

**To:** Elizabeth Holmes[eholmes@theranos.com]  
**From:** Sunny Balwani[/O=THERANOS ORGANIZATION/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=SBALWANI]  
**Sent:** Tue 6/23/2015 9:25:25 PM (UTC)  
**Subject:** FW: Director services ending June 30, 2015  
[Director resignation letter and form 23Jun15.pdf](#)

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**From:** Lynette Sawyer [REDACTED]  
**Sent:** Tuesday, June 23, 2015 2:25 PM  
**To:** Sunny Balwani; jerryhurst  
**Cc:** Brad Arington  
**Subject:** Re: Director services ending June 30, 2015

Hi Sunny,

For your records, attached is a copy of the Form 193 and cover letter that was sent to Laboratory Field Services today. As previously agreed, it states that the last day that I will function as a co-director for Theranos is 30 June 2015.

I'm still working my way through the last batch of documents and anticipate finishing them by this weekend.

Regards,  
Lynette

On Saturday, June 13, 2015 12:48 PM, Sunny Balwani <[sbalwani@theranos.com](mailto:sbalwani@theranos.com)> wrote:

Thanks Jerry and Lynette. Please let us know if anything has changed or changes and Lynette wants to continue working as LD for us.

Thanks.

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**From:** jerryhurst [REDACTED]  
**Sent:** Saturday, June 13, 2015 12:39 PM  
**To:** Sunny Balwani  
**Cc:** Sawyer, Lynette  
**Subject:** Director services ending June 30, 2015

Hi Sunny:

Just wanted to remind you that Lynette will be ending her co-director duties effective June 30, 2015. We will copy you with the LAB 193 change notification we submit to LFS. Please let me know if you have any questions.

Thank you for allowing us the opportunity to provide these services.

jerry

Jerry W. Hurst  
Laboratory Consulting Services, Inc.  
[REDACTED]

phone/fax: [REDACTED]  
cell: [REDACTED]

The contents of this e-mail and any attachments are confidential and only for use by the intended recipient. Any unauthorized use, distribution or copying of this message is strictly prohibited. If you are not the intended recipient please inform the sender immediately by reply e-mail and delete this message from your system. Thank you for your co-operation.



23 June 2015

RE: Theranos, Inc.  
7333 Gateway Blvd.  
Newark, CA 94560

CLIA ID Number 05D2025714

To Whom It May Concern,

Per the attached Form 193, my final day as co-director for Theranos, Inc. will be 30 June 2015. I will no longer function in that capacity effective 1 July 2015.

Sincerely,



Lynette SW Sawyer, Dr.P.H.  
License DRG 00000666



State of California—Health and Human Services Agency  
**California Department of Public Health**  
 Laboratory Field Services



**NOTIFICATION OF LABORATORY CHANGE**

State License/Registration #: (CLF, CLA, CLM, CLR, CLP, COS)	CLF 00341367
CLIA ID #: 05D	05D2025714
Laboratory Name:	Theranos, Inc.
Laboratory Address:	7333 Gateway Blvd.
City, State and Zip Code:	Newark, CA 94560
Telephone Number:	(650) 838-9292
Fax Number:	(650) 838-9165
E-mail Address:	labsupport@theranos.com

Please mail completed form to: **California Department of Public Health, Laboratory Field Services, ATT: Facilities Licensing, 850 Marina Bay Parkway, Bldg P, 1<sup>st</sup> Floor, Richmond, California 94804-6403.**

**THIS IS TO REQUEST CERTIFICATE CHANGE:**

**From:** \_\_\_\_\_

**TO:**

- Certificate of Compliance
- Certificate of Accreditation  
**Note:** Proof of accreditation is required.
- Provider Performed Microscopy Procedures (PPMP)
- Waiver
- Cease Testing, specialty, subspecialty and/or test
- Closure of the Laboratory

EFFECTIVE DATE OF CHANGE(S): 07/01/2015

**THIS IS TO INFORM YOU OF A**

- Change of ownership ( See note below )
- Change of Director/Add Director ( See note )  
**Note:** Items above may require additional forms. See website [www.cdph.ca.gov/lfs](http://www.cdph.ca.gov/lfs) for additional information
- Change of site address
- Change of laboratory name
- Change of mailing Address
- Change of telephone and/or fax

**From:** \_\_\_\_\_  
 \_\_\_\_\_

**To/New:** Removing Lynette Sawyer  
as co-director

**ATTENTION: READ THE FOLLOWING CAREFULLY BEFORE SIGNING**

Pursuant of 42 U.S.C. 263 a (i)(I)(B) and 42 C.F.R. 493.1840(a)(2) your laboratory's CLIA certificate may be revoked if the laboratory performs any tests not within the category of laboratory examinations authorized by your CLIA certificate. Please be advised that any person who intentionally violates the mandates of CLIA shall be subject to imprisonment, or fines, or both. See 42 U.S.C. 263a(l)

If in the future you wish to reapply for a Certificate for moderate or high complexity testing, you must notify Laboratory Field Services and submit to an inspection **before** such testing may begin. This inspection must find the laboratory in compliance with all CLIA condition-level requirements found at 42 C.F.R. Part 493 before the laboratory may resume moderate or high complexity testing

For changes in certificate type, your laboratory must pay the appropriate certificate fee and/or compliance fee before the change can be effective.

**NOTE: This notification of change form is acceptable only if signed by the director of the laboratory.**

Lynette Sawyer, Dr.P.H.

Name of Director Only (print)

Lynette Sawyer  
 Signature of Director

06/23/2015

Date