

Wildfire Risk's four strategic objectives serve as our North Star all operational activities

Wildfire Risk Objectives

Prevent fires of consequence
originating from PG&E
equipment

Meet all commitments error
free, outlined in PG&E 2021
Wildfire Mitigation Plan

Build trusted relationships
with external stakeholders

**Develop sustainable
operating structure**
to transition Wildfire Work for
2022

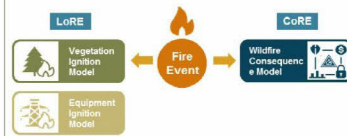
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2021 Wildfire Risk Model

Prevent fires of consequence originating from PUG&E equipment

Our 2021 wildfire risk modeling framework is used to assess the Probability of Ignition or Likelihood of Risk Event (LoRE) and the Consequence of Risk Event (CoRE)* and helps us target our Mitigation Programs

Risk = Ignition Probability x Wildfire Consequence



*Please visit the 2021 Wildfire Mitigation Plan Section 4.5.1 for more detailed information

Mitigation Programs Include:

- System Hardening Prioritization
- Enhanced Vegetation Management Prioritization
- Repair Prioritization
- Inspection Ordering & Cadence

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Wildfire Mitigation Plan Progress: 2 Key Program Progress Update

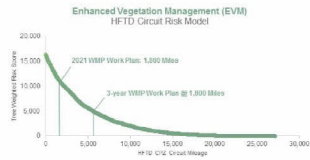
Meet all commitments
on time, outlined in PG&E
2021 Wildfire Mitigation Plan

Enhanced Vegetation Management

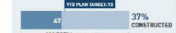


The Enhanced Vegetation Management work plan targets PG&E's highest risk Circuit Protection Zones:

- 2021 WMP Workplan of 1,800 miles addresses ~25% of risk
- 3-year workplan @ 1,800 miles / year addresses ~60% of risk

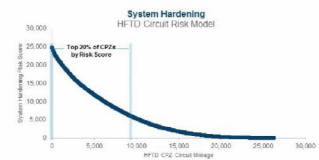


System Hardening



System Hardening Work Plan targets projects in the top 20% of high risk Circuit Protection Zones:

- 2021 WMP work plan addresses approximately 180 miles of hardening work



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Enhanced Enforcement: EVM Corrective Action Plan

Meet all commitments
enter into, outlined in PG&E
2021 Wildfire Mitigation Plan

| LESSONS LEARNED | ACTIONS WE ARE TAKING IN 2021 |
|---|---|
| Carry-Over Work from 2019 | <ul style="list-style-type: none">Ensuring that any work carrying over from 2021 into 2022 will be based on the risk-informed 2021 EVM Scope of Work |
| Use of the Wildfire Risk Model combined with Other Factors | <ul style="list-style-type: none">Focusing primarily on risk by using the 2021 Wildfire Distribution Risk Model and the EVM free weighted prioritization list |
| 2020 EVM Goal of 50% of work on top 50% of highest risk lines | <ul style="list-style-type: none">Performing work on the highest risk ranked CPZs and focusing at least 80% of our EVM work on the top 20% of the highest risk CPZs |
| Inconsistent Reporting and communication gaps | <ul style="list-style-type: none">More centralized decision making and oversight through the Wildfire Risk Governance Steering CommitteeAdoption of new tracking processesImplementation of daily and weekly operating reviews to improve rigor and visibility of execution |

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Active engagement with key external stakeholders brings transparency and builds trusted relationships

Build trusted relationships with external stakeholders

Wildfire Safety Division (WSD)

- WSD ensures PG&E is taking effective actions to reduce wildfire risk, annual Wildfire Mitigation Plan (WMP), and conducts field inspections, audits, and review of utility compliance

Federal Monitor

- Focuses on assessment of PG&E's wildfire mitigation and safety work and compliance with the Monitor-related requirements, including regular, unannounced inspections of PG&E's vegetation management work and equipment inspection, enhancement, and repair efforts

Governor's Office / Operational Observer

- Operational Observer provides the State with an independent insight into the PG&E's (and other CA IOUs') progress on safety goals

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The Wildfire Risk Command Center serves as the hub for the Wildfire Risk Operating Reviews

Develop sustainable operating structure to transition Wildfire Work for 2022

Each week, leaders from Wildfire Risk provide updated visual management to the Command Center. The data is organized under the four key objectives and serves as the foundation of our Weekly Operating Review.

