
From: [REDACTED]
To: [REDACTED]
CC: [REDACTED]
Sent: 3/10/2021 2:05:46 PM
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

For the record, I'm pretty sure this is a mistake I made in excel when I recorded the notes or some sort of filtering issue, I'm not exactly sure. My apologies.

As [REDACTED] stated the one project with the 15 poles was approved.

[REDACTED],
You and I discussed this with [REDACTED] this morning and as you know he was suggesting we keep [REDACTED] in the work plan. He mentioned that it was good work and the veg is complete, however, I think it's possible that [REDACTED] was also concerned about the optics of presenting my mistake to the committee.

Given the discussions we had today in the filed around reassessing differed work and the importance of maintaining credibility for PG&E with the governance committee perhaps we should pause our efforts on this project until we prepare

[REDACTED]
Project Manager

Mobile: [REDACTED]

Office: [REDACTED]

Internal: [REDACTED]

Email: [REDACTED]

Pacific Gas and Electric Company

From: [REDACTED]
Sent: Wednesday, March 10, 2021 7:25 AM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED]
It looks like the 15 poles installed was in the notes for both Stanislaus PH 1.2 and Pine Grove PH 2.6. Only Pine Grove PH 2.6 installed 15 poles, which was in the same list approved by the Wildfire Committee to go forward.

- Is there a project that has poles installed but not on the work plan? [No, Pine Grove PH 2.6 has 15 poles installed and was also on the same list to go forward.](#)
- If so which ones? [N/A](#)
- We should not be building the wrong work. Please do not start the [REDACTED] We need to re-present that to the committee and get it removed from the list. [REDACTED] [Stanislaus PH 1.2 is on hold,](#) [REDACTED] [working with \[REDACTED\] on decision.](#)

Thank You,

[REDACTED] [PMP | Project Manager, Sr. – Wildfire System Hardening](#)

[Pacific Gas and Electric Company](#)

Phone: [REDACTED] | Email: [REDACTED]

From: [REDACTED]
Sent: Tuesday, March 9, 2021 6:35 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: FW: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED]

Can you guys give me some background I have a couple of questions:

- Is there a project that has poles installed but not on the work plan?
- If so which ones?
- We should not be building the wrong work. Please do not start the [REDACTED] We need to re-present that to the committee and get it removed from the list.

Thanks for all you do, I know mistakes are made. We have to make sure for the companies sake that we are working on the proper work and we report to the committee the most accurate information we have.

Thanks,

From: [REDACTED]
Sent: Tuesday, March 9, 2021 1:52 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED]

I am assuming the 15 poles installed note was placed in the wrong line by mistake and was actually the 15 poles installed for Pine Grove PH 2.6. Due to this Stanislaus project being approved now by the Wildfire Committee, I thought it was best to go forward. Vegetation work is 100% complete.

[REDACTED]

What are you thoughts, go forward or request Wildfire committee revisit possibly push back to deferred 2022+?

Thank you,

[REDACTED] [PMP](#) | Project Manager, Sr. – Wildfire System Hardening
[Pacific Gas and Electric Company](#)
Phone [REDACTED] | Email: [REDACTED]

From: [REDACTED]
Sent: Tuesday, March 9, 2021 1:41 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello [REDACTED]

Apologies for jumping on this late as I have seen a lot of movement on this email thread. But GC ST did not work on PM [REDACTED] Where did the PM team get this info? GC ST did not install 15 poles on this job.

Since this job has been pulled in 2021 when is the new expected completion date? We currently lost 2 linemen so we are down from 4 to 3 OH crews in ST. With all the current hardening projects, PSPS and B Tags in Jackson area , we do not have capacity to complete this job until later in the year. So if this needs to go before summertime I recommend giving PM [REDACTED] to contracting.

Thank you!

[REDACTED]
Rotational Construction Engineering Supervisor
T&D GC Tri-Valley
Pacific Gas and Electric Company
[REDACTED]

From: [REDACTED]
Sent: Monday, March 1, 2021 11:11 PM
To: [REDACTED]
Cc: [REDACTED]; [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED] :

In addition to the Pine Grove, this project in Stockton was approved to continue in 2021 and was previously assigned to GC per attached. Can you move forward with scheduling as soon as possible?

| Order | Miles | Project | Risk Rank | Rationale; deta |
|------------|-------|------------------------------------|-------------|------------------------|
| [REDACTED] | 1.75 | CWSP-STANISLAUS 1702-LR1888-PH 1.2 | 2,386 (66%) | Significant pro status |

[REDACTED] – Can you submit the DOT request to add back to the workplan (or confirm if you have)?

