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**From:** [REDACTED]  
**To:** [REDACTED]  
**CC:** [REDACTED]  
**Sent:** 1/20/2021 10:04:50 PM  
**Subject:** RE: Action Item: System Hardening processes  
**Attachments:** Base vs Fire Rebuild Unit Cost.ppt; RE: Unit Cost Comparison - SH vs Butte Rebuild

[REDACTED]

See attached draft slide for your review. I leveraged the unit cost analysis we just performed as the basis (attached e-mail).

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**From:** [REDACTED]  
**Sent:** Wednesday, January 20, 2021 8:57 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: Action Item: System Hardening processes

I will target COB today to give [REDACTED] some time for any of his input.

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**From:** [REDACTED]  
**Sent:** Wednesday, January 20, 2021 8:11 AM  
**To:** [REDACTED]  
**Subject:** Re: Action Item: System Hardening processes

Hi [REDACTED]

Can you send me the slides to review by tomorrow at 11am?

[REDACTED]

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**From:** [REDACTED]  
**Sent:** Wednesday, January 20, 2021 1:52:41 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** Action Item: System Hardening processes

[REDACTED]

A few questions on this action item from the xxx Work Execution meeting:

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**Action**

Evaluate the differences in process between System Hardening done for Rebuild versus System Hardening done for work. Determine possible efficiencies which may help to lower cost / mile and present a deep dive on those findings opportunities in the January 22 meeting.

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Will you have a slide to add to the deck this week? Or, is this just a discussion during the meeting? If there is a slide, is it possible to have it by Thursday afternoon to incorporate it into the master deck? Let me know your

thoughts.

Thanks,

[REDACTED] | PG&E Electric Operations  
MPP Core Programs | Work Execution PMO  
[REDACTED]@pge.com