From:

To: CC: Sent: Subject:

3/15/2021 9:40:30 AM RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Thanks

I concur we need to ensure we provided visibility into what we are doing. Our team is in support of removing the

projec	Order No.	CPZ	Work Bucket	Total MAVF Core Risk Value	Mean MAVF Risk Ran		
	WGC Decision (7.83 miles)						
From	35219589	Wildwood 11011454	Top 250 Miles	0.4188	52		
Sent: To:	NGC Infor	<u>m</u> (17.45 miles)					
Cc:	35174479	Middletown 11011548	ECOP – Top 20%	0.1594	474		
Since	35223036	Brunswick 1110CB	PSPS	0.0064	2134		
E k p ut	35175853	Placerville 21061104	REMG	0.0064	2131		
Pk	35219281	Mountain Quarries 21016953	Top 250 miles	0.4353	45		
2	35223030	Bangor 1101CB	PSPS	0.1938	355		
Project N Mobile Office: Interna Email: Pacific	Manager Cas and Elect	tric Company					

From: Sent: Friday, February 26, 2021 4:36 PM

То

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

The following jobs were approved to move forward:

	Order	Miles	Project	Risk Rank	Rational
--	-------	-------	---------	-----------	----------

	35114051	1.44	CWSP - PINE GROVE 1102 - LR1222 - PH 2.6	2,521 (69%)	Significa
	35116515	1.75	CWSP-STANISLAUS 1702-LR1888-PH 1.2	2,386 (66%)	Signific a UNSE st
	31361965	0.45	RECON 2300 FT - NUNS CANYON -DUNBAR 1101	1,794 (49%)	Permit; I that the v plan and this proje
Request to Keep	35115152	1.57	CWSP-BRUNSWICK 1103-LR50070-PH 2.3	2,144 (59%)	Complet phases h
	31334291	0.51	RECON-6 SPANS CAMP ONE TEN MILE FT BRAGG	2,140 (59%)	Permit; / took 2 ye under CE
	35015704	1.00	OH RECONDUCTR ROB ROY 2105 -S026CC117	3,283 (90%)	Permit; <i>i</i> County a
	35085847	0.86	OH RECONDUCTOR - ROB ROY 2105 -S027CC118	3,283 (90%)	expectec CDFW a

The following new jobs were approved as well (keep in mind the associated segments to those below are also approved and included on the attached updated list, will send you the normal update):

The following projects have recommended mit

	Order No.	CPZ	Work Bucket	Total MAVF Core Risk Value	Mean MAVF Risk Rar
	WGC Decis	<u>sion</u> (7.83 miles)			
1	35219589	Wildwood 11011454	Top 250 Miles	0.4188	52
	WGC Infor	<u>m</u> (17.45 miles)			
2	35174479	Middletown 11011548	ECOP – Top 20%	0.1594	474
3	35223036	Brunswick 1110CB	PSPS	0.0064	2134
4	35175853	Placerville 21061104	REMG	0.0064	2131
5	35219281	Mountain Quarries 21016953	Top 250 miles	0.4353	45
6	35223030	Bangor 1101CB	PSPS	0.1938	355

I was asked to rescope the other jobs you had requested. We will have to figure out next steps on those.



Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Where can I get the list of recent approvals? I have people asking about Fort Bragg as well.

, PMP	
Project Manager	
Mobile	
Office:	
Interna	
Email:	
Pacific Gas and E	lectric Company

From: Sent: Friday, February 26, 2021 9:34 AM To: Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work
This project was approved to continue executing in last night's decision. It is ok to proceed.
From: Sent: Friday, February 26, 2021 9:33 AM To: Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work
– I think this is actually in your court. I spoke with and he mentioned that you and were going to review this work. Do you think you could provide a status.
Thanks,
From: Sent: Friday, February 26, 2021 8:45 AM To: Cc: Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work
Hello Team,

Do we not have an update on this PM 35114051 – Phase 2.6?? We already set 15 of the poles.

Thank you!

From:

Sent: Monday, February 1, 2021 11:22 PM To:

Cc:

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi

We haven't heard back on this yet, can you help with following up on this and provide confirmation to GC one way or another?

Thanks!

Thank You,

From:

Sent: Saturday, January 30, 2021 3:16 PM

To:

Cc

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Following up to see if we received approval to finish working PM 35114051 this year since we already set 15 poles.

