

From: [REDACTED]
To: [REDACTED]
CC: [REDACTED]
Sent: 3/2/2021 4:25:01 PM
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED]

I am not seeing an active request when I search for Order 35116515 in the DOT.

Thanks,
[REDACTED]

From: [REDACTED]
Sent: Tuesday, March 2, 2021 3:52 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: Re: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

I'll look into it right now. I may need to reach out to [REDACTED] because I am filling out everything I am supposed to. Maybe it's the Program Name? I did put CWSP, but that is the only info., that I am definitely unsure about. Maybe that's how it routes for approval?

Thank you in advance;

[REDACTED]
Project Controls Analyst
Project Management/Wildfire Hardening
[REDACTED]

From: [REDACTED]
Sent: Tuesday, March 2, 2021 3:40:25 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED]

Please see the below email from Bret. For some reason the request in the DOT is not showing up for 35116515.

Thank you,

[REDACTED] Project Manager, Sr. – Wildfire System Hardening
Pacific Gas and Electric Company

[REDACTED]

From: [REDACTED]

Sent: Tuesday, March 2, 2021 3:17 PM

To: [REDACTED]

Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED]

I just reviewed the DOT for the project addition request for 35116515 Stanislaus LR1888 PH 1.2. FYI, I do not see any active requests for 35116515. Can you please re-submit the request and confirm when complete so I can review and approve?

Thanks,

From: [REDACTED]

Sent: Tuesday, March 2, 2021 2:41 PM

To: [REDACTED]

Subject: FW: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

FYI

From: [REDACTED]

Sent: Tuesday, March 2, 2021 2:29 PM

To: [REDACTED]

Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED]

The DOT request has been made to add 35116515 Stanislaus LR1888 PH 1.2 back into the 2021 workplan.

Thank you,

[REDACTED] Project Manager, Sr. – Wildfire System Hardening
Pacific Gas and Electric Company

[REDACTED]

From: [REDACTED]
Sent: Monday, March 1, 2021 11:11 PM
To: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED]

In addition to the Pine Grove, this project in Stockton was approved to continue in 2021 and was previously assigned to GC per attached. Can you move forward with scheduling as soon as possible?

Order	Miles	Project	Risk Rank	Rationale; deta
35116515	1.75	CWSP-STANISLAUS 1702-LR1888-PH 1.2	2,386 (66%)	Significant pro status

[REDACTED] – Can you submit the DOT request to add back to the workplan (or confirm if you have)?

[REDACTED] – please approve for GC when it is in your queue.

Thanks!

Thank You,
[REDACTED]

From: [REDACTED]
Sent: Monday, March 01, 2021 4:25 PM
To: [REDACTED]

Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED]

Add Project request was submitted this morning to DOT.

Change ID	Change Request Type	Order	Notification	Order Description
51374	Add project	35114051		CWSP - PINE GROVE 1102 - LR1222 - PH 2.6

Thanks,

[REDACTED]
Project Manager – Wildfire System Hardening

Pacific Gas and Electric Company

Know what's below! Call 811 at least two working days before you dig.

From: [REDACTED]
Sent: Monday, March 01, 2021 3:35 PM

To: [REDACTED]
Cc: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED]

Can you submit the update through the DOT?

[REDACTED] – please ensure when this gets added back it is assigned to GC.

Thanks!

Thank You,
[REDACTED]

From: [REDACTED]
Sent: Friday, February 26, 2021 9:59 AM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Please ensure this is added to the work plan using the DOT process.

Thanks,
[REDACTED]

From: [REDACTED]
Sent: Friday, February 26, 2021 9:51 AM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Wonderful! I will inform the construction team that we can proceed with the work on PM 35114051!

Thank you!
[REDACTED]

Rotational Construction Engineering Supervisor

[REDACTED]

From: [REDACTED]
Sent: Friday, February 26, 2021 9:35 AM
To: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Fantastic! Thank you.

[REDACTED]

From: [REDACTED]
Sent: Friday, February 26, 2021 9:34 AM
To: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

This project was approved to continue executing in last night's decision. It is ok to proceed.

[REDACTED]

From: [REDACTED]
Sent: Friday, February 26, 2021 9:33 AM
To: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED] I think this is actually in your court. I spoke with [REDACTED] and he mentioned that you and [REDACTED] were going to review this work. Do you think you could provide a status.