[REDACTED] – please approve for GC when it is in your queue.

Thanks!

Thank You,
[REDACTED]

From: [REDACTED]
Sent: Monday, March 01, 2021 4:25 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED]
Add Project request was submitted this morning to DOT.

| A | C | D | E | F | G | H | I |
|--------------------------------|---------------------|---------------|--------------|---|---|------------------------|-----|
| Approve Change Requests | | | | | | | |
| Back to Source | | Commit Change | Full Archive | Instructions: Filter the rows using Change Request Status. Then fill in any green cells on the right. | | | |
| Change ID | Change Request Type | Order | Notification | Order Description | | Change Request Status | MAT |
| 51374 | Add project | | | CWSP - PINE GROVE 1102 - LR1222 - PH 2.6 | | Program Manager Review | 08V |

Thanks,

██████████ PMP
 Project Manager – Wildfire System Hardening
 ██████████ cell ██████████ office ██████████ internal

Pacific Gas and Electric Company
 Know what's below! Call 811 at least two working days before you dig.

From: ██████████
Sent: Monday, March 01, 2021 3:35 PM
To: ██████████
 ██████████
Cc: ██████████
 ██████████
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi ██████████
 Can you submit the update through the DOT?
 ██████████ – please ensure when this gets added back it is assigned to GC.

Thanks!
 Thank You,

██████████

From: ██████████
Sent: Friday, February 26, 2021 9:59 AM
To: ██████████
 ██████████
Cc: ██████████
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Please ensure this is added to the work plan using the DOT process.

Thanks,
 ██████████

From: ██████████
Sent: Friday, February 26, 2021 9:51 AM

To: [REDACTED]
Cc: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Wonderful! I will inform the construction team that we can proceed with the work on PM [REDACTED]

Thank you!

[REDACTED]
Rotational Construction Engineering Supervisor
T&D GC Tri-Valley
Pacific Gas and Electric Company
[REDACTED]

From: [REDACTED]
Sent: Friday, February 26, 2021 9:35 AM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Fantastic! Thank you.

[REDACTED]

From: [REDACTED]
Sent: Friday, February 26, 2021 9:34 AM
To: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

This project was approved to continue executing in last night's decision. It is ok to proceed.

[REDACTED]

From: [REDACTED]
Sent: Friday, February 26, 2021 9:33 AM
To: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

[REDACTED] – I think this is actually in your court. I spoke with [REDACTED] and he mentioned that you and [REDACTED] were going to review this work. Do you think you could provide a status.

Thanks,

[REDACTED]

From: [REDACTED]
Sent: Friday, February 26, 2021 8:45 AM
To: [REDACTED]

Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Do we not have an update on this PM [REDACTED] – Phase 2.6?? We already set 15 of the poles.

Thank you!

[REDACTED]
Rotational Construction Engineering Supervisor
T&D GC Tri-Valley
Pacific Gas and Electric Company

From: [REDACTED]
Sent: Monday, February 1, 2021 11:22 PM
To: [REDACTED]
Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED]

We haven't heard back on this yet, can you help with following up on this and provide confirmation to GC one way or another?

Thanks!

Thank You,

From: [REDACTED]
Sent: Saturday, January 30, 2021 3:16 PM
To: [REDACTED]
Cc: [REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Following up to see if we received approval to finish working PM [REDACTED] this year since we already set 15 poles.

| PHASE | PM | TOTAL POPLES SET | WIRES PULLED (FT.) |
|-------|------------|------------------|--------------------|
| 2.6 | [REDACTED] | 15 | 0 |

Thank you!

[REDACTED]
Rotational Construction Engineering Supervisor
T&D GC Tri-Valley
Pacific Gas and Electric Company
[REDACTED]

From: [REDACTED]
Sent: Tuesday, January 19, 2021 1:38 PM

To: [REDACTED]
[REDACTED]
Cc: [REDACTED]
[REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello Team,

Do we have an update on the approval for PM [REDACTED]?

Thank you!

