

From: [Redacted]  
 To: [Redacted]  
 Sent: 3/2/2021 8:21:50 AM  
 Subject: RE: \*\*Adding PM 35115152 back into the 2021 plan\*\*

With [Redacted] info you have enough to rough in the schedule...please add 60 days of 'schedule contingency' and lets baseline it.

Order No.	CPZ	Work Bucket	Total MAVF Core Risk Value	Mean MAVF Risk Ran
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**WGC Decision (7.83 miles)**

35219589	Wildwood 11011454	Top 250 Miles	0.4188	52
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**WGC Inform (17.45 miles)**

35174479	Middletown 11011548	ECOP – Top 20%	0.1594	474
35223036	Brunswick 1110CB	PSPS	0.0064	2134
35175853	Placerville 21061104	REMG	0.0064	2131
35219281	Mountain Quarries 21016953	Top 250 miles	0.4353	45
35223030	Bangor 1101CB	PSPS	0.1938	355

Based on the email below, and the spreadsheet that was attached, it is clear to me that the Governance Committee has agreed to adding PM 35115152 back into the 2021 plan.

[Redacted]

I will submit a PCR today to add PM 35115152 back into the 2021 work plan, and will work with both of you (once GC gives me a schedule) to reschedule and reforecast this project.

[Redacted]

Who will be my FE for PM 35115152- CWSP-BRUNSWICK 1103-LR50070-PH 2.3....I need to fill in the YELLOW cells below before I can 're-baseline' the project schedule accurately.

Order	Project Reporting Year	Order Description	FE	2021 Forecast Feet
35061206	2021	CWSP-BRUNSWICK 1103 LR50070 ZONE-PH1.1	[Redacted]	9320
35061212	2021	CWSP-BRUNSWICK 1103 LR50070 ZONE-PH 2.1	[Redacted]	9445

35115151	2021	CWSP-BRUNSWICK 1103 LR50070 ZONE-PH 2.2		10010
35115153	2021	CWSP-BRUNSWICK 1103 LR50070 ZONE-PH 2.4		9476
35115154	2021	CWSP-BRUNSWICK 1103 LR50070 ZONE-PH 2.5		8692
35117443	2021	CWSP-BRUNSWICK 1103 LR50070 ZONE-PH 3.6		11395
35142826	2021	CWSP-BRUNSWICK-1103-LR2200 HARDENING PH2		8412
35115152	2021	Brunswick 1103 LR 50070 PH 2.3	?	8460

Respectfully,

[REDACTED], PMP  
Project Manager

[REDACTED]  
*Pacific Gas and  
Electric Company*

From: [REDACTED]  
Sent: Monday, March 1, 2021 9:53 AM  
To: [REDACTED]

**Subject:** FW: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

PMs & PCAs,

Please review this email for past SH projects that have been approved to pull back into the work plan based on your requests in December.

Due to current bandwidth issues I am sending this out to you without having reviewed it completely myself. I wanted you to get it without more delay so you could update your portfolios.

[REDACTED], PMP  
Project Manager

**Pacific Gas and Electric Company**

**From:** [REDACTED]

**Sent:** Friday, February 26, 2021 4:36 PM

**To:** [REDACTED]

**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

The following jobs were approved to move forward:

	Order	Miles	Project	Risk Rank	Rational
<b>Request to Keep</b>	35114051	1.44	CWSP - PINE GROVE 1102 - LR1222 - PH 2.6	2,521 (69%)	<b>Significa</b>
	35116515	1.75	CWSP-STANISLAUS 1702-LR1888-PH 1.2	2,386 (66%)	<b>Significa</b> UNSE st
	31361965	0.45	RECON 2300 FT - NUNS CANYON -DUNBAR 1101	1,794 (49%)	<b>Permit;</b> I that the v plan and this proje
	35115152	1.57	CWSP-BRUNSWICK 1103-LR50070-PH 2.3	2,144 (59%)	<b>Comple</b> phases f
	31334291	0.51	RECON-6 SPANS CAMP ONE TEN MILE FT BRAGG	2,140 (59%)	<b>Permit;</b> / took 2 ye under CE
	35015704	1.00	OH RECONDUCTR ROB ROY 2105 -S026CC117	3,283 (90%)	<b>Permit;</b> / County a expectec
	35085847	0.86	OH RECONDUCTOR - ROB ROY 2105 -S027CC118	3,283 (90%)	CDFW a

