

From: [REDACTED]  
 To: [REDACTED]  
 Sent: 2/10/2021 4:58:43 PM  
 Subject: RE: System Hardening Status Check  
 Attachments: Project List MAT 08W 2.0\_021021.xlsx

Here is an update to our executive summary.

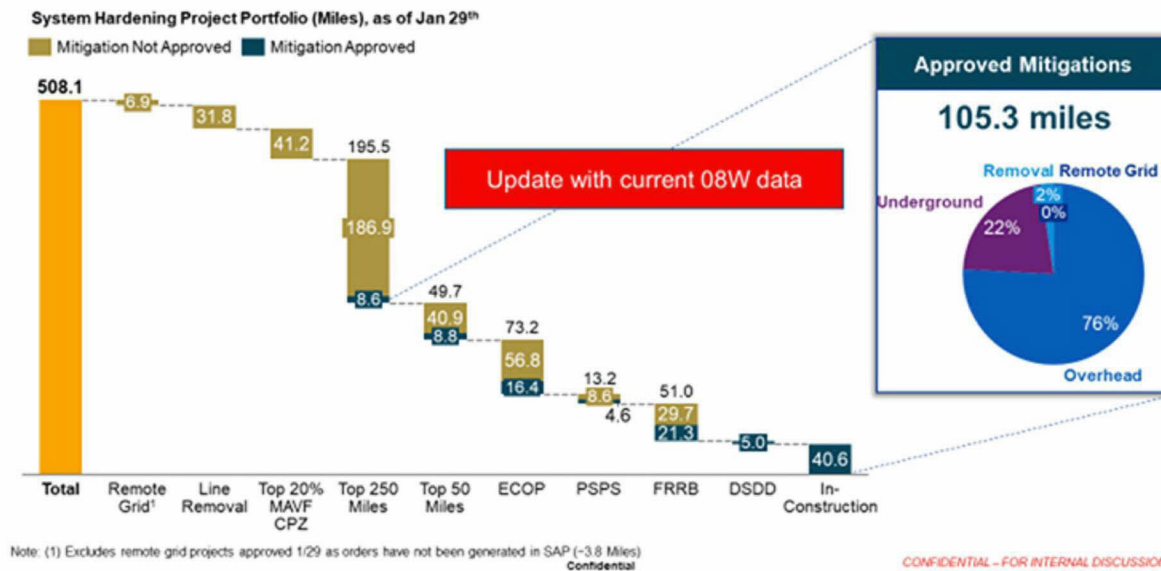
From: [REDACTED]  
 Sent: Wednesday, February 10, 2021 3:14 PM  
 To: [REDACTED]  
 Subject: RE: System Hardening Status Check

\*\*\*\*\*CAUTION: This email was sent from an EXTERNAL source. Think before clicking links or opening attachments.\*\*\*\*\*

Thanks [REDACTED] And yes, I'm doing a bit of formatting and clean up, but will send the final version out tonight subject to the following 2 items:

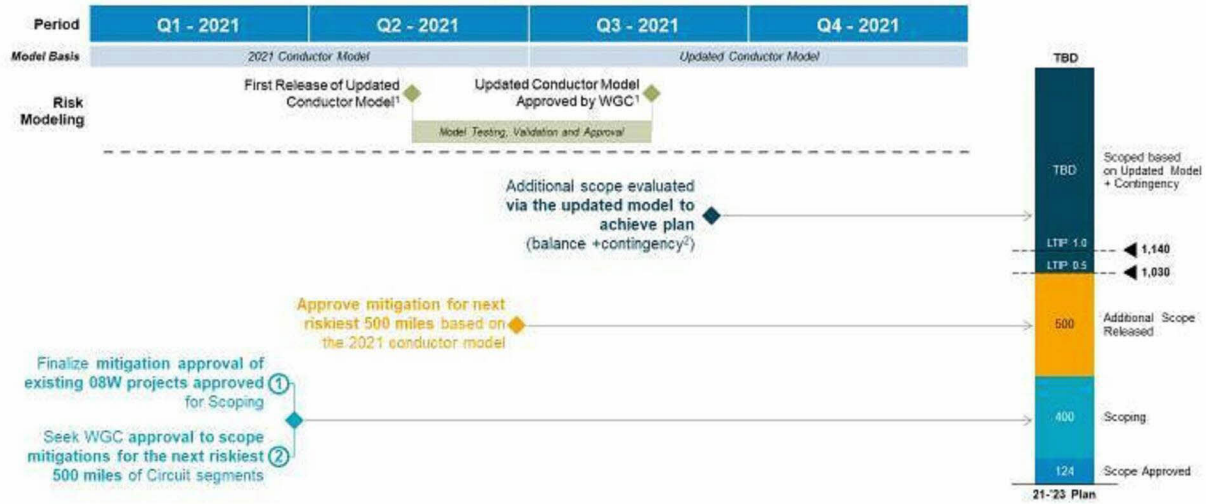
1. **Status Reporting:** The only item I'm missing is the updated 08W to fill out the up-front status reporting pages:

