

To: Sunny Balwani[sbalwani@theranos.com]
From: Adam Rosendorff
Sent: Fri 6/13/2014 10:08:57 PM
Importance: Normal
Subject: RE: inventory
Received: Fri 6/13/2014 10:08:58 PM

Sunny

Hoda is an intelligent, but inconsistent player. Something about her personality doesn't like to be supervised or managed- although I enjoy working with her, I find it really offputting sometimes, that she almost consciously ignores my directorship. Perhaps it is something I am doing wrong in this regard? Am I too nice?

Just to give you more context, here are further notes from this CLIA lab meeting where Hoda was in attendance:

Need email documenting inventory management

- o If main person needs help Send email and ask verbally (cc Mark and Adam)

Regards,

Adam

From: Sunny Balwani
Sent: Friday, June 13, 2014 3:04 PM
To: Trung Nguyen
Cc: Hoda Alamdar; Farzin Shadpour; Adam Rosendorff; David Ramos; Gurbir Sidhu
Subject: Re: inventory

Trung. I am aware of the rest of the details and it is unfortunate that you are involved with CLIA lab details. My only question was immulite inventory.

Thanks.

On Jun 13, 2014, at 2:55 PM, "Trung Nguyen" <Trungn@theranos.com> wrote:

Hi Sunny,

I confirmed with Hoda, Chinmay and Suraj. Current options for us:

- 1) The QC ran today with Suraj's group passed, we can use that for tomorrow.
- 2) We can run the HCG test on the new Centaur. It first must be validated and tested – earliest for test ready is Monday afternoon.
- 3) Last option, HCG for immulite has been on back ordered for awhile now. Latest update is it'll be available this next Friday.

I'll push with everything in parallel.

Regards,

From: Sunny Balwani
Sent: Friday, June 13, 2014 2:43 PM
To: Hoda Alamdar; Trung Nguyen; Farzin Shadpour
Cc: Adam Rosendorff; David Ramos; Gurbir Sidhu
Subject: Re: inventory

Trung. Can you please follow up

On Jun 13, 2014, at 2:39 PM, "Hoda Alamdar" <halamdar@theranos.com> wrote:

Ann placed the PO in invman on 6/4; and Kim placed an order for 2 kits in point of purchasing on 6/6; attach are the screen shots,

Thanks

Hoda

From: Sunny Balwani
Sent: Friday, June 13, 2014 2:30 PM
To: Hoda Alamdar; Adam Rosendorff; David Ramos; Gurbir Sidhu
Subject: RE: inventory

When was HCG ordered placed and when is it to arrive.

From: Hoda Alamdar
Sent: Friday, June 13, 2014 2:29 PM
To: Adam Rosendorff; Sunny Balwani; David Ramos; Gurbir Sidhu
Subject: RE: inventory

Not true, the Immulite inventory was given to Kim/Melissa; since they are both mostly downstairs, I'm having Dung do the inventory; The reagent order for HCG was place

From: Adam Rosendorff
Sent: Friday, June 13, 2014 2:23 PM
To: Sunny Balwani; Hoda Alamdar; David Ramos; Gurbir Sidhu
Subject: RE: inventory

Sunny

I believe we assigned this responsibility to Hoda- we ran out of HCG reagent while performing a quick study to see the minimum volume and maximum dilution that can be measured with 100% success on the Immulite because we didn't want to risk the patient's sample.

Adam

From: Sunny Balwani
Sent: Friday, June 13, 2014 2:16 PM
To: Hoda Alamdar; David Ramos; Gurbir Sidhu

Cc: Adam Rosendorff

Subject: inventory

Who is responsible for reagent inventory in CLIA> I just discovered that we ran out of HCG and this is why we haven't been able to run samples upstairs?

<HCG1.PNG>

<HCG2.PNG>