The following new jobs were approved as well (keep in mind the associated segments to those below are also approved and included on the attached updated list, [REDACTED] will send you the normal update):

The following projects have recommended mit

Order No.	CPZ	Work Bucket	Total MAVF Core Risk Value	Mean MAVF Risk Ran
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**WGC Decision (7.83 miles)**

1	35219589	Wildwood 11011454	Top 250 Miles	0.4188	52
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**WGC Inform (17.45 miles)**

2	35174479	Middletown 11011548	ECOP – Top 20%	0.1594	474
3	35223036	Brunswick 1110CB	PSPS	0.0064	2134
4	35175853	Placerville 21061104	REMG	0.0064	2131
5	35219281	Mountain Quarries 21016953	Top 250 miles	0.4353	45
6	35223030	Bangor 1101CB	PSPS	0.1938	355

I was asked to rescope the other jobs you had requested. We will have to figure out next steps on those.

From: [REDACTED]  
 Sent: Friday, February 26, 2021 3:21 PM  
 To: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Where can I get the list of recent approvals? I have people asking about Fort Bragg as well.

[REDACTED], PMP  
 Project Manager

*Pacific Gas and Electric Company*

From: [REDACTED]  
 Sent: Friday, February 26, 2021 9:34 AM  
 To: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

This project was approved to continue executing in last night's decision. It is ok to proceed.

[REDACTED]

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**From:** [REDACTED]  
**Sent:** Friday, February 26, 2021 9:33 AM  
**To:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED] – I think this is actually in your court. I spoke with [REDACTED] and he mentioned that you and [REDACTED] were going to review this work. Do you think you could provide a status.

Thanks,

[REDACTED]

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**From:** [REDACTED]  
**Sent:** Friday, February 26, 2021 8:45 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Do we not have an update on this PM 35114051 – Phase 2.6?? We already set 15 of the poles.

Thank you!

[REDACTED]  
Rotational Construction Engineering Supervisor  
T&D GC Tri-Valley  
Pacific Gas and Electric Company  
[REDACTED]

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**From:** [REDACTED]  
**Sent:** Monday, February 1, 2021 11:22 PM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED]

We haven't heard back on this yet, can you help with following up on this and provide confirmation to GC one way or another?

Thanks!

Thank You,  
[REDACTED]

[REDACTED]

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**From:** [REDACTED]  
**Sent:** Saturday, January 30, 2021 3:16 PM  
**To:** [REDACTED]  
**Cc:** [REDACTED]

**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Following up to see if we received approval to finish working PM 35114051 this year since we already set 15 poles.

PHASE	PM	TOTAL POPLES SET	WIRES PULLED (FT.)
2.6	35114051	15	0

Thank you!

[REDACTED]  
Rotational Construction Engineering Supervisor  
T&D GC Tri-Valley  
Pacific Gas and Electric Company  
[REDACTED]

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**From:** [REDACTED]  
**Sent:** Tuesday, January 19, 2021 1:38 PM  
**To:** [REDACTED]  
**Cc:** [REDACTED]

**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Do we have an update on the approval for PM 35114051?

Thank you!

[REDACTED]  
Rotational Construction Engineering Supervisor  
T&D GC Tri-Valley  
Pacific Gas and Electric Company  
[REDACTED]

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**From:** [REDACTED]  
**Sent:** Thursday, December 17, 2020 10:28 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]

**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

I concur. We will reach out for more information as needed to get 35114051 approved.

[REDACTED]

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**From:** [REDACTED]  
**Sent:** Thursday, December 17, 2020 10:02 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED]

I spoke with [REDACTED], copied here, about these projects. The response is as follows;

- 35114051 – We will submit this project to the Wild Fire Governance Committee seeking approval to keep it in the work plan. This is not approval for you to work on the project at this time. We will notify you and [REDACTED] with their decision
- 35114041 – Does not meet the criteria to stay in the work plan and cannot be worked.
- 35114040 – Will remain in the workplan and we will continue to pursue the Caltrans DSDD permit.

