
From: [REDACTED]
To: [REDACTED]
Sent: 2/22/2021 8:17:23 PM
Subject: RE: 2021 PM Resources
Importance: High
Attachments: Fire Hardening 2021 Front Door Assignment.xlsx

H [REDACTED]

I've gone in and entered the info you were looking for.

I accounted for the [REDACTED] Mil portfolio in my entries for all of Sierra and NV. The two PMs under [REDACTED] [REDACTED] will show what I've already assigned to them in \$.

The attached spreadsheet will show who I've already assign work out of the front door as well as the additional 93.74 miles not yet through the front door. I utilized [REDACTED] for 35 miles and loaded both [REDACTED] with 40.79, followed by [REDACTED] with 38.28.

Hopefully the spreadsheet will be clear enough to make sense out of. If not, we can chat about it.

If we only look at OH miles, it looks doable for 2021 execution, however, there is still a lot of support needed by the PM to manage through the estimating for UG work.

Thanks

| Name | AA Link | Division | OH Miles | UG Miles | Relocate | Remove | Total Miles | |
|---|------------|----------|----------|----------|----------|--------|-------------|----------|
| SH - BUCKS CREEK 1101 CB | 2020-81782 | NV | 0.48 | 4.94 | 0 | 0 | 5.42 | |
| SH - KESWICK 1101 LR 1586 | 2020-82753 | NV | 3.27 | 5.62 | 0 | 0 | 8.89 | |
| ECOP - DIAMOND SPRINGS 1107 - H01-LR1402 | 2020-66261 | SI | 4.98 | 0 | 0 | 0 | 4.98 | |
| ECOP - DIAMOND SPRINGS 1107 - H02-LR1402 | 2020-69602 | SI | 2.62 | 0.48 | 0 | 0 | 3.1 | |
| CWSP - SHINGLE SPRINGS 2109-LR 9372-PH1 | 2018-89221 | SI | 6.75 | 1.54 | 0 | 0.2 | 8.49 | |
| CWSP - SHINGLE SPRINGS 2109-LR 9372-PH2 | 2018-89225 | SI | 6.32 | 3.16 | 0 | 0.6 | 10.08 | |
| CWSP - SHINGLE SPRINGS 2109-LR 9372-PH3 | 2018-89227 | SI | 9.95 | 2.65 | 0.62 | 1.56 | 14.78 | |
| RECONDUCTOR DIAMOND SPRINGS 1105 | 2018-38234 | SI | 1.62 | 0 | 0 | 0 | 1.62 | |
| CWSP-COLUMBIA HILL 1101-TS8233-PH1.1 | 2018-72909 | SI | 3.81 | 1.6 | 0 | 0 | 5.41 | |
| CWSP - WILDWOOD [REDACTED] | 2021-01188 | NV | 2.58 | 0 | 0 | 0 | 2.58 | Will ass |
| CWSP - WILDWOOD 1101 LR 1454 TEHAMA CO | 2021-01193 | NV | 4.21 | 0.19 | 0 | 0.74 | 5.14 | Will ass |
| CWSP - WYANDOTTE [REDACTED] | 2021-01235 | NV | 0.8 | 0.43 | 0 | 0.43 | 1.66 | |
| CWSP - VOLTA [REDACTED] | 2021-00903 | NV | 3.55 | 0 | 0 | 0 | 3.55 | |
| CWSP - CRESTA [REDACTED] | 2021-00911 | NV | 0 | 0 | 0 | 0 | 0 | Will ass |
| CWSP - MOUNTAIN QUARRIES 21016953 | 2021-00875 | SI | 3.11 | 2.75 | 0 | 0 | 5.86 | |
| PSPS - WEST MAIN ST / RESERVOIR ST - PLA | 2021-01722 | SI | 0 | 0.24 | 0 | 0 | 0.24 | |
| PSPS - BRUNSWICK 1110 - MORGAN RANCH DR | 2021-01470 | SI | 0 | 0.05 | 0 | 0 | 0.05 | |
| PSPS - PLACERVILLE 2106 MICROGRID | 2021-01725 | SI | 0 | 1.13 | 0 | 0 | 1.13 | |
| PSPS - ESKANTON VILLAGE - PLACERVILLE 111 | 2021-01718 | SI | 0 | 0.14 | 0 | 0 | 0.14 | |
| PSPS - MOUNTAIN QUARRIES 2101 - COOL | 2021-01503 | SI | 0 | 0.44 | 0 | 0 | 0.44 | |
| PSPS - ALLEGHANY 1101 - MAIN ST DOWNIEVI | 2021-01568 | SI | 0 | 1.74 | 0 | 0 | 1.74 | |
| CWSP - DESCHUTES [REDACTED] PH 1 | 2021-03394 | NV | 5.98 | 0 | 0 | 0 | 5.98 | Will ass |
| CWSP - DESCHUTES [REDACTED] PH 2 | 2021-03395 | NV | 10.63 | 0 | 0 | 0 | 10.63 | Will ass |
| PSPS - WYANDOTTE 1109 - MODRETOWN RANCH | 2021-01576 | NV | 0 | 0.77 | 0 | 0 | 0.77 | |
| PSPS - BANGOR 1101 CB - MICROGRID | 2021-01574 | NV | 0.15 | 0.45 | 0 | 0 | 0.6 | Will ass |
| Oregon Trail 1103 LR 35002 PH1 CWSP | 2021-05564 | NV | 7.59 | 6.15 | 0 | 0 | 13.74 | Will ass |
| Oregon Trail 1103 LR 35002 PH2 CWSP | 2021-05558 | NV | 9.71 | 0 | 0 | 0 | 9.71 | Will ass |
| Oregon Trail 1103 LR 35002 PH3 CWSP | 2021-05859 | NV | 6.56 | 0 | 0 | 0 | 6.56 | Will ass |
| Oregon Trail 1103 LR 35002 PH4 CWSP | 2021-05891 | NV | 9.18 | 0 | 0 | 0 | 9.18 | Will ass |
| Oregon Trail 1103 LR 35002 PH5 CWSP | 2021-05936 | NV | 11.12 | 0 | 0 | 0 | 11.12 | Will ass |
| Oregon Trail 1103 LR 35002 PH6 CWSP | 2021-06038 | NV | 8.9 | 0 | 0 | 0 | 8.9 | Will ass |
| [REDACTED] | | | 6.32 | 3.16 | 0 | 0.6 | | |
| [REDACTED] | | | 9.22 | 0.48 | 0 | 0 | | |
| [REDACTED] | | | 20.51 | 5.79 | 0.62 | 1.76 | | |
| To be Assigned | | | 3.11 | 6.49 | 0 | 0 | | Will ass |
| TOTAL | | | 39.16 | 15.92 | 0.62 | 2.36 | | |
| [REDACTED] | | | 4.55 | 11.76 | 0 | 0.43 | | |
| [REDACTED] | | | 3.55 | 0 | 0 | 0 | | |
| To be Assigned | | | 76.61 | 6.79 | 0 | 0.74 | | |
| TOTAL | | | 84.71 | 18.55 | 0 | 1.17 | | |
| [REDACTED] (Possible PM) | | | | | | | | |