[REDACTED]
Rotational Construction Engineering Supervisor
T&D GC Tri-Valley
Pacific Gas and Electric Company
[REDACTED]

From: [REDACTED]
Sent: Thursday, December 17, 2020 10:28 AM

To: [REDACTED]
[REDACTED]
Cc: [REDACTED]
[REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

I concur. We will reach out for more information as needed to get [REDACTED] approved.

From: [REDACTED]
Sent: Thursday, December 17, 2020 10:02 AM

To: [REDACTED]
[REDACTED]
Cc: [REDACTED]
[REDACTED]

Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hi [REDACTED]

I spoke with [REDACTED] copied here, about these projects. The response is as follows;

- [REDACTED] – We will submit this project to the Wild Fire Governance Committee seeking approval to keep it in the work plan. This is not approval for you to work on the project at this time. We will notify you and [REDACTED] with their decision
- [REDACTED] – Does not meet the criteria to stay in the work plan and cannot be worked.

- [REDACTED] – Will remain in the workplan and we will continue to pursue the Caltrans DSDD permit.

[REDACTED] PMP
Project Manager
Mobile [REDACTED]
Office: [REDACTED]
Intern: [REDACTED]
Email: [REDACTED]

Pacific Gas and Electric Company

From: [REDACTED]
Sent: Thursday, December 17, 2020 8:13 AM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Team

It is unlikely that approval will be granted for the work to continue, however I have included [REDACTED] in the conversation – who can discuss the situation with Asset Management and determine how to address this.

Thanks,

[REDACTED]

From: [REDACTED]
Sent: Thursday, December 17, 2020 7:45 AM
To: [REDACTED]
Cc: [REDACTED]
Subject: FW: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Hello [REDACTED]

GC Stockton is wondering if we can keep PM [REDACTED] & PM [REDACTED] on for 2021. They are both on the remove list.

PM [REDACTED] has already begun construction with more clearances scheduled. PM [REDACTED] material and poles have been ordered and no permit required. This job is ready to go.

PM [REDACTED] was one of the jobs approved to keep but is not ready as pending Caltrans permit and we cannot move forward.

Thank you!

[REDACTED]
[Rotational Construction Engineering Supervisor](#)
[T&D GC Tri-Valley](#)
[Pacific Gas and Electric Company](#)

From: [REDACTED]
Sent: Wednesday, December 16, 2020 8:33 AM
To: [REDACTED]

Cc: [REDACTED]
Subject: URGENT: 12/2 Update: Forecasting 2021 System Hardening work

Morning [REDACTED]

Please see summary/ concerns below about the Hardening Projects actually kept for 2021 GC work plan:

Table 1

| PHASE | PM | TOTAL POLES SET | WIRES PULLED (FT.) | COMMENTS |
|-------|------------|-----------------|--------------------|------------------------------------|
| 1.2 | [REDACTED] | 28 | 0 | NO CALTRANS PERMIT / CA |
| 2.3 | [REDACTED] | 25 | 0 | GOOD STANDING FOR 2021 |
| 2.4 | [REDACTED] | 51 | 4,007 | 1 CLEARANCE TO COMPLET SET |
| 1.6 | [REDACTED] | 50 | 4,802 | 1 CLEARANCE TO COMPLET ONLY TO SET |

From this above Table 1, we only have Phase 2.3 (PM [REDACTED]) to fully work on it since Phases 2.4 & 1.6 will be 1-day clearance each and **Phase 1.2 NOT READY TO GO!**

Table 2

| PHASE | PM | TOTAL POPLES SET | WIRES PULLED (FT.) | COMMENTS |
|-------|------------|------------------|--------------------|--|
| 2.6 | [REDACTED] | 15 | 0 | STILL WORKING ON IT / ON POLES SHIPPED |
| 1.3 | [REDACTED] | 0 | 0 | NO PERMIT REQUIRED/ MTL READY TO GO |

From this Table 2, both Phases (2.6 & 1.3) are in good standings. **Phase 2.6** already had few clearances scheduled to transfer/change poles/ TX at some locations; more clearances will be scheduled soon to pull wires. About **Phase 1.3**, we have all composite poles and materials jobsited in Pioneer; this project doesn't require any permit since private roads to access locations. Due to periodically inclement weather in Pioneer, these poles for both phases (2.6 & 1.3) will need to be set and wires pulled as soon as possible.

