

To: Adam Rosendorff[arosendorff@theranos.com]; Elizabeth Holmes[eholmes@theranos.com]
Cc: Mona Ramamurthy[mramamurthy@theranos.com]
From: Sunny Balwani
Sent: Thur 11/13/2014 3:58:27 AM
Importance: Normal
Subject: RE: Resignation from Theranos
Received: Thur 11/13/2014 3:58:29 AM

Adam.

Thanks for your commitment below. We greatly appreciate it.

I will swing by Newark or you can come by tomorrow to touch base on details. let me know your schedule.

We would appreciate if you keep this confidential until we have found the replacement or until we have agreed to share this with the team.

thanks.

Sunny,

From:Adam Rosendorff
Sent: Wednesday, November 12, 2014 7:52 PM
To: Sunny Balwani; Elizabeth Holmes
Subject: Resignation from Theranos

Dear Sunny and Elizabeth

I am hereby resigning from employment with Theranos. I appreciate the opportunity to work with this company, and to have interacted with so many talented and dedicated individuals over the last year and a half. It has been a tremendous experience. In terms of my agreement with Theranos, as stated in my offer letter, I am giving you 60 days notice, such that I will not remain in Theranos employ beyond January 12, 2015. I am committed to helping Theranos find a suitable replacement, and to transfer the skills and insights that I have accumulated to the new hire, so that there is a smooth transition.

Kind Regards,

Adam Rosendorff, MD