

Message

From: Adam Rosendorff [/O=Theranos Organization/OU=Exchange Administrative Group (FYDIBOHF23SPDLT)/CN=Recipients/CN=Adam Rosendorff92]
Sent: 6/4/2014 1:11:19 AM
To: Sunny Balwani [/o=theranos organization/ou=first administrative group/cn=recipients/cn=sbalwani]
Subject: RE: HCG on Edisons

Yes that makes sense-

THanks

From: Sunny Balwani
Sent: Tuesday, June 03, 2014 6:02 PM
To: Adam Rosendorff
Subject: FW: HCG on Edisons

FYI. I will continue to monitor this personally and make sure this become part of the culture.

One of the reasons I want to have separate Siemens devices for R&D is so there is no mixing of work between R&D and CLIA and ofcourse moving CLIA to Newark solves all of these problems.

From: Daniel Young
Sent: Tuesday, June 03, 2014 5:55 PM
To: Sunny Balwani; Chinmay Pangarkar
Subject: RE: HCG on Edisons

Yes, sure. I updated Adam over the weekend regarding our review of the past data for HCG data and what we were looking at moving forwards. We'll update him on the latest efforts on this.

CLIA staff often reaches out for guidance, sometimes at the request of Adam, but they should be running all decisions by Adam, which was my understanding.

-Daniel

From: Sunny Balwani
Sent: Tuesday, June 03, 2014 5:37 PM
To: Daniel Young; Chinmay Pangarkar
Subject: HCG on Edisons
Importance: High

Adam came by my office EXTREMELY frustrated that as a lab director he is not being kept in the loop when we are asking CLIA members to run R&D experiments without him being involved or aware of these. He cited the example of HCG sample that was diluted and ran and Adam didn't know what it was, what it was diluted in and other details and now David came to him today – after Adam not being in the loop for days.

My understand is that this was an experimental run and not something that was intended to be report to physician and I don't think it ever was reported to the physician. However, when experiments or instructions are sent to CLIA staff who don't know the difference and are not expected to know the difference, this causes chaos and confusion.

Moreover, Adam had also sent an email to the CLIA lab about not running any HCG samples on Edisons and he doesn't know if that was carried thru or if we later determined that the data on Edisons was correct and good and if that information was communicated to Adam. These information has to go through him.

We need to honor SOPs and processes in CLIA and if there are R&D experiments we want to run then they should be clearly labeled as such – even if they are with left over clinical samples– so no one in CLIA is confused. This is paramount in running a smooth CLIA operation.

Can you guys please touch base with Adam so he is in the loop on all HCG decisions on Edisons.

Thanks for the help.

Sunny.