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[REDACTED], PMP  
Project Manager

**Pacific Gas and Electric Company**

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**From:** [REDACTED]  
**Sent:** Thursday, December 17, 2020 8:13 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Team

It is unlikely that approval will be granted for the work to continue, however I have included [REDACTED] in the conversation – who can discuss the situation with Asset Management and determine how to address this.

Thanks,

[REDACTED]

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**From:** [REDACTED]  
**Sent:** Thursday, December 17, 2020 7:45 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** FW: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello [REDACTED]

GC Stockton is wondering if we can keep PM 35114051 & PM 35114041 on for 2021. They are both on the remove list.

PM 35114051 has already begun construction with more clearances scheduled. PM 35114041 material and poles have been ordered and no permit required. This job is ready to go.

PM 35114040 was one of the jobs approved to keep but is not ready as pending Caltrans permit and we cannot move forward.

Thank you!

[REDACTED]

Rotational Construction Engineering Supervisor  
T&D GC Tri-Valley  
Pacific Gas and Electric Company

[REDACTED]

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**From:** [REDACTED]  
**Sent:** Wednesday, December 16, 2020 8:33 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Morning [REDACTED]

Please see summary/ concerns below about the Hardening Projects actually kept for 2021 GC work plan:

**Table 1**

PHASE	PM	TOTAL POLES SET	WIRES PULLED (FT.)	COMMENTS
1.2	35114040	28	0	NO CALTRANS PERMIT / CA
2.3	35114048	25	0	GOOD STANDING FOR 2021
2.4	35114049	51	4,007	1 CLEARANCE TO COMPLETE SET
1.6	35114044	50	4,802	1 CLEARANCE TO COMPLETE ONLY TO SET

From this above Table 1, we only have Phase 2.3 (PM 35114048) to fully work on it since Phases 2.4 & 1.6 will be 1-day clearance each and **Phase 1.2 NOT READY TO GO!**

**Table 2**

PHASE	PM	TOTAL POPLES SET	WIRES PULLED (FT.)	COMMENTS
2.6	35114051	15	0	STILL WORKING ON IT / ON POLES SHIPPED
1.3	35114041	0	0	NO PERMIT REQUIRED/ MTL READY TO GO

From this Table 2, both Phases (2.6 & 1.3) are in good standings. **Phase 2.6** already had few clearances scheduled to transfer/change poles/ TX at some locations; more clearances will be scheduled soon to pull wires. About **Phase 1.3**, we have all composite poles and materials jobsited in Pioneer; this project doesn't require any permit since private roads to access locations. Due to periodically inclement weather in Pioneer, these poles for



both phases (2.6 & 1.3) will need to be set and wires pulled as soon as possible.

**To conclude**, please have **Phase 2.6 and Phase 1.3** added to our work plan for 2021 as soon as possible and let us know if you have any concerns or questions. Thank you very much for your support & help, and we look forward to hearing from you soon.

Regards,

[REDACTED]  
Field Engineer, GC Line  
[REDACTED]

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**From:** [REDACTED]  
**Sent:** Tuesday, December 15, 2020 18:47  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** FW: 12/2 Update: Forecasting 2021 System Hardening work

Hello [REDACTED],

Some of the hardening jobs have been descoped or deferred from 2021. There are 4 hardening jobs we are keeping and 12 we are removing. I will need proper justification if we ask to keep the jobs they are removing.

**KEEP THESE HARDENING JOBS**

Order #	Notif #	Program	Category	Sub-Category	Resource	Work Plan Date	Lo
35114040		System Hardening	MPP	220 Mile Plan	[REDACTED]	9/29/2020	2/
35114048		System Hardening	MPP	220 Mile Plan	[REDACTED]	11/17/2020	2/
35114049		System Hardening	MPP	220 Mile Plan	[REDACTED]	11/22/2020	2/
35114044		System Hardening	MPP	220 Mile Plan	[REDACTED]	11/2/2020	2/