PHASE	PM	TOTAL POPLES SET	WIRES PULLED (FT.)
2.6	35114051	15	0

Thank you!

Rotational Construction Engineering Supervisor T&D GC Tri-Valley Pacific Gas and Electric Company

From: Sent: Tuesday, January 19, 2021 1:38 PM To:

Cc:
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work
Hello Team,
Do we have an update on the approval for PM 35114051?

Thank you!

Rotational Construction Engineering Supervisor T&D GC Tri-Valley Pacific Gas and Electric Company

From:		
Sent: Thursday, December 17, 2020 1	0:28 AM	
То:		
Cc:		

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

I concur. We will reach out for more information as needed to get 35114051 approved.

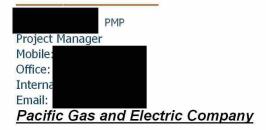
From: Sent: Thursday, December 17, 2020 10:02 AM	
То:	
Cc:	
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work	

Hi

I spoke with

, copied here, about these projects. The response is as follows;

- 35114051 We will submit this project to the Wild Fire Governance Committee seeking approval to keep it in the work plan. This is not approval for you to work on the project at this time. We will notify you and with their decision
- 35114041 Does not meet the criteria to stay in the work plan and cannot be worked.
- 35114040 Will remain in the workplan and we will continue to pursue the Caltrans DSDD permit.



Cc:

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Team

It is unlikely that approval will be granted for the work to continue, however I have included **continue** in the conversation – who can discuss the situation with Asset Management and determine how to address this.

Thanks,

From:
Sent: Thursday, December 17, 2020 7:45 AM
То:
Cc
Subject: FW: URGENT: 12/2 Update: Forecasting 2021 System Hardening work



GC Stockton is wondering if we can keep PM 35114051 & PM 35114041 on for 2021. They are both on the remove list.

PM 35114051 has already begun construction with more clearances scheduled. PM 35114041 material and poles have been ordered and no permit required. This job is ready to go.

PM 35114040 was one of the jobs approved to keep but is not ready as pending Caltrans permit and we cannot move forward.

Thank you!

Rotational Construction Engineering Supervisor T&D GC Tri-Valley Pacific Gas and Electric Company

From: Sent: Wednesday, December 16, 2020 8:33 AM

To: Cc:

Subject: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Morning

Please see summary/ concerns below about the Hardening Projects actually kept for 2021 GC work plan:

Table 1

			WIRES PULLED	
PHASE	PM	TOTAL POLES SET	(FT.)	COMMENTS

PGE-DIXIE-NDCAL-000005431

1.2	35114040	28	0	NO CALTRANS PERMIT / CA
2.3	35114048	25	0	GOOD STANDING FOR 2021
2.4	35114049	51	4,007	1 CLEARANCE TO COMPLET SET
1.6	35114044	50	4,802	1 CLEARANCE TO COMPLET ONLY TO SET

From this above Table 1, we only have Phase 2.3 (PM 35114048) to fully work on it since Phases 2.4 & 1.6 will be 1-day clearance each and **Phase 1.2 NOT READY TO GO!**

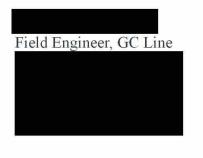
Table 2

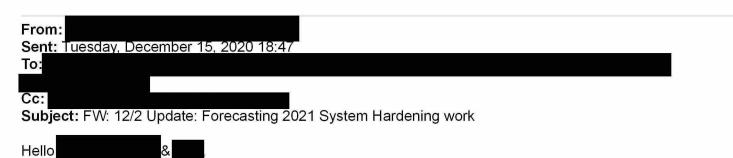
PHASE	PM	TOTAL POPLES SET	WIRES PULLED (FT.)	COMMENTS
2.6	35114051	15	0	STILL WORKING ON IT / ON POLES SHIPPED
2.0	55114051	15		NO PERMIT REQUIRED/ MTI
1.3	35114041	0	0	READY TO GO

From this Table 2, both Phases (2.6 & 1.3) are in good standings. **Phase 2.6** already had few clearances scheduled to transfer/change poles/ TX at some locations; more clearances will be scheduled soon to pull wires. About **Phase 1.3**, we have all composite poles and materials jobsited in Pioneer; this project doesn't require any permit since private roads to access locations. Due to periodically inclement weather in Pioneer, these poles for both phases (2.6 & 1.3) will need to be set and wires pulled as soon as possible.