### System Hardening Status – Total Portfolio And Approved Mitigations



2. **Milestone Plan:** @ [REDACTED] Do you want to preview the milestone plan we discussed with [REDACTED] and [REDACTED] yesterday? Either as a decision, or to get initial feedback from the committee. Draft below:

The milestone plan proposes a no-regrets approach of scoping the highest risk miles now, and scoping the balance of the plan once the risk model updates are complete



Notes: (1) Model release and approval timeframes are representative based on the current estimate of the Risk and Data Analytics team; (2) Additional miles selected based on updated risk model to achieve optimal risk reduction and achieve public safety metric conditions

Confidential

CONFIDENTIAL - FOR INTERNAL DISCUSSION

Thanks,

kpmg

| KPMG LLP

Manager, Strategy

Mobile

From: [REDACTED]  
 Sent: Wednesday, February 10, 2021 5:04 PM  
 To: [REDACTED]  
 Subject: [EXTERNAL] RE: System Hardening Status Check

Looks good to me – no comments. Will, are you making changes and if so, will you send us the final?

From: [REDACTED]  
 Sent: Wednesday, February 10, 2021 2:10 PM  
 To: [REDACTED]  
 Cc: [REDACTED]  
 Subject: RE: System Hardening Status Check

See attached the slides we put together for tomorrow's meeting. Let me know if you have any questions.

From: [REDACTED]  
 Sent: Wednesday, February 10, 2021 1:08 PM  
 To: [REDACTED]  
 Cc: [REDACTED]  
 Subject: System Hardening Status Check

\*\*\*\*\*CAUTION: This email was sent from an EXTERNAL source. Think before clicking links or opening attachments.\*\*\*\*\*

Hey [REDACTED]

Wanted to reach out to get a status check on materials for project mitigation level review meeting tomorrow: Are there draft materials that we'll be able to send out tonight (at least the inform projects)? How many miles will we be approving via the committee this week? How many to go to the committee as an inform? Is there an updated 08W you can share?

Meeting with [REDACTED] at 4:30 today and hoping to provide update, at that time if possible.

Thanks,  
[REDACTED]

**kpmg**  
[REDACTED] | KPMG LLP  
Manager, Strategy  
[REDACTED]  
Mobile [REDACTED]

---

The information in this email is confidential and may be legally privileged. It is intended solely for the addressee. Access to this email by anyone else is unauthorized. If you are not the intended recipient, any disclosure, copying, distribution or any action taken or omitted to be taken in reliance on it, is prohibited and may be unlawful. When addressed to our clients any opinions or advice contained in this email are subject to the terms and conditions expressed in the governing KPMG client engagement letter.

\*\*\*\*\*

---

**CAUTION:** This email originated from outside KPMG. Do not click links, open attachments or forward unless you recognize the sender, the sender's email domain and you know the content is safe. Forward suspicious emails as an attachment to US-KPMG SPAM Collection Mailbox ([spam@KPMG.com](mailto:spam@KPMG.com)).

---

The information in this email is confidential and may be legally privileged. It is intended solely for the addressee. Access to this email by anyone else is unauthorized. If you are not the intended recipient, any disclosure, copying, distribution or any action taken or omitted to be taken in reliance on it, is prohibited and may be unlawful. When addressed to our clients any opinions or advice contained in this email are subject to the terms and conditions expressed in the governing KPMG client engagement letter.

\*\*\*\*\*