

From: [REDACTED]  
 To: [REDACTED]  
 Sent: 1/13/2021 2:41:56 PM  
 Subject: RE: SH 2020 unit cost - draft  
 Attachments: ORD130 SH Unit cost by major CE.xlsx

With file.....

Thanks.

From: [REDACTED]  
 Sent: Wednesday, January 13, 2021 2:41 PM  
 To: [REDACTED]  
 Subject: SH 2020 unit cost - draft

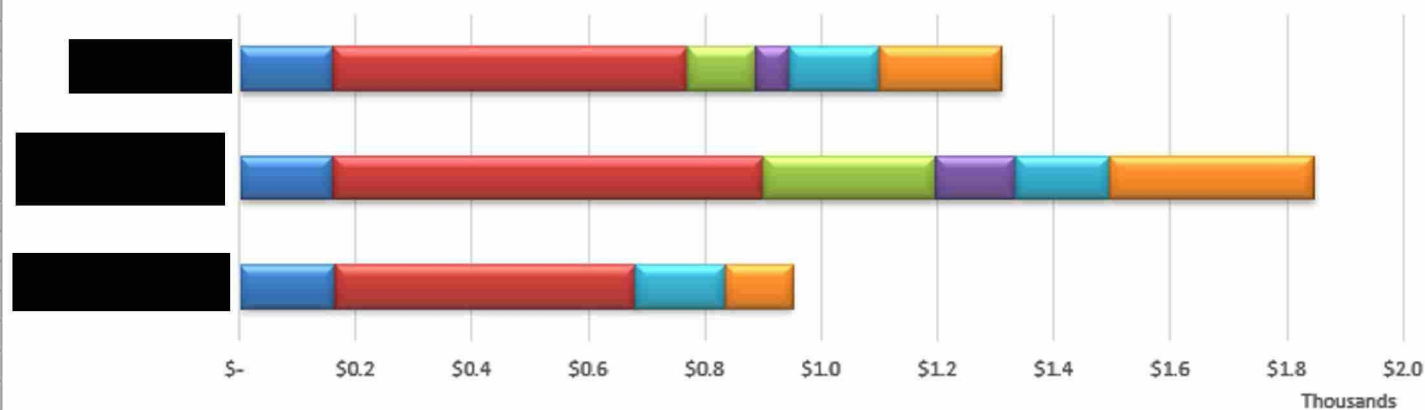
Hi [REDACTED]

Attached is the first draft of the 2020 unit cost. I want to make sure I am using the correct mileage. Please let me know if you want me to schedule time to walk you through the workbook, and the methodology. Workbook attached.

Costs per Mile			
Costs through Dec 2020 close			
Category	SH Fire Rebuild (213.38 miles)	SH Base work (143.47 miles)	Overall unit cost (356.85 miles)
Internal Labor -- except estimating	\$ 164.6	\$ 160.2	
External Labor -- except estimating	\$ 516.6	\$ 740.3	
Vegetation Costs	\$ -	\$ 294.4	
Estimating Costs	\$ -	\$ 139.2	
Materials	\$ 153.9	\$ 160.9	
Other	\$ 116.0	\$ 351.4	
<b>Total Cost per Mile</b>	<b>\$ 951.1</b>	<b>\$ 1,846.3</b>	

**Notes/Assumptions:**

- \* Fire Rebuild cost include accruals in Dec of will be reversed in Jan 2021 and theoretically actual charge. Unit cost may change
- \* SH Base work mileage comes from DOT dat 1/12/21
- \* SH FR mileage comes from order mapping t
- \* Costs are since inception, base costs includ 2018, 2019 and 2020 for miles completed in :



Please let me know if you have any questions.

Thanks.