Thanks,

[REDACTED]

From: [REDACTED]
Sent: Friday, February 26, 2021 8:45 AM
To: [REDACTED]

Cc: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Do we not have an update on this PM 35114051 – Phase 2.6?? We already set 15 of the poles.

Thank you!

Rotational Construction Engineering Supervisor
T&D GC Tri-Valley
Pacific Gas and Electric Company

From: [REDACTED]
Sent: Monday, February 1, 2021 11:22 PM
To: [REDACTED]

Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED]

We haven't heard back on this yet, can you help with following up on this and provide confirmation to GC one way or another?

Thanks!

Thank You,
[REDACTED]

From: [REDACTED]
Sent: Saturday, January 30, 2021 3:16 PM
To: [REDACTED]

Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Following up to see if we received approval to finish working PM 35114051 this year since we already set 15 poles.

PHASE	PM	TOTAL POPLES SET	WIRES PULLED (FT.)
2.6	35114051	15	0

Thank you!

[REDACTED]
Rotational Construction Engineering Supervisor
T&D GC Tri-Valley
Pacific Gas and Electric Company

From: [REDACTED]
Sent: Tuesday, January 19, 2021 1:38 PM
To: [REDACTED]

Cc: [REDACTED]

[REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Do we have an update on the approval for PM 35114051?

Thank you!

[REDACTED]
Rotational Construction Engineering Supervisor
T&D GC Tri-Valley
Pacific Gas and Electric Company
[REDACTED]

From: [REDACTED]
Sent: Thursday, December 17, 2020 10:28 AM
To: [REDACTED]
Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

I concur. We will reach out for more information as needed to get 35114051 approved.

From: [REDACTED]
Sent: Thursday, December 17, 2020 10:02 AM
To: Sadler, Justin [REDACTED]
Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED]

I spoke with [REDACTED] copied here, about these projects. The response is as follows;

- 35114051 – We will submit this project to the Wild Fire Governance Committee seeking approval to keep it in the work plan. This is not approval for you to work on the project at this time. We will notify you and [REDACTED] with their decision
- 35114041 – Does not meet the criteria to stay in the work plan and cannot be worked.
- 35114040 – Will remain in the workplan and we will continue to pursue the Caltrans DSDD permit.

[REDACTED]
Project Manager
[REDACTED]

Pacific Gas and Electric Company

From: [REDACTED]

Sent: Thursday, December 17, 2020 8:13 AM

To: [Redacted]

Cc: [Redacted]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Team

It is unlikely that approval will be granted for the work to continue, however I have included [Redacted] in the conversation – who can discuss the situation with Asset Management and determine how to address this.

Thanks,

[Redacted]

From: [Redacted]

Sent: Thursday, December 17, 2020 7:45 AM

To: [Redacted]

Cc: [Redacted]

Subject: FW: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello [Redacted]

GC Stockton is wondering if we can keep PM 35114051 & PM 35114041 on for 2021. They are both on the remove list.

PM 35114051 has already begun construction with more clearances scheduled. PM 35114041 material and poles have been ordered and no permit required. This job is ready to go.

PM 35114040 was one of the jobs approved to keep but is not ready as pending Caltrans permit and we cannot move forward.

Thank you!

[Redacted]

Rotational Construction Engineering Supervisor
T&D GC Tri-Valley
Pacific Gas and Electric Company

[Redacted]

From: [Redacted]

Sent: Wednesday, December 16, 2020 8:33 AM

To: [Redacted]

Cc: [Redacted]

Subject: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Morning [Redacted]

Please see summary/ concerns below about the Hardening Projects actually kept for 2021 GC work plan:

Table 1

PHASE	PM	TOTAL POLES SET	WIRES PULLED (FT.)	COMMENTS
1.2	35114040	28	0	NO CALTRANS PERMIT / CA

2.3	35114048	25	0	GOOD STANDING FOR 2021
2.4	35114049	51	4,007	1 CLEARANCE TO COMPLETE SET
1.6	35114044	50	4,802	1 CLEARANCE TO COMPLETE ONLY TO SET

From this above Table 1, we only have Phase 2.3 (PM 35114048) to fully work on it since Phases 2.4 & 1.6 will be 1-day clearance each and **Phase 1.2 NOT READY TO GO!**

Table 2

PHASE	PM	TOTAL POLES SET	WIRES PULLED (FT.)	COMMENTS
2.6	35114051	15	0	STILL WORKING ON IT / ON POLES SHIPPED
1.3	35114041	0	0	NO PERMIT REQUIRED/ MTL READY TO GO

From this Table 2, both Phases (2.6 & 1.3) are in good standings. **Phase 2.6** already had few clearances scheduled to transfer/change poles/ TX at some locations; more clearances will be scheduled soon to pull wires. About **Phase 1.3**, we have all composite poles and materials jobsited in Pioneer; this project doesn't require any permit since private roads to access locations. Due to periodically inclement weather in Pioneer, these poles for both phases (2.6 & 1.3) will need to be set and wires pulled as soon as possible.