To conclude, please have **Phase 2.6 and Phase 1.3** added to our work plan for 2021 as soon as possible and let us know if you have any concerns or questions. Thank you very much for your support & help, and we look forward to hearing from you soon.

Regards,

[REDACTED]
Field Engineer, GC Line
[REDACTED]

From: [REDACTED]
Sent: Tuesday, December 15, 2020 18:47
To: [REDACTED]

Cc [REDACTED]

Subject: FW: 12/2 Update: Forecasting 2021 System Hardening work

Hello [REDACTED]

Some of the hardening jobs have been descoped or deferred from 2021. There are 4 hardening jobs we are keeping and 12 we are removing. I will need proper justification if we ask to keep the jobs they are removing.

KEEP THESE HARDENING JOBS

| Order # | Notif # | Program | Category | Sub-Category | Resource | Work Plan Date | LoadDate |
|------------|---------|------------------|----------|---------------|----------|----------------|-----------|
| [REDACTED] | | System Hardening | MPP | 220 Mile Plan | GC | 9/29/2020 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 220 Mile Plan | GC | 11/17/2020 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 220 Mile Plan | GC | 11/22/2020 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 220 Mile Plan | GC | 11/2/2020 | 2/18/2020 |

REMOVE THESE HARDENING JOBS

| Order # | Notif # | Program | Category | Sub-Category | Resource | Work Plan Date | LoadDate |
|------------|---------|------------------|----------|---------------|----------|----------------|-----------|
| [REDACTED] | | System Hardening | MPP | 220 Mile Plan | GC | 12/16/2020 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 2020 Act Rsrv | GC | 12/31/2021 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 2020 Act Rsrv | GC | 12/31/2021 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 2020 Act Rsrv | GC | 12/31/2021 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 2020 Act Rsrv | GC | 12/31/2021 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 2020 Act Rsrv | GC | 12/31/2021 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 2020 Act Rsrv | GC | 12/31/2021 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 2020 Rsrv | GC | 12/31/2021 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 2020 Rsrv | GC | 12/31/2021 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 2020 Rsrv | GC | 12/31/2021 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 2020 Rsrv | GC | 12/31/2021 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 2020 Rsrv | GC | 12/31/2021 | 2/18/2020 |
| [REDACTED] | | System Hardening | MPP | 2020 Rsrv | GC | 12/31/2021 | 2/18/2020 |

Thank you!

[REDACTED]
Rotational Construction Engineering Supervisor
T&D GC Tri-Valley
Pacific Gas and Electric Company

From: [REDACTED]
Sent: Tuesday, December 08, 2020 11:00 AM
To: [REDACTED]

Cc: [REDACTED]

Subject: RE: 12/2 Update: Forecasting 2021 System Hardening work

Hi all,

I added in Division & Click Dates to the latest file [REDACTED] sent out and have attached to this email. I noted the following projects were changed to be included on the Keep List for 2021 in the 12.04 version.

| Div | Region | Main Work Center | City | MPP WP Resource | Civil Support | Construction Resource | F |
|-----|---------------------|------------------|---------------------|-----------------|---------------|-----------------------|---|
| DI | Bay | Walnut Creek | LAFAYETTE | GC | | GC | F |
| CC | South Coast | Santa Cruz | SANTA CRUZ | GC | | GC | F |
| SI | Sierra-North Valley | Auburn | EL DORADO HILLS | GC | | Quanta/Summit | F |
| DI | Bay | Walnut Creek | ORINDA | GC | | Alvah | F |
| PN | Bay | San Mateo | SOUTH SAN FRANCISCO | Contract | | Bess Test Labs | F |
| SO | North Coast | Santa Rosa | SANTA ROSA | GC | | GC | F |
| SO | North Coast | Santa Rosa | SANTA ROSA | GC | | GC | F |
| NB | North Coast | San Rafael | NOVATO | Contract | | Contract | F |
| CC | South Coast | Santa Cruz | APTOS | GC | | GC | F |
| ST | Tri-Valley | Angels Camp | ANGELS CAMP | Contract | | Contract | F |
| DI | Bay | Concord | CONCORD | GC | | GC | F |
| NB | North Coast | San Rafael | NOVATO | Contract | | Contract | F |
| HB | North | Lakeport | MIDDLETOWN | | | | F |
| HB | North | Lakeport | MIDDLETOWN | | | | F |
| YO | Bay/Central | Mariposa | MARIPOSA | | | | F |
| NV | North | Redding | REDDING | | | | F |

| | | | | |
|----|-------------|------------|-------------|---|
| HB | North | Lakeport | KELSEYVILLE | S |
| HB | North | Lakeport | UPPER LAKE | F |
| PN | Bay/Central | San Carlos | PESCADERO | S |
| NV | North | Chico | BELDEN | F |
| PN | Bay/Central | San Carlos | PESCADERO | S |