To conclude, please have **Phase 2.6 and Phase 1.3** added to our work plan for 2021 as soon as possible and let us know if you have any concerns or questions. Thank you very much for your support & help, and we look forward to hearing from you soon.

Regards,





Some of the hardening jobs have been descoped or deferred from 2021. There are 4 hardening jobs we are keeping and 12 we are removing. I will need proper justification if we ask to keep the jobs they are removing.

KEEP THESE HARDENING JOBS

Order #	Notif #	Program	Category	Sub-Category	Resource	Work Plan Date	Lo
---------	---------	---------	----------	--------------	----------	-------------------	----

35114040	System Hardening	MPP	220 Mile Plan	9/29/2020	2,
35114048	System Hardening	MPP	220 Mile Plan	11/17/2020	2,
35114049	System Hardening	MPP	220 Mile Plan	11/22/2020	2,
35114044	System Hardening	MPP	220 Mile Plan	11/2/2020	2,

REMOVE THESE HARDENING JOBS

Order #	Notif #	Program	Category	Sub-Category	Resource	Work Plan Date	Lo:
35114041		System Hardening	MPP	220 Mile Plan		12/16/2020	2/
35114052		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35114050		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35114051		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35114045		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35116515		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35116516		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35095163		System Hardening	MPP	2020 Rsrv		12/31/2021	2/
35095168		System Hardening	MPP	2020 Rsrv		12/31/2021	2/
35114053		System Hardening	MPP	2020 Rsrv		12/31/2021	2/
35114046		System Hardening	MPP	2020 Rsrv		12/31/2021	2/
35116519		System Hardening	MPP	2020 Rsrv		12/31/2021	2/

Thank you!

Rotational Construction Engineering Supervisor T&D GC Tri-Valley Pacific Gas and Electric Company

From: Sent: Tuesday, December 08, 2020 11:00 AM To:

PGE-DIXIE-NDCAL-000005433

Subject: RE: 12/2 Update: Forecasting 2021 System Hardening work

Hi all,

I added in Division & Click Dates to the latest file sent out and have attached to this email. I noted the following projects were changed to be included on the Keep List for 2021 in the 12.04 version.

-				MDD 14/D	0	0 (7	
Div	Region	Main Work Center	City	MPP WP Resource	Civil Support	Construction Resource	Program
-	(31) resoluti n stration	Walnut			State Bridge Line and Line All Re-	 Streets, or other fire occ. 	System
DI	Bay	Creek	LAFAYETTE				Hardeni
							System
CC	South Coast	Santa Cruz	SANTA CRUZ				Hardeni
	Sierra-North	2004 - 2004					System
SI	Valley	Auburn	EL DORADO HILLS				Hardeni
		Walnut					System
DI	Bay	Creek	ORINDA				Hardeni
			SOUTH SAN				System
PN	Bay	San Mateo	FRANCISCO				Hardeni
							System
SO	North Coast	Santa Rosa	SANTA ROSA				Hardeni
							System
SO	North Coast	Santa Rosa	SANTA ROSA	-			Hardeni
							System
NB	North Coast	San Rafael	NOVATO	-			Hardeni
		-					System
CC	South Coast	Santa Cruz	APTOS	-			Hardeni
0T	T :) / U	Angels					System
ST	Tri-Valley	Camp	ANGELS CAMP				Hardeni
DI.	D	0	CONCORD				System
DI	Bay	Concord	CONCORD	-			Hardeni
	North Coost	San Dafaal					System
NB	North Coast	San Rafael	NOVATO	-			Hardeni
НВ	North	Lakoport	MIDDLETOWN				System Hardeni
	NOLUI	Lakeport	MIDDLETOWN				System
HB	North	Lakeport	MIDDLETOWN				Hardeni
	HOIGI	Lanopon					System
YO	Bay/Central	Mariposa	MARIPOSA				Hardeni
	Bayroontaa	Manposa					System
NV	North	Redding	REDDING				Hardeni
		in the stating					System
HB	North	Lakeport	KELSEYVILLE				Hardeni
							System
HB	North	Lakeport	UPPER LAKE				Hardeni
							System
PN	Bay/Central	San Carlos	PESCADERO				Hardeni
-	•						System
NV	North	Chico	BELDEN				Hardeni

Cc:

PN	Bay/Central	San Carlos	PESCADERO
----	-------------	------------	-----------

Thank You,

From:	
Sent: Friday, December 04, 2020 4:20 PM	
To:	
	6
Cc:	

Subject: RE: 12/2 Update: Forecasting 2021 System Hardening work

Team

Please take note of the latest list. These changes will become effective in the MPP work plan on Monday.