**REMOVE THESE HARDENING JOBS**

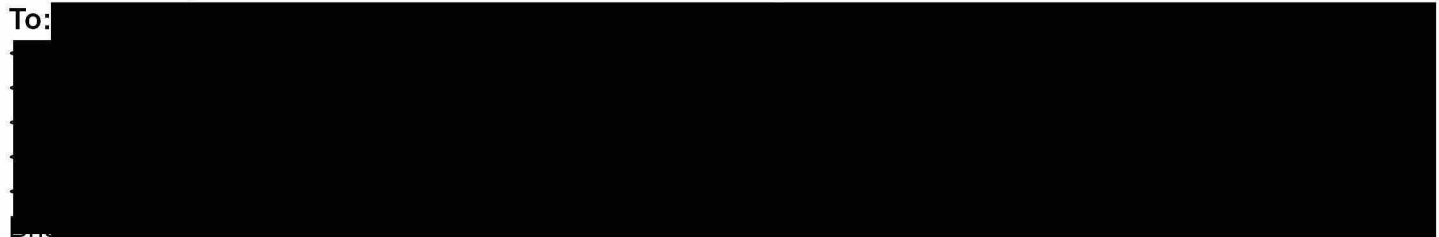
Order #	Notif #	Program	Category	Sub-Category	Resource	Work Plan Date	Lo
35114041		System Hardening	MPP	220 Mile Plan	[REDACTED]	12/16/2020	2/
35114052		System Hardening	MPP	2020 Act Rsrv	[REDACTED]	12/31/2021	2/
35114050		System Hardening	MPP	2020 Act Rsrv	[REDACTED]	12/31/2021	2/
35114051		System Hardening	MPP	2020 Act Rsrv	[REDACTED]	12/31/2021	2/

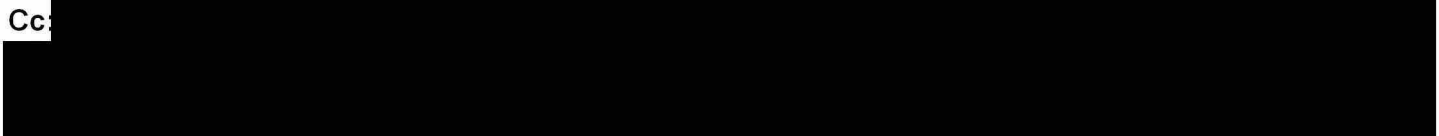
35114045		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35116515		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35116516		System Hardening	MPP	2020 Act Rsrv		12/31/2021	2/
35095163		System Hardening	MPP	2020 Rsrv		12/31/2021	2/
35095168		System Hardening	MPP	2020 Rsrv		12/31/2021	2/
35114053		System Hardening	MPP	2020 Rsrv		12/31/2021	2/
35114046		System Hardening	MPP	2020 Rsrv		12/31/2021	2/
35116519		System Hardening	MPP	2020 Rsrv		12/31/2021	2/

Thank you!

  
 Rotational Construction Engineering Supervisor  
 T&D GC Tri-Valley  
 Pacific Gas and Electric Company  


**From:**   
**Sent:** Tuesday, December 08, 2020 11:00 AM

**To:** 

**Cc:** 

**Subject:** RE: 12/2 Update: Forecasting 2021 System Hardening work

Hi all,

I added in Division & Click Dates to the latest file  sent out and have attached to this email. I noted the following projects were changed to be included on the Keep List for 2021 in the 12.04 version.

Div	Region	Main Work Center	City	MPP WP Resource	Civil Support	Construction Resource	F
DI	Bay	Walnut Creek	LAFAYETTE				S F
CC	South Coast	Santa Cruz	SANTA CRUZ				S F
SI	Sierra-North Valley	Auburn	EL DORADO HILLS				S F
DI	Bay	Walnut Creek	ORINDA				S F

PN	Bay	San Mateo	SOUTH SAN FRANCISCO	[REDACTED]	S
SO	North Coast	Santa Rosa	SANTA ROSA	[REDACTED]	F
SO	North Coast	Santa Rosa	SANTA ROSA	[REDACTED]	S
NB	North Coast	San Rafael	NOVATO	[REDACTED]	F
CC	South Coast	Santa Cruz	APTOS	[REDACTED]	S
ST	Tri-Valley	Angels Camp	ANGELS CAMP	[REDACTED]	F
DI	Bay	Concord	CONCORD	[REDACTED]	S
NB	North Coast	San Rafael	NOVATO	[REDACTED]	F
HB	North	Lakeport	MIDDLETOWN	[REDACTED]	S
HB	North	Lakeport	MIDDLETOWN	[REDACTED]	F
YO	Bay/Central	Mariposa	MARIPOSA	[REDACTED]	S
NV	North	Redding	REDDING	[REDACTED]	F
HB	North	Lakeport	KELSEYVILLE	[REDACTED]	S
HB	North	Lakeport	UPPER LAKE	[REDACTED]	F
PN	Bay/Central	San Carlos	PESCADERO	[REDACTED]	S
NV	North	Chico	BELDEN	[REDACTED]	F
PN	Bay/Central	San Carlos	PESCADERO	[REDACTED]	S