From: [REDACTED]
Sent: Tuesday, February 16, 2021 9:40 AM
To: [REDACTED]

Subject: FW: 2021 PM Resources

Team – Can you please review and put comments in this spreadsheet today?

[REDACTED]

From: [REDACTED]
Sent: Thursday, February 11, 2021 4:20 PM
To: [REDACTED]

Cc: [REDACTED]
Subject: 2021 PM Resources

Hi Team,

With all the new work we are doing beyond our normal work (PSPS, Removals, System Hardening, Fires rebuilds, Transmission, FAN) [REDACTED] and I (and you too I am sure) are starting to get concerned with overall workload for our teams. PM workload can often be difficult to quantify with many factors that need to be taken into consideration. However a good starting point is number of projects and dollar spend. To that end I have included a spreadsheet in the sharepoint below. This spreadsheet has a few columns that are pretty self-explanatory but a couple that I would like your help in filling out:

- Column F – Many times total orders doesn't give a good picture because there are many orders not actively being working on. I would like you to review the order count provided and filter out anything that is post construction, or deferred and only include orders that PM are actively working on.
- Column G – Are there items that are not included in the report. I know the fire rebuild team may have low costs but that is because many of their projects don't have forecasts in BPC. In those cases I would like a note explaining what the overall workload is and why it is an anomaly.
- Column H – General comments. This is anything you think is relevant for reviewing workload for specific PM's.

<https://sps.utility.pge.com/sites/EDOSProjMgmt/EDOS%20Project%20Management/Forms/My%20View.aspx?RootFolder=%2Fsites%2FEDOSProjMgmt%2FEDOS%20Project%20Management%2FPCM%2FFolderCTID=0x01200076CC976DFC14D14BA2A3CB6902715357&View=%7BD6C5E6F2%2D388F%2D4D55%2DB3A4%2D3871E992F1C7%7D&InitialTabId=Ribbon%2EDocument&VisibilityContext=WSSTabPersistence>

[REDACTED]
Manager, Project Management
Pacific Gas & Electric Company
Major Projects and Programs
[REDACTED]