Thanks all,

PMP Sa Managara Dartfulia & Dariest Managaraat
Sr. Manager, Portfolio & Project Management Major Programs and Projects Pacific Gas & Electric Company
Phone: Email:
From
Sent: Thursday, December 3, 2020 3:26 PM
То:

Subject: FW: 12/2 Update: Forecasting 2021 System Hardening work

GC Team & Construction Managers,

I am passing along the information we received yesterday on the System Hardening workplan changes/reprioritization that have occurred. Please note the Hardening projects on the <u>Keep</u> vs <u>Remove</u> tab.

If your project is on the Remove list, please begin moving these schedules out.

Note: the PM team was asked to review the Remove list and comment on whether they believed a project should remain due to anything being in active construction/field conditions. These projects should be consolidated and

reviewed/reconsidered to keep in the plan. If you find any projects that may meet this criteria please feel free to pass along to me or the PM team to escalate with any relevant information.

Please let me know if you have any questions or concerns.

Thank You,

From:				
Sent: Wednesday. Decemb	er 02, 2020 11:39	9 AM		
To:				
Cc:				

Subject: 12/2 Update: Forecasting 2021 System Hardening work

Team,

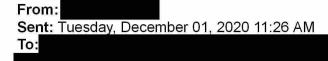
Per the System Hardening call this morning, there was an agreement that additional work currently in CONS should proceed. Was able to consolidate all the projects in the updated attached Work Plan Proposed Changes. The direction remains from our earlier discussions. Anything in the "remove" tab please delay until at least 2022 both in your forecasts and schedule, however things in the "keep" tab the expectation would be to execute the planned projects.

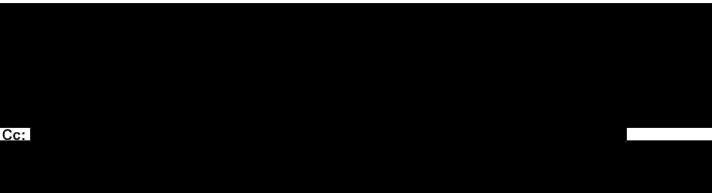
Below is **example** note with a high level summary of the information. Please let me or the team know if you have additional questions or comments.

"Attached is the latest and greatest. Note there was some overlap with previously approved "keep" jobs when I incorporated the list of 26 new ones.

I'm also keeping all the "strike force" jobs, as I am considering those 2020 projects that need to be buttoned up.

In total I am seeing <u>38 jobs approved by the committee</u> thus far <u>plus</u> <u>26 jobs that are "critical" or are already</u> <u>operational</u>, and should be wrapped up."





Subject: Forecasting 2021 System Hardening work

Team,

Attached is the most up to date list of what is being removed from the 2021 System Hardening Plan. As we are all experiencing, the plan at this point is still fluid so there is still some potential for changes, but this is the best information we have at this time. I understand our forecasting cycle for December has started, thus I wanted to provide a bit of guidance for this work.

- If your project is on the "remove" list please make sure there are as few charges going forward on this project as possible.
- Update your schedule with a delay activity pushing these projects out at least one year.
- Update your forecast to reflect no work being complete in 2021. Please do not only delete the forecast but push it out into 2022 as we still do not have direction as to if the projects will be cancelled or merely deferred.
- There are some projects that are not on the list and in CONS we are hopeful to have confirmation on which of those projects will proceed today or tomorrow.

Lastly, I know the next question is likely when will the new work be distributed. At this point we still don't have clear information on which circuits will be the focus going forward, however we have communicated that we will need that ASAP in order to start the scoping and get a plan in place for 2021 of executable work.

Thank you all for your flexibility and focus as we reprioritize our work.

Manager, Project Management Pacific Gas & Electric Company Major Projects and Programs Cell