Thank You,

[REDACTED]

**From:** [REDACTED]  
**Sent:** Friday, December 04, 2020 4:20 PM  
**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** RE: 12/2 Update: Forecasting 2021 System Hardening work

Team

Please take note of the latest list. These changes will become effective in the MPP work plan on Monday.

Thanks all,

[REDACTED], PMP  
Sr. Manager, Portfolio & Project Management  
Major Programs and Projects | Pacific Gas & Electric Company  
[REDACTED]

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**From:** [REDACTED]

**Sent:** Thursday, December 3, 2020 3:26 PM

**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** FW: 12/2 Update: Forecasting 2021 System Hardening work

GC Team & Construction Managers,

I am passing along the information we received yesterday on the System Hardening workplan changes/reprioritization that have occurred. Please note the Hardening projects on the Keep vs Remove tab.

If your project is on the Remove list, please begin moving these schedules out.

Note: the PM team was asked to review the Remove list and comment on whether they believed a project should remain due to anything being in active construction/field conditions. These projects should be consolidated and reviewed/reconsidered to keep in the plan. If you find any projects that may meet this criteria please feel free to pass along to me or the PM team to escalate with any relevant information.

Please let me know if you have any questions or concerns.

Thank You,  
[REDACTED]

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**From:** [REDACTED]

**Sent:** Wednesday, December 02, 2020 11:39 AM

**To:** [REDACTED]

**Cc:** [REDACTED]

[REDACTED]

**Subject:** 12/2 Update: Forecasting 2021 System Hardening work

Team,

Per the System Hardening call this morning, there was an agreement that additional work currently in CONS should proceed. [REDACTED] was able to consolidate all the projects in the updated attached Work Plan Proposed Changes. The direction remains from our earlier discussions. Anything in the "remove" tab please delay until at least 2022 both in your forecasts and schedule, however things in the "keep" tab the expectation would be to execute the planned projects.

Below is [REDACTED]'s note with a high level summary of the information. Please let me or the team know if you have additional questions or comments.

*"Attached is the latest and greatest. Note there was some overlap with previously approved "keep" jobs when I incorporated the list of 26 new ones.*

*I'm also keeping all the "strike force" jobs, as I am considering those 2020 projects that need to be buttoned up.*

*In total I am seeing 38 jobs approved by the committee thus far plus 26 jobs that are "critical" or are already operational, and should be wrapped up."*

[REDACTED]

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**From:** [REDACTED]

**Sent:** Tuesday, December 01, 2020 11:26 AM

**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** Forecasting 2021 System Hardening work

Team,

Attached is the most up to date list of what is being removed from the 2021 System Hardening Plan. As we are all experiencing, the plan at this point is still fluid so there is still some potential for changes, but this is the best information we have at this time. I understand our forecasting cycle for December has started, thus I wanted to provide a bit of guidance for this work.


- If your project is on the "remove" list please make sure there are as few charges going forward on this project as possible.
- Update your schedule with a delay activity pushing these projects out at least one year.
- Update your forecast to reflect no work being complete in 2021. Please do not only delete the forecast but

push it out into 2022 as we still do not have direction as to if the projects will be cancelled or merely deferred.

- There are some projects that are not on the list and in CONS we are hopeful to have confirmation on which of those projects will proceed today or tomorrow.

Lastly, I know the next question is likely when will the new work be distributed. At this point we still don't have clear information on which circuits will be the focus going forward, however we have communicated that we will need that ASAP in order to start the scoping and get a plan in place for 2021 of executable work.

Thank you all for your flexibility and focus as we reprioritize our work.

  
**Manager, Project Management**  
Pacific Gas & Electric Company  
Major Projects and Programs  
