

From: [REDACTED]
To: [REDACTED]
CC: [REDACTED]
Sent: 4/8/2021 9:48:03 AM
Subject: System Hardening Board Reporting - March 2021
Attachments: Board_System Hardening Project Tracker_Mar 2021_v2.xlsx

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Hi Team,

Attached is the system hardening board report for the month of March (utilizing the 08W tracker from 3/31/21). Please review and endorse the attached so that we may provide to the board for review. Please note a few key changes and assumptions in the way the data is presented:

- All Mileage presented is now the planned estimated miles for 2021-2023. This requires some manipulation of the raw data to back out some of the miles that were completed in 2020.
- The above assumes that all miles completed in 2020 were noted and accounted for in the 2020 WMP in terms of tracking.
- The "Close-Out" Miles phase are miles that have an order status flag of "DOCC" (documentation) or "FICL" (financial close)
- While not pressing for this particular board report, I would recommend that in the future we should show the gain/loss between planned mileage and actual closed-out mileage. All planned miles are estimated off of a map, while the actual completed and closed-out mileage is measured through on-location surveying. As a result, as the close-out phase bucket grows larger, there will begin to be some level of discrepancy between the estimated mileage and actual mileage. Currently we are showing only the estimated planned number. I'd be happy to draft up some options to showcase how this might be done for future reports.

Best,

[REDACTED]
Senior Associate, Advisory, Strategy

[REDACTED]

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