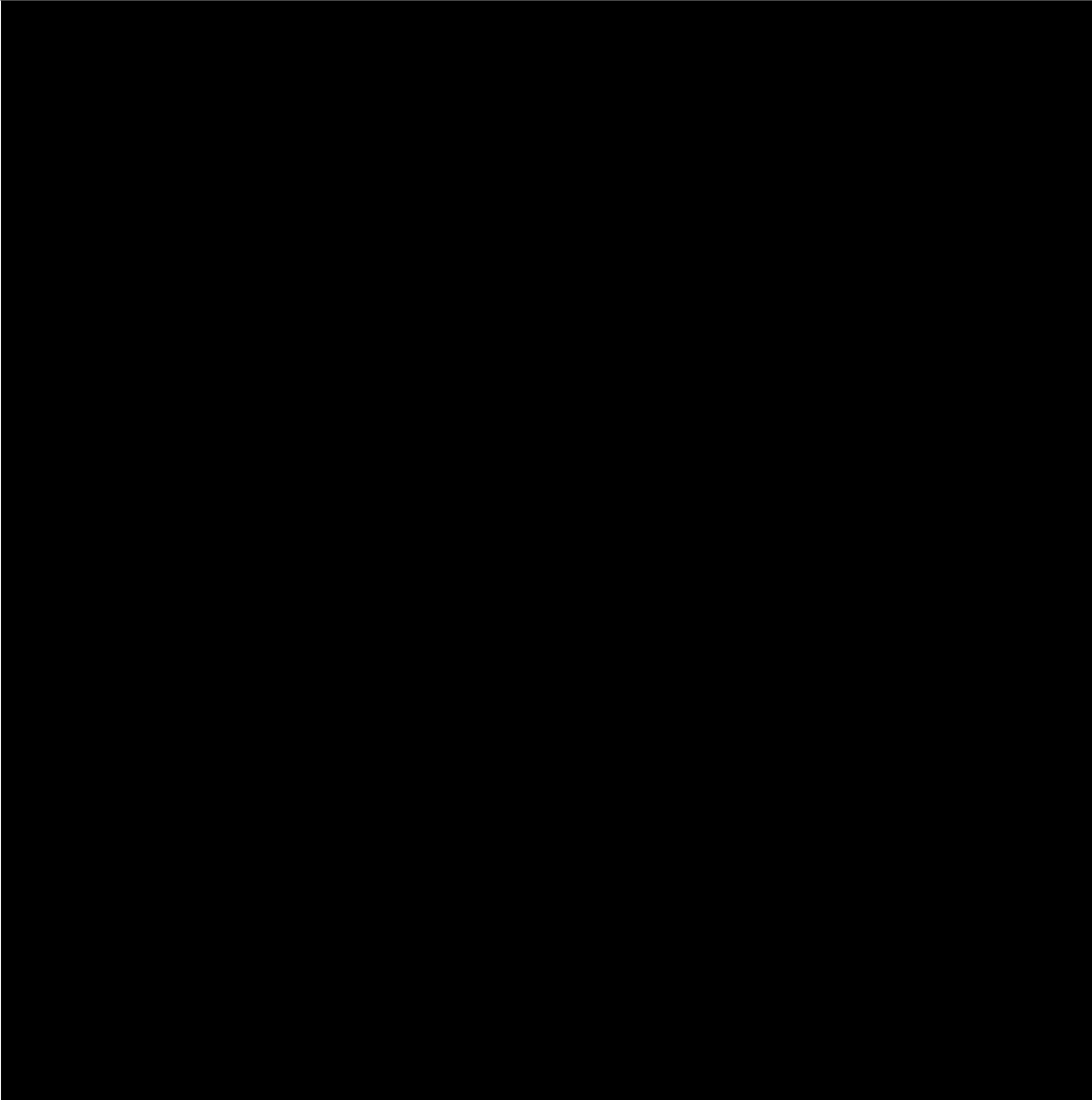


**From:**

**To:**

**CC:**



**Sent:** 3/18/2021 9:33:59 AM  
**Subject:** Notes and Action Items: Hardening Action item calls-Director required 1x per week  
**Attachments:** 2021 System Hardening Daily Summary (Updated 3-17-21).xlsx; Meeting Notes - 2021-3-17 Hardening Action Items - Director required 1x per Week.docx

All,

Attached are the notes and action items from the System Hardening Call yesterday. The primary items for discussion were:

- The changes made to the System Hardening daily summary (attached).
  - We have new columns for forecasts as well as complete in the last day.
- Project issues in getting items into ESTS status
- Dependency discussions and moving road blocks

Regards,



-----Original Appointment-----

**From:** [REDACTED]  
**Sent:** Monday, September 21, 2020 12:55 PM  
**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** Hardening Action item calls-Director required 1x per week. - See updated notes.  
**When:** Wednesday, March 17, 2021 9:15 AM-10:15 AM (UTC-08:00) Pacific Time (US & Canada).  
**Where:** Microsoft Teams Meeting

## **2021 work plan requirements-**

1. 200 miles in estimating by end of January for new nominations – **Update needed**
2. 200 miles out of estimating by end of 3-31-2021. – only if millstone one is met and this is still being reviewed after the team receives the work.
3. Construction to execute 300 miles, including fire rebuild and line removal in 2021
4. 300 additional miles out of estimating by the end of Q3 2021- Minimum needed is a quarters worth of work in front of construction at all time after they have a quarter in hand. (Roughly 120 miles)
5. 200 additional miles estimated by end of 2021 for a total of 700 miles estimated in 2021.-Stretch target
6. 2021-2023 requirement >1100 miles total including 10% OH to UG/ line removal.

Thank you again for supporting the safety of our customers.

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Conference ID [REDACTED]

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