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**From:** [REDACTED]  
**To:** [REDACTED]  
**Sent:** 2/1/2021 9:19:46 AM  
**Subject:** RE: System Hardening Status  
**Attachments:** Project List MAT 08W 2.0 (Project Tracking)\_SS Status Report\_01.29.21.xlsx

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Sounds good – thanks [REDACTED] I know there has been a fair bit of back and forth on the validity of filling up the whole 3-year plan, with knowledge that the model may shift. I think [REDACTED] concern is more so about whether you guys have enough miles approved for scoping to fill up the opportunity hopper of projects. This topic may warrant some further discussion with [REDACTED] or potentially [REDACTED] to understand the guidance is there.

For the status tracking, see attached for the back-up to those slides (if that makes it easier for your back-checking). I used executive status 13 as the cut-off for mitigation approved.

kpmg

[REDACTED] | KPMG LLP  
Manager, Strategy

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**From:** [REDACTED]  
**Sent:** Monday, February 1, 2021 11:00 AM  
**To:** [REDACTED]  
**Subject:** [EXTERNAL] RE: System Hardening Status

I have work that I am trying to adapt to the new template. We will get what we can. Everything looks ok to be inform based on the wide range we were given on the RSE.

So the question is what do we think about getting the approval to scope anything in the top 8500 miles? That's great and all, but that's not a direction. Do you want me to fill up all 3 years of miles based on the 2021 model? And then shift around and bring other work forward every time the model changes?

I'll have to look closer at the tracking. It doesn't seem to be catching everything.

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**From:** [REDACTED]  
**Sent:** Monday, February 1, 2021 8:52 AM  
**To:** [REDACTED]  
**Subject:** System Hardening Status

**\*\*\*\*\*CAUTION: This email was sent from an EXTERNAL source. Think before clicking links or opening attachments.\*\*\*\*\***

Morning [REDACTED]

Hope you guys had a good weekend. I just want to reach out on a few points ahead of the meeting on Tuesday:  
**Approvals for this week:** I know it's a pretty quick turnaround for the Tuesday meeting, so wanted to see if we're going to have projects to present for decision or inform? Let me know if there's anything I can do to help the team.

PGE-DIXIE-NDCAL-000013718

**Top 20% Approval:** [REDACTED] wants to widen the aperture for the team by getting blanket approval to scope the top 20%. Feels like this should be an easy no-regrets approval for the committee, but wanted to check with you guys to make sure you don't have issues with that approach.

**Project Tracking / Status:** Attached are a few draft slides for project tracking (mostly high-grading from the executive status designation in the latest 08W). These reflect the latest spreadsheet that [REDACTED] provided on Friday and I wanted to run it back through you guys before passing anything to [REDACTED]. The only updates/validations that we'd need to do are:

Updating the three projects that went to the committee as an inform on Friday (1/29) to executive status 13.

Validate order # [REDACTED] (UPPER LAKE 1101CB), which is still at executive status 8. I believe this was approved on 1/21, with a condition to check on buy-out options.

Best,

kpmg

[REDACTED] | KPMG LLP  
Manager, Strategy

[REDACTED]

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