

To: Kingshuk Das [REDACTED]
From: Elizabeth Holmes[/O=THERANOS ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=EHOLMES]
Sent: Sun 1/3/2016 5:18:39 PM (UTC)
Subject: Re: Thank you

King:

I so loved this email. There is so much to talk about on these types of algorithms - to say we are aligned is an understatement. I could not think of a better person to join our company in this role.

Looking forward to seeing you soon.

Elizabeth

> On Dec 7, 2015, at 5:05 PM, Kingshuk Das [REDACTED] > wrote:

>

> Dear Elizabeth,

>

> Just wanted to thank you for taking so much time out of your day to meet me this weekend. I know your time is precious, much appreciated. I am so impressed by the vision of what you've accomplished already, and your plans for the future. I imagine I've heard only about the tip of the iceberg so far, but even so, I spent the rest of the weekend excited about the possibilities.

>

> It's quite interesting that you brought up clinical decision support a couple of times. We'd talked so long already, that I didn't want to bother you further, but coincidentally I'm working on a potentially related project here (nothing proprietary, no IP issues)--designing a diagnostic algorithm for laboratory and radiology testing for COPD patients (goal = predicting disease exacerbations, determine therapeutic options, monitor efficacy, etc). I'm also upgrading our laboratory quality control program, to go beyond the traditional analytical performance characteristics-based approaches, and incorporate medical decision limits, and eventually innate biological variability--which I thought would be particularly interesting to pair with your concept of dynamic laboratory surveillance of patients. Anyway, rather than burn up space in your email inbox now--suffice it to say, I'm really excited at the prospects.

>

> I spoke a couple of times with Jan earlier, and she's forwarded the paperwork. I'll try to complete the process as early as possible--but don't worry, I am indeed thrilled, but just need to respectfully inform some key colleagues in person, and start the process. I'm sure we can work something out so that I can get started on the priority Phase I project.

>

> Looking forward to joining your revolution.

>

> Best wishes,

> king

>

>

>

>