Thank You,

From: [REDACTED]
Sent: Friday, December 04, 2020 4:20 PM
To: [REDACTED]

Cc: [REDACTED]

Subject: RE: 12/2 Update: Forecasting 2021 System Hardening work

Team

Please take note of the latest list. These changes will become effective in the MPP work plan on Monday.

Thanks all,

[REDACTED]
Sr. Manager, Portfolio & Project Management
Major Programs and Projects | Pacific Gas & Electric Company
Phone [REDACTED] | Email [REDACTED]

From: [REDACTED]
Sent: Thursday, December 3, 2020 3:26 PM
To: [REDACTED]

Cc: [REDACTED]

Subject: FW: 12/2 Update: Forecasting 2021 System Hardening work

GC Team & Construction Managers,

I am passing along the information we received yesterday on the System Hardening workplan changes/reprioritization that have occurred. Please note the Hardening projects on the Keep vs Remove tab.

If your project is on the Remove list, please begin moving these schedules out.

Note: the PM team was asked to review the Remove list and comment on whether they believed a project should remain due to anything being in active construction/field conditions. These projects should be consolidated and reviewed/reconsidered to keep in the plan. If you find any projects that may meet this criteria please feel free to pass along to me or the PM team to escalate with any relevant information.

Please let me know if you have any questions or concerns.

Thank You,

From [REDACTED]
Sent: Wednesday, December 02, 2020 11:39 AM
To [REDACTED]

Cc: [REDACTED]
Subject: 12/2 Update: Forecasting 2021 System Hardening work

Team,

Per the System Hardening call this morning, there was an agreement that additional work currently in CONS should proceed. [REDACTED] was able to consolidate all the projects in the updated attached Work Plan Proposed Changes. The direction remains from our earlier discussions. Anything in the "remove" tab please delay until at least 2022 both in your forecasts and schedule, however things in the "keep" tab the expectation would be to execute the planned projects.

Below is [REDACTED]'s note with a high level summary of the information. Please let me or the team know if you have additional questions or comments.

"Attached is the latest and greatest. Note there was some overlap with previously approved "keep" jobs when I incorporated the list of 26 new ones.

I'm also keeping all the "strike force" jobs, as I am considering those 2020 projects that need to be buttoned up.

In total I am seeing 38 jobs approved by the committee thus far plus 26 jobs that are "critical" or are already operational, and should be wrapped up.

[REDACTED]

From: [REDACTED]
Sent: Tuesday, December 01, 2020 11:26 AM
To: [REDACTED]

Cc: [REDACTED]

Subject: Forecasting 2021 System Hardening work

Team,

Attached is the most up to date list of what is being removed from the 2021 System Hardening Plan. As we are all experiencing, the plan at this point is still fluid so there is still some potential for changes, but this is the best information we have at this time. I understand our forecasting cycle for December has started, thus I wanted to provide a bit of guidance for this work.

- If your project is on the “remove” list please make sure there are as few charges going forward on this project as possible.
- Update your schedule with a delay activity pushing these projects out at least one year.
- Update your forecast to reflect no work being complete in 2021. Please do not only delete the forecast but push it out into 2022 as we still do not have direction as to if the projects will be cancelled or merely deferred.
- There are some projects that are not on the list and in CONS we are hopeful to have confirmation on which of those projects will proceed today or tomorrow.

Lastly, I know the next question is likely when will the new work be distributed. At this point we still don't have clear information on which circuits will be the focus going forward, however we have communicated that we will need that ASAP in order to start the scoping and get a plan in place for 2021 of executable work.

Thank you all for your flexibility and focus as we reprioritize our work.

[REDACTED]
Manager, Project Management
Pacific Gas & Electric Company
Major Projects and Programs
[REDACTED]