From: To: CC: 6/25/2021 6:00:49 PM Sent: Hi Five Email - See you in Three Weeks Subject: Attachments: Intent Contacts & Letter Template; List of projects.xlsx; PR Preparation - Template & CMDB; **RE:** Joint Pole Liability Here's a download of what's happening. Coverage has the Wednesday calls covered has all the rest covered accept for the 29th but he's hitting up for that day. Estimating is being taxed heavily to focus on tag work is really stressed o There's no way they're going to deliver what they promised for June. o I've felt like the Wednesday report out along with my summary emails of the Thursday call are about as much pressure as that team can take from us. Especially with tags being higher rank than us, I don't see that anything would come of an escalation. They have shifted all 2022 work out 1 month. Our Thursday calls have mostly been focused on confirming that circuit map change sheets are being routed when they are supposed to if at all. ■ This has turned out to be a terrible mess. Many of the estimators weren't submitting CMCS routings until asked to get a BC through. They still don't have the habit formed but it's improving slowly. ■ It clearly shows that they are way behind for their monthly target. This may be something to consider for other MAT codes. 4-mile Remote Grid (Buy Out) Job She's got this under control just wanted to start with good news. The buy out is complete cleared all dependencies in a week and is working on the BC should be ready for a phase gate the week you get back assigned it to contract. So, might need help rushing the contract through. Estimating will be out on 7/2 Much of the 4 miles, maybe all of it, was burned down is working with QC and Land to verify what's gone and what remains. We could claim these 4 miles in July. Possibly the last week in June if QC can confirm it's all gone. Veg, has agreed to move to all POs for our work and move away from VMS at my request. mentioned in an email that some processes around the POs might be changing a little and offered to provide our team with a training. I copied you on my response. I'm happy to set up the training when I return if it isn't urgent. Letter for Joint Trench The federal monitor wants PG&E to be notifying other utilities when we plan to underground our lines and offer them the opportunity to put their facilities in a joint trench.

It is our understanding that the other utilities would still need to pay for their porting as they would

in estimating

I was notified of this by

on a rule 20 had an ADE send me a version of a letter that is sent out to the other utilities for new business work that goes underground. o The estimating managers and I were going to review the letter, update it, and I was going to send it to legal for review. We would still need to lock down how we send it out, who sends it out and tracks responses. The initial emails from that ADE are attached. I haven't done anything with this yet. is still struggling. The improvement is very very slow but there is always a little improvement. and two other folks about this issue. I've spoken with o The issue is really that he doesn't have a good grasp of what is going on with his projects and who needs to be taking action. I've had about 3 project managers and question me about him because of his performance on our calls. I've asked to have someon<u>e, possibl</u>y come along side and coach him. seems to be another After 30 days on the job his portfolio is dialed. I attribute that to coaching and drive. He seems to have figured out our processes in 30 days and is driving his work hard. One positive and one of my reasons for continuing to work with is that at least he is transparent. He tells me what he doesn't know when I ask and tells me he's lost. I didn't feel the same with The other reason is we can't afford to loos anyone else in that part of our territory. We can't afford to loose anyone else out there because as soon as came on I spoke to in person. I get the impressing he's truly planning to return but who knows. Soooo. portfolio hasn't progressed much at all since Our plan is to put down there. Long story. Said he won't leave again. o I sat in on his meet and greet. He seems very strong. agreed to put portfolio until gets back. I think we should reassess at the end of July and see where Construction Calls on Tuesday's o The Tuesday construction calls you set up have been good in the sense that I'm connecting with the folks that need to update the data. However, as you picked up from our call with her, the construction teams are laser focused on tags. E&F tags I think in tier 2 & 3. So they have huddles during this call time and we don't have much more than on the call.

- Tag work VS SH work.
 - As I think you probably know by now, SH is priority three. Tags are 1 and I don't know what 2 is. I'm sure you'll get up to speed on this pretty quick.
 - o There's apparently 500,000 tags they want complete over the next 2 years.
 - o Obviously there's a lot of concern from the SH team that work will slow or stop.
 - I think it already is.
- Potential Pole Issue
 - mentioned that his GC team is having trouble getting poles.
 - I told him to check with
 - Every time and I have talked there has been plenty of inventory but maybe the tag work has impacted it
 - I'd just check in with
 - / VP July Visit → r

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 opied you on the emails from that spell out the three potential types of projects they want to consider as candidates to be visited.

- You may consider putting in charge of this.
- They are specifically looking at underground work.
- They would prefer to see multiple agency conflicts.
- Here's the three groups they're asking us to consider

Group 1

Recently completed undergrounding projects – just 1 or 2. The mileage may not be long. Focus is to understand.

- What was the cycle time of the project?
- What were the dependencies on the project, and how did it impact the timely execution of the project?
 - Land Ownership Negotiations
 - State Agency Coordination
- See the attached excel file under the "Completed UG" tab. This is UG work that is out of estimating though closed out status.

Group 2

Undergrounding projects that have completed Estimating but are in the Dependency Clearing Stage - Do not need to be high risk projects. We pull from the pool of projects that we do have. Again 1-2 examples.

Focus is to understand

- What is the process currently used to clear the dependencies related to (other dependencies or requirements that have newly been put in place)
 - Land Ownership Negotiations
 - State Agency Coordination
- See the same tab as above.

Group 3

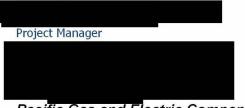
Undergrounding projects in the high risk area that are in estimating – Again 1 - 2. Focus is to understand

- What to the best of our knowledge are the challenges we expect to fact regarding (everyone to understand that this is a bit speculative, but given the location of the project what can we anticipate)
 - Land Ownership Negotiations
 - State Agency Coordination
- See the "Top 20" tab. These circuits and zones were selected by down to the projects. I would start with Middletown under
- You could ask all the PMs on the list if they have anything as unique as Bucks Creek, but frankly I wonder if we weren't clear enough that Buck's Creek is an outlier as far as dependency complication goes.
- Middletown is a much better cross section of our work in my opinion.
- Wish I could have made more progress on this for you but I ran out of time.

I will answer if you call my personal phone. I'm glad to be on your team!!

Take stress breaks as you dig out of your emails.

See you soon.



Pacific Gas and Electric Company