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**From:** [REDACTED]  
**To:** [REDACTED]  
**Sent:** 3/9/2021 3:10:34 PM  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

I agree and we need to bring the right project forward. Can you two get this aligned? And do you need my help?

Sincerely,

[REDACTED] PMP, SCPM  
Director, Portfolio & Project management  
Pacific Gas and Electric Co.  
**Cellular:** [REDACTED]  
"It is amazing what you can accomplish  
If you do not care who gets the credit"  
**Harry S. Truman**

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**From:** [REDACTED]  
**Sent:** Tuesday, March 09, 2021 2:51 PM  
**To:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

I was told that it we had 15 poles installed which is why [REDACTED] and I brought it to [REDACTED] to get it back in the plan. It looks like it may have been a typo when we requested information from the team meaning they typed it in the wrong line. Personally I don't think we should work on it, if it was "misrepresented" I think we should put it back in the deferred status.

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**From:** [REDACTED]  
**Sent:** Tuesday, March 09, 2021 2:00 PM  
**To:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED]

Do you know how this happened or who decided to take this to the committee with no work done?

Sincerely,

[REDACTED] PMP, SCPM  
Director, Portfolio & Project management  
Pacific Gas and Electric Co.  
**Cellular:** [REDACTED]  
"It is amazing what you can accomplish  
If you do not care who gets the credit"  
**Harry S. Truman**

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**From:** [REDACTED]

**Sent:** Tuesday, March 9, 2021 1:52 PM

**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED]

I am assuming the 15 poles installed note was placed in the wrong line by mistake and was actually the 15 poles installed for Pine Grove PH 2.6. Due to this Stanislaus project being approved now by the Wildfire Committee, I thought it was best to go forward. Vegetation work is 100% complete.

[REDACTED]

What are you thoughts, go forward or request Wildfire committee revisit possibly push back to deferred 2022+?

Thank you,

[REDACTED] [PMP](#) | Project Manager, Sr. – Wildfire System Hardening

[Pacific Gas and Electric Company](#)

Phone [REDACTED] | Email: [REDACTED]

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**From:** [REDACTED]

**Sent:** Tuesday, March 9, 2021 1:41 PM

**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello [REDACTED]

Apologies for jumping on this late as I have seen a lot of movement on this email thread. But GC ST did not work on PM 35116515. Where did the PM team get this info? GC ST did not install 15 poles on this job.

Since this job has been pulled in 2021 when is the new expected completion date? We currently lost 2 linemen so we are down from 4 to 3 OH crews in ST. With all the current hardening projects, PSPS and B Tags in Jackson area , we do not have capacity to complete this job until later in the year. So if this needs to go before summertime I recommend giving PM 35116515 to contracting.

Thank you!

[REDACTED]

[Rotational Construction Engineering Supervisor](#)

[T&D GC Tri-Valley](#)

[Pacific Gas and Electric Company](#)

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**From:** [REDACTED]

**Sent:** Monday, March 1, 2021 11:11 PM

**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED]

In addition to the Pine Grove, this project in Stockton was approved to continue in 2021 and was previously assigned to GC per attached. Can you move forward with scheduling as soon as possible?

Order	Miles	Project	Risk Rank	Rationale; deta
35116515	1.75	CWSP-STANISLAUS 1702-LR1888-PH 1.2	2,386 (66%)	Significant pro status

[REDACTED] – Can you submit the DOT request to add back to the workplan (or confirm if you have)?

[REDACTED] – please approve for GC when it is in your queue.

Thanks!

Thank You,  
[REDACTED]

**From:** [REDACTED]

**Sent:** Monday, March 01, 2021 4:25 PM

**To:** [REDACTED]

**CC:** [REDACTED]

**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Add Project request was submitted this morning to DOT.

Change ID	Change Request Type	Order	Notification	Order Description
51374	Add project	35114051		CWSP - PINE GROVE 1102 - LR1222 - PH 2.6

Thanks,

[REDACTED], PMP  
Project Manager – Wildfire System Hardening  
[REDACTED] cell [REDACTED] office | [REDACTED] internal

**Pacific Gas and Electric Company**

Know what's below! Call 811 at least two working days before you dig.

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**From:** [REDACTED]  
**Sent:** Monday, March 01, 2021 3:35 PM  
**To:** [REDACTED]

**Cc:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED],  
Can you submit the update through the DOT?

[REDACTED] – please ensure when this gets added back it is assigned to GC.

Thanks!

Thank You,  
[REDACTED]

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**From:** [REDACTED]  
**Sent:** Friday, February 26, 2021 9:59 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Please ensure this is added to the work plan using the DOT process.

Thanks,  
[REDACTED]

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**From:** [REDACTED]  
**Sent:** Friday, February 26, 2021 9:51 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Wonderful! I will inform the construction team that we can proceed with the work on PM 35114051!

Thank you!  
[REDACTED]

Rotational Construction Engineering Supervisor  
T&D GC Tri-Valley  
Pacific Gas and Electric Company  
[REDACTED]

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**From:** [REDACTED]  
**Sent:** Friday, February 26, 2021 9:35 AM  
**To:** [REDACTED]

**Cc:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Fantastic! Thank you.

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**From:** [REDACTED]  
**Sent:** Friday, February 26, 2021 9:34 AM  
**To:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

This project was approved to continue executing in last night's decision. It is ok to proceed.

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**From:** [REDACTED]  
**Sent:** Friday, February 26, 2021 9:33 AM  
**To:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED] – I think this is actually in your court. I spoke with [REDACTED] and he mentioned that you and [REDACTED] were going to review this work. Do you think you could provide a status.

Thanks,

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**From:** [REDACTED]  
**Sent:** Friday, February 26, 2021 8:45 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Do we not have an update on this PM 35114051 – Phase 2.6?? We already set 15 of the poles.

Thank you!

[REDACTED]  
Rotational Construction Engineering Supervisor  
T&D GC Tri-Valley  
Pacific Gas and Electric Company

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**From:** [REDACTED]  
**Sent:** Monday, February 1, 2021 11:22 PM

To: [REDACTED]

Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED],

We haven't heard back on this yet, can you help with following up on this and provide confirmation to GC one way or another?

Thanks!

Thank You,

[REDACTED]

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From: [REDACTED]

Sent: Saturday, January 30, 2021 3:16 PM

To: [REDACTED]

Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Following up to see if we received approval to finish working PM 35114051 this year since we already set 15 poles.

PHASE	PM	TOTAL POPLES SET	WIRES PULLED (FT.)
2.6	35114051	15	0

Thank you!

[REDACTED]

Rotational Construction Engineering Supervisor  
T&D GC Tri-Valley  
Pacific Gas and Electric Company

[REDACTED]

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From: [REDACTED]

Sent: Tuesday, January 19, 2021 1:38 PM

To: [REDACTED]

Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Do we have an update on the approval for PM 35114051?



Thank you!

[REDACTED]  
Rotational Construction Engineering Supervisor  
T&D GC Tri-Valley  
Pacific Gas and Electric Company  
[REDACTED]

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**From:** [REDACTED]  
**Sent:** Thursday, December 17, 2020 10:28 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

I concur. We will reach out for more information as needed to get 35114051 approved.

[REDACTED] —

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**From:** [REDACTED]  
**Sent:** Thursday, December 17, 2020 10:02 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED]

I spoke with [REDACTED] copied here, about these projects. The response is as follows;

- 35114051 – We will submit this project to the Wild Fire Governance Committee seeking approval to keep it in the work plan. This is not approval for you to work on the project at this time. We will notify you and [REDACTED] with their decision
- 35114041 – Does not meet the criteria to stay in the work plan and cannot be worked.
- 35114040 – Will remain in the workplan and we will continue to pursue the Caltrans DSDD permit.

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[REDACTED]  
Project Manager  
Mobile: [REDACTED]  
Office: [REDACTED]  
Internal: [REDACTED]  
Email: [REDACTED]  
**Pacific Gas and Electric Company**

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**From:** [REDACTED]  
**Sent:** Thursday, December 17, 2020 8:13 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Team

It is unlikely that approval will be granted for the work to continue, however I have included [REDACTED] in the conversation – who can discuss the situation with Asset Management and determine how to address this.

Thanks,

[REDACTED]

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**From:** [REDACTED]  
**Sent:** Thursday, December 17, 2020 7:45 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** FW: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello [REDACTED] & [REDACTED]

GC Stockton is wondering if we can keep PM 35114051 & PM 35114041 on for 2021. They are both on the remove list.

PM 35114051 has already begun construction with more clearances scheduled. PM 35114041 material and poles have been ordered and no permit required. This job is ready to go.

PM 35114040 was one of the jobs approved to keep but is not ready as pending Caltrans permit and we cannot move forward.

Thank you!

[REDACTED]  
Rotational Construction Engineering Supervisor  
T&D GC Tri-Valley  
Pacific Gas and Electric Company

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**From:** [REDACTED]  
**Sent:** Wednesday, December 16, 2020 8:33 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Morning [REDACTED]

Please see summary/ concerns below about the Hardening Projects actually kept for 2021 GC work plan:

**Table 1**

PHASE	PM	TOTAL POLES SET	WIRES PULLED (FT.)	COMMENTS
1.2	35114040	28	0	NO CALTRANS PERMIT / CA
2.3	35114048	25	0	GOOD STANDING FOR 2021
2.4	35114049	51	4,007	1 CLEARANCE TO COMPLETE SET
1.6	35114044	50	4,802	1 CLEARANCE TO COMPLETE ONLY TO SET

From this above Table 1, we only have Phase 2.3 (PM 35114048) to fully work on it since Phases 2.4 & 1.6 will



be 1-day clearance each and **Phase 1.2 NOT READY TO GO!**

**Table 2**

PHASE	PM	TOTAL POPLES SET	WIRES PULLED (FT.)	COMMENTS
2.6	35114051	15	0	STILL WORKING ON IT / ON POLES SHIPPED
1.3	35114041	0	0	NO PERMIT REQUIRED/ MTL READY TO GO

From this Table 2, both Phases (2.6 & 1.3) are in good standings. **Phase 2.6** already had few clearances scheduled to transfer/change poles/ TX at some locations; more clearances will be scheduled soon to pull wires. About **Phase 1.3**, we have all composite poles and materials jobsited in Pioneer; this project doesn't require any permit since private roads to access locations. Due to periodically inclement weather in Pioneer, these poles for both phases (2.6 & 1.3) will need to be set and wires pulled as soon as possible.

**To conclude**, please have **Phase 2.6 and Phase 1.3** added to our work plan for 2021 as soon as possible and let us know if you have any concerns or questions. Thank you very much for your support & help, and we look forward to hearing from you soon.

Regards,

[REDACTED]  
Field Engineer, GC Line

[REDACTED]

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**From:** [REDACTED]  
**Sent:** Tuesday, December 15, 2020 18:47  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** FW: 12/2 Update: Forecasting 2021 System Hardening work

Hello [REDACTED] & [REDACTED]

Some of the hardening jobs have been descoped or deferred from 2021. There are 4 hardening jobs we are keeping and 12 we are removing. I will need proper justification if we ask to keep the jobs they are removing.

**KEEP THESE HARDENING JOBS**

Order #	Notif #	Program	Category	Sub-Category	Resource	Work Plan Date	Lo
35114040		System Hardening	MPP	220 Mile Plan	[REDACTED]	9/29/2020	2.
35114048		System Hardening	MPP	220 Mile Plan	[REDACTED]	11/17/2020	2.
35114049		System Hardening	MPP	220 Mile Plan	[REDACTED]	11/22/2020	2.
35114044		System Hardening	MPP	220 Mile Plan	[REDACTED]	11/2/2020	2.

REMOVE THESE HARDENING JOBS

Order #	Notif #	Program	Category	Sub-Category	Resource	Work Plan Date	Lo:
35114041		System Hardening	MPP	220 Mile Plan		12/16/2020	2/
35114052		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35114050		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35114051		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35114045		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35116515		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35116516		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35095163		System Hardening	MPP	2020 Rsrv		12/31/2021	2/
35095168		System Hardening	MPP	2020 Rsrv		12/31/2021	2/
35114053		System Hardening	MPP	2020 Rsrv		12/31/2021	2/
35114046		System Hardening	MPP	2020 Rsrv		12/31/2021	2/
35116519		System Hardening	MPP	2020 Rsrv		12/31/2021	2/

Thank you!

[Redacted]  
Rotational Construction Engineering Supervisor  
T&D GC Tri-Valley  
Pacific Gas and Electric Company  
[Redacted]

From: [Redacted]  
Sent: Tuesday, December 08, 2020 11:00 AM  
To: [Redacted]

Cc: [Redacted]

Subject: RE: 12/2 Update: Forecasting 2021 System Hardening work

Hi all,

I added in Division & Click Dates to the latest file [REDACTED] sent out and have attached to this email. I noted the following projects were changed to be included on the Keep List for 2021 in the 12.04 version.

Div	Region	Main Work Center	City	MPP WP Resource	Civil Support	Construction Resource	F
DI	Bay	Walnut Creek	LAFAYETTE	[REDACTED]	[REDACTED]	[REDACTED]	S F
CC	South Coast	Santa Cruz	SANTA CRUZ	[REDACTED]	[REDACTED]	[REDACTED]	S F
SI	Sierra-North Valley	Auburn	EL DORADO HILLS	[REDACTED]	[REDACTED]	[REDACTED]	S F
DI	Bay	Walnut Creek	ORINDA	[REDACTED]	[REDACTED]	[REDACTED]	S F
PN	Bay	San Mateo	SOUTH SAN FRANCISCO	[REDACTED]	[REDACTED]	[REDACTED]	S F
SO	North Coast	Santa Rosa	SANTA ROSA	[REDACTED]	[REDACTED]	[REDACTED]	S F
SO	North Coast	Santa Rosa	SANTA ROSA	[REDACTED]	[REDACTED]	[REDACTED]	S F
NB	North Coast	San Rafael	NOVATO	[REDACTED]	[REDACTED]	[REDACTED]	S F
CC	South Coast	Santa Cruz	APTOS	[REDACTED]	[REDACTED]	[REDACTED]	S F
ST	Tri-Valley	Angels Camp	ANGELS CAMP	[REDACTED]	[REDACTED]	[REDACTED]	S F
DI	Bay	Concord	CONCORD	[REDACTED]	[REDACTED]	[REDACTED]	S F
NB	North Coast	San Rafael	NOVATO	[REDACTED]	[REDACTED]	[REDACTED]	S F
HB	North	Lakeport	MIDDLETOWN	[REDACTED]	[REDACTED]	[REDACTED]	S F
HB	North	Lakeport	MIDDLETOWN	[REDACTED]	[REDACTED]	[REDACTED]	S F
YO	Bay/Central	Mariposa	MARIPOSA	[REDACTED]	[REDACTED]	[REDACTED]	S F
NV	North	Redding	REDDING	[REDACTED]	[REDACTED]	[REDACTED]	S F
HB	North	Lakeport	KELSEYVILLE	[REDACTED]	[REDACTED]	[REDACTED]	S F
HB	North	Lakeport	UPPER LAKE	[REDACTED]	[REDACTED]	[REDACTED]	S F
PN	Bay/Central	San Carlos	PESCADERO	[REDACTED]	[REDACTED]	[REDACTED]	S F
NV	North	Chico	BELDEN	[REDACTED]	[REDACTED]	[REDACTED]	S F
PN	Bay/Central	San Carlos	PESCADERO	[REDACTED]	[REDACTED]	[REDACTED]	S F

Thank You,

[REDACTED]

From: [REDACTED]  
 Sent: Friday, December 04, 2020 4:20 PM  
 To: [REDACTED]

[REDACTED]

**Cc:** [REDACTED]

**Subject:** RE: 12/2 Update: Forecasting 2021 System Hardening work

Team

Please take note of the latest list. These changes will become effective in the MPP work plan on Monday.

Thanks all,

[REDACTED] PMP

Sr. Manager, Portfolio & Project Management  
Major Programs and Projects | Pacific Gas & Electric Company  
Phone: [REDACTED] | Email: [REDACTED]

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**From:** [REDACTED]  
**Sent:** Thursday, December 3, 2020 3:26 PM

**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** FW: 12/2 Update: Forecasting 2021 System Hardening work

GC Team & Construction Managers,

I am passing along the information we received yesterday on the System Hardening workplan changes/reprioritization that have occurred. Please note the Hardening projects on the Keep vs Remove tab.

If your project is on the Remove list, please begin moving these schedules out.

Note: the PM team was asked to review the Remove list and comment on whether they believed a project should remain due to anything being in active construction/field conditions. These projects should be consolidated and reviewed/reconsidered to keep in the plan. If you find any projects that may meet this criteria please feel free to pass along to me or the PM team to escalate with any relevant information.

Please let me know if you have any questions or concerns.

Thank You,  
[REDACTED]

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**From:** [REDACTED]

Sent: Wednesday, December 02, 2020 11:39 AM

To:

Cc:

**Subject:** 12/2 Update: Forecasting 2021 System Hardening work

Team,

Per the System Hardening call this morning, there was an agreement that additional work currently in CONS should proceed. [REDACTED] was able to consolidate all the projects in the updated attached Work Plan Proposed Changes. The direction remains from our earlier discussions. Anything in the "remove" tab please delay until at least 2022 both in your forecasts and schedule, however things in the "keep" tab the expectation would be to execute the planned projects.

Below is [REDACTED] note with a high level summary of the information. Please let me or the team know if you have additional questions or comments.

*"Attached is the latest and greatest. Note there was some overlap with previously approved "keep" jobs when I incorporated the list of 26 new ones.*

*I'm also keeping all the "strike force" jobs, as I am considering those 2020 projects that need to be buttoned up.*

*In total I am seeing 38 jobs approved by the committee thus far plus 26 jobs that are "critical" or are already operational, and should be wrapped up."*

From:

Sent: Tuesday, December 01, 2020 11:26 AM

To:

Cc:

[REDACTED]  
**Subject:** Forecasting 2021 System Hardening work

Team,

Attached is the most up to date list of what is being removed from the 2021 System Hardening Plan. As we are all experiencing, the plan at this point is still fluid so there is still some potential for changes, but this is the best information we have at this time. I understand our forecasting cycle for December has started, thus I wanted to provide a bit of guidance for this work.

- If your project is on the “remove” list please make sure there are as few charges going forward on this project as possible.
- Update your schedule with a delay activity pushing these projects out at least one year.
- Update your forecast to reflect no work being complete in 2021. Please do not only delete the forecast but push it out into 2022 as we still do not have direction as to if the projects will be cancelled or merely deferred.
- There are some projects that are not on the list and in CONS we are hopeful to have confirmation on which of those projects will proceed today or tomorrow.

Lastly, I know the next question is likely when will the new work be distributed. At this point we still don't have clear information on which circuits will be the focus going forward, however we have communicated that we will need that ASAP in order to start the scoping and get a plan in place for 2021 of executable work.

Thank you all for your flexibility and focus as we reprioritize our work.

[REDACTED]  
**Manager, Project Management**  
Pacific Gas & Electric Company  
Major Projects and Programs  
Cell [REDACTED]