To conclude, please have **Phase 2.6 and Phase 1.3** added to our work plan for 2021 as soon as possible and let us know if you have any concerns or questions. Thank you very much for your support & help, and we look forward to hearing from you soon.

Regards,

[Redacted Signature]

Field Engineer, GC Line

[Redacted Contact Information]

From [Redacted]

Sent: Tuesday, December 15, 2020 18:47

To: [Redacted]

Cc: [Redacted]

Subject: FW: 12/2 Update: Forecasting 2021 System Hardening work

Hello [Redacted]

Some of the hardening jobs have been descoped or deferred from 2021. There are 4 hardening jobs we are keeping and 12 we are removing. I will need proper justification if we ask to keep the jobs they are removing.

KEEP THESE HARDENING JOBS

Order #	Notif #	Program	Category	Sub-Category	Resource	Work Plan Date	Lo

35114040		System Hardening	MPP	220 Mile Plan	[REDACTED]	9/29/2020	2.
35114048		System Hardening	MPP	220 Mile Plan	[REDACTED]	11/17/2020	2.
35114049		System Hardening	MPP	220 Mile Plan	[REDACTED]	11/22/2020	2.
35114044		System Hardening	MPP	220 Mile Plan	[REDACTED]	11/2/2020	2.

REMOVE THESE HARDENING JOBS

Order #	Notif #	Program	Category	Sub-Category	Resource	Work Plan Date	Lo:
35114041		System Hardening	MPP	220 Mile Plan	[REDACTED]	12/16/2020	2/
35114052		System Hardening	MPP	2020 Act Rsrv	[REDACTED]	12/31/2021	2/
35114050		System Hardening	MPP	2020 Act Rsrv	[REDACTED]	12/31/2021	2/
35114051		System Hardening	MPP	2020 Act Rsrv	[REDACTED]	12/31/2021	2/
35114045		System Hardening	MPP	2020 Act Rsrv	[REDACTED]	12/31/2021	2/
35116515		System Hardening	MPP	2020 Act Rsrv	[REDACTED]	12/31/2021	2/
35116516		System Hardening	MPP	2020 Act Rsrv	[REDACTED]	12/31/2021	2/
35095163		System Hardening	MPP	2020 Rsrv	[REDACTED]	12/31/2021	2/
35095168		System Hardening	MPP	2020 Rsrv	[REDACTED]	12/31/2021	2/
35114053		System Hardening	MPP	2020 Rsrv	[REDACTED]	12/31/2021	2/
35114046		System Hardening	MPP	2020 Rsrv	[REDACTED]	12/31/2021	2/
35116519		System Hardening	MPP	2020 Rsrv	[REDACTED]	12/31/2021	2/

Thank you!

[REDACTED]
 Rotational Construction Engineering Supervisor
 T&D GC Tri-Valley
 Pacific Gas and Electric Company

From [REDACTED]
 Sent: Tuesday, December 08, 2020 11:00 AM
 To: [REDACTED]

Cc: [REDACTED]

Subject: RE: 12/2 Update: Forecasting 2021 System Hardening work

Hi all,

I added in Division & Click Dates to the latest file [REDACTED] sent out and have attached to this email. I noted the following projects were changed to be included on the Keep List for 2021 in the 12.04 version.

