 2016

Dear Diana,

I can do either Nov 10th or 17th, 3:30 to 5:30 PM.

I'm uncertain if I can do the Dec meeting due to overseas travel. My only likely time is the 7th from 3:30 to 5:30 PM (assuming I'm not flying at that time).

Please keep me posted on the final decision.

Best, Jim

From: Diana Lee [<mailto:dlee@theranos.com>]
Sent: Wednesday, October 19, 2016 4:37 PM
To: 'Jim Mattis' [REDACTED]
Cc: eahoffice <eahoffice@theranos.com>
Subject: Theranos Board Calls for Nov/Dec 2016

Hi General Mattis,

We are trying to schedule our next two Board Calls. Can you let us know if you are available in person (if not, then phone) for the following dates?

- * November 10th or 17th from 3:30 – 5:30PM
- * December 6th, 7th, or 8th from 3:30 – 5:30PM

Thanks,
Diana

Diana Lee
Executive Assistant to Elizabeth Holmes
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