

To: Jim[Jimmattis@
From: Elizabeth Holmes
Sent: Wed 7/16/2014 7:12:41 PM
Importance: Normal
Subject: RE: Newark Visit
Received: Wed 7/16/2014 7:12:40 PM

Absolutely - we'll plan on meeting here on the 30th and going over to Newark together. I'll shoot you a note with timing thoughts for the 30th shortly.

Of course we can drop you off at MMC after dinner. If it is more convenient for you to drive your car up so you have it there when you come back down from the Grove let me know, otherwise I very much look forward to the chance to continue the conversation with you –

Let me know if you'd like Edgar to pick you up from somewhere or we can meet at Theranos. We were planning to go up at 5:15 PM.

Edgar can also drive you down from the city back to Theranos/wherever your car is whenever you come back from the Grove – let us know timing and we'll make that happen.

I am very much looking forward to meeting Jim. Thank you for this. We'll reach out and set up a time to fly him out here.

With your comments below, I can't think of anyone better. Looking forward to discussing this more with you.

See you soon,
 Elizabeth

From: Jim [mailto:Jimmattis@
Sent: Wednesday, July 16, 2014 8:52 AM
To: Elizabeth Holmes
Subject: RE: Newark Visit

Dear Elizabeth,

I look forward to seeing Newark with you, thanks. On the 30th I can give as much time as you think helpful, so choose any time frame and I can meet you in Newark or meet you at your office and ride over with you. I'd prefer to ride with you so we have more time to talk but your schedule is the most important aspect so please do whatever's best for your work.

I will be attending the Shultz' dinner this evening and it would be great to ride to SF with you so we can talk more. The only complication is that after George's dinner I'm staying overnight at Mike Myatt's Marine Mem Club so he and I can depart directly tomorrow morning for the Grove. If we ride up together could I get you and Edgar to drop me at MMC after the dinner? If this is inconvenient for you, I understand, no problem. Otherwise just let me know when I can meet you at Theranos and I look forward to our drive and talk on the way to SF.

Per our discussion last evening and George's growing concern about your security with Theranos' role becoming more visible, this morning I was able to catch Jim Rivera in the States and we had a good talk. His highly successful career w/ Naval Criminal Investigative Service is coming to a close (he's a "free agent" now and can depart NCIS whenever he wishes). I will get a copy of his bio/resume for your review. He has several big companies vying for him. He and I are quite close and he said that he will make no decisions with the other companies until you have had an opportunity to consider him.

As I mentioned, he was my chief bodyguard for over five years. From the highest level meetings, hotels and forums in Europe, Asia, DC and the Mid-East to the most austere landing zones, outposts and refugee camps, Jim was the person I trusted implicitly, so I can unreservedly recommend him. His personal and managerial integrity, low key but alert stance, and keen awareness of my need for a friendly countenance despite very real security threats made him a man for all seasons for me. Competence, loyalty and a strong work ethic are his defining characteristics.

I told Jim that you or your team might be in touch. Here is his contact information:

Special Agent Jim Rivera
 NCIS Special Agent in Charge
 Protective Service Detail For The Commander
 U.S. Central Command

Tampa FL 33621

Office: 813.529.0056

Cell: [REDACTED]

Unclassified e-mail: james.rivera@centcom.mil

Jim is currently in the States and for security reasons I could not ask on the phone when he & the Commander might be going next to the Mid-East. Jim is always reachable by e-mail and of course I can assist you at any point in this effort but he is very comfortable traveling and can come out for an interview pretty much at your convenience. We can discuss this further today or on the 30th.

Best always and see you soon, Jim

From: Elizabeth Holmes [<mailto:eholmes@theranos.com>]

Sent: Tuesday, July 15, 2014 9:58 PM

To: Jim

Subject: Re: Newark Visit

July 30th is a go. Let me know what windows are best for you that day; we'll target an 'off' traffic hour to get over there and back.

George mentioned you are going to the dinner in SF tomorrow night and that I might coordinate with you on going up and back - Edgar will be driving up and back to the office tomorrow; I'd love to continue the conversation if you were able to join the ride and it happens to be convenient for you -

That picture you showed me today was amazing. That is what it's all about.

Elizabeth

On Jul 15, 2014, at 4:35 PM, "Jim" <[Jimmattis@\[REDACTED\]](mailto:Jimmattis@[REDACTED])> wrote:

Elizabeth,

Will either July 30th or August 13th work for a visit to the Newark site? If not I will provide add'l dates later in August.

Excellent board meeting again today. Many thanks. Best always, Jim