Div	Region	Main Work Center	City	MPP WP Resource	Civil Support	Construction Resource	Program
DI	Bay	Walnut Creek	LAFAYETTE	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
CC	South Coast	Santa Cruz	SANTA CRUZ	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
SI	Sierra-North Valley	Auburn	EL DORADO HILLS	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
DI	Bay	Walnut Creek	ORINDA	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
PN	Bay	San Mateo	SOUTH SAN FRANCISCO	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
SO	North Coast	Santa Rosa	SANTA ROSA	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
SO	North Coast	Santa Rosa	SANTA ROSA	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
NB	North Coast	San Rafael	NOVATO	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
CC	South Coast	Santa Cruz	APTOS	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
ST	Tri-Valley	Angels Camp	ANGELS CAMP	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
DI	Bay	Concord	CONCORD	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
NB	North Coast	San Rafael	NOVATO	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
HB	North	Lakeport	MIDDLETOWN	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
HB	North	Lakeport	MIDDLETOWN	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
YO	Bay/Central	Mariposa	MARIPOSA	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
NV	North	Redding	REDDING	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
HB	North	Lakeport	KELSEYVILLE	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
HB	North	Lakeport	UPPER LAKE	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
PN	Bay/Central	San Carlos	PESCADERO	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
NV	North	Chico	BELDEN	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening
PN	Bay/Central	San Carlos	PESCADERO	[REDACTED]	[REDACTED]	[REDACTED]	System Hardening

Thank You,

[REDACTED]

From: [REDACTED]

Sent: Friday, December 04, 2020 4:20 PM

To: [REDACTED]

Cc: [REDACTED]

Subject: RE: 12/2 Update: Forecasting 2021 System Hardening work

Team

Please take note of the latest list. These changes will become effective in the MPP work plan on Monday.

Thanks all,

[REDACTED]
Sr. Manager, Portfolio & Project Management
Major Programs and Projects | Pacific Gas & Electric Company
[REDACTED]

From: [REDACTED]

Sent: Thursday, December 3, 2020 3:26 PM

To: [REDACTED]

Cc: [REDACTED]

Subject: FW: 12/2 Update: Forecasting 2021 System Hardening work

GC Team & Construction Managers,

I am passing along the information we received yesterday on the System Hardening workplan changes/reprioritization that have occurred. Please note the Hardening projects on the Keep vs Remove tab.

If your project is on the Remove list, please begin moving these schedules out.

Note: the PM team was asked to review the Remove list and comment on whether they believed a project should remain due to anything being in active construction/field conditions. These projects should be consolidated and reviewed/reconsidered to keep in the plan. If you find any projects that may meet this criteria please feel free to pass along to me or the PM team to escalate with any relevant information.

Please let me know if you have any questions or concerns.

Thank You,

From [REDACTED]
Sent: Wednesday, December 02, 2020 11:39 AM
To: [REDACTED]

Cc: [REDACTED]

Subject: 12/2 Update: Forecasting 2021 System Hardening work

Team,

Per the System Hardening call this morning, there was an agreement that additional work currently in CONS should proceed. [REDACTED] was able to consolidate all the projects in the updated attached Work Plan Proposed Changes. The direction remains from our earlier discussions. Anything in the "remove" tab please delay until at least 2022 both in your forecasts and schedule, however things in the "keep" tab the expectation would be to execute the planned projects.

Below is [REDACTED] note with a high level summary of the information. Please let me or the team know if you have additional questions or comments.

"Attached is the latest and greatest. Note there was some overlap with previously approved "keep" jobs when I incorporated the list of 26 new ones.

I'm also keeping all the "strike force" jobs, as I am considering those 2020 projects that need to be buttoned up.

In total I am seeing 38 jobs approved by the committee thus far plus 26 jobs that are "critical" or are already operational, and should be wrapped up.

From [REDACTED]
Sent: Tuesday, December 01, 2020 11:26 AM
To: [REDACTED]

Cc:

Subject: Forecasting 2021 System Hardening work

Team,

Attached is the most up to date list of what is being removed from the 2021 System Hardening Plan. As we are all experiencing, the plan at this point is still fluid so there is still some potential for changes, but this is the best information we have at this time. I understand our forecasting cycle for December has started, thus I wanted to provide a bit of guidance for this work.

- If your project is on the "remove" list please make sure there are as few charges going forward on this project as possible.
- Update your schedule with a delay activity pushing these projects out at least one year.
- Update your forecast to reflect no work being complete in 2021. Please do not only delete the forecast but push it out into 2022 as we still do not have direction as to if the projects will be cancelled or merely deferred.
- There are some projects that are not on the list and in CONS we are hopeful to have confirmation on which of those projects will proceed today or tomorrow.

Lastly, I know the next question is likely when will the new work be distributed. At this point we still don't have clear information on which circuits will be the focus going forward, however we have communicated that we will need that ASAP in order to start the scoping and get a plan in place for 2021 of executable work.

Thank you all for your flexibility and focus as we reprioritize our work.

Manager, Project Management
Pacific Gas & Electric Company
Major